

*City of New Orleans*  
*Office of Community Development*  
*2012-2016 Consolidated Plan*

**Draft**  
**2016 Annual Action Plan**

**March 16, 2016**

***Mitchell J. Landrieu, Mayor***

## **Executive Summary**

### **AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)**

#### **1. Introduction**

The Office of Community Development (OCD) is committed to improving neighborhoods and the quality of life for the residents of New Orleans by providing decent housing, suitable living environments and economic opportunities. The programs that are administered through this office are focused on low-moderate income persons and neighborhoods. To increase the effectiveness and to leverage resources, OCD implements a Place-Based Area Neighborhood and Promise Zone Strategy. The PBA and Promise Zone Neighborhood Strategy directs community development resources to neighborhoods where other public and private investments have been targeted. OCD's funds are supported and leveraged with public infrastructure and capital improvement projects.

Housing assistance is provided to meet the needs of existing homeowners, renters, new homebuyers and homeless individuals. The housing programs are designed to reduce blight in neighborhoods, while restoring and preserving the City's historic stock. A comprehensive approach is used to improve neighborhoods by addressing the housing needs and allocating resources to fire and police stations, community centers, and parks and recreation. These facilities and the services they provide are vital to sustain our neighborhoods.

Economic opportunities are provided to the unemployed and the under-employed by connecting job seekers to employment and training. Organizations applying through OCD's competitive selection process are strongly encouraged to apply Section 3 Business requirements and to support Disadvantaged Business Enterprises in development projects. These programs provide economic opportunities for low and very low income persons, contributing to the overall positive growth and stability of the City's neighborhoods.

#### **2. Summarize the objectives and outcomes identified in the Plan**

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The programs that are a part of this Consolidated Plan play a vital part in the City's efforts to sustain and rebuild our neighborhoods. Expenditure of these funds will be guided by the Place-based Area and Promise Zone Neighborhood Strategy designed to focus and leverage resources in areas with the greatest need. OCD's Place-Based & Promise Zone Areas span citywide displaying rebuilding progress

and neighborhood sustainability. Implementation of the Place-Based & Promise Zone Area Neighborhood Strategy approach magnifies the impact of the program funds, resulting in outcomes that contribute to the revitalization of neighborhoods and creation of opportunities for its residents.

In an effort to better coordinate HIV service delivery throughout the New Orleans area, HOPWA awards will be made through OCD's competitive NOFA process and in addition, consideration of other sources of funding for HIV services in the New Orleans area including Ryan White CARE Act Titles I and II, Shelter Plus Care, UNITY of Greater New Orleans HOPWA, and the State of LA - HIV/AIDS Program.

The City is utilizing a performance-based framework for its 2016 Annual Action Plan implementation that is consistent with the 2012-2016 Consolidated Plan activities. This outcome measurement system allows the City and its citizens to track the progress of its goals and objectives. It also enables HUD to report program accomplishments on a local and a national level, enhancing the budget process.

The accomplishments of each HUD-Funded Program are measured, based on a combination of National Objectives and Outcomes guides the 2016 Action Plan:

Objectives:

- Provide Decent Housing.
- Create Suitable Living Environments
- Expand Economic Opportunity

Outcomes:

- Availability & Accessibility
- Affordability
- Sustainability

The rebuilding efforts of New Orleans have been at a robust level, moving into a phase where major initiatives are underway: jobs being created, infrastructure being restored, rebuilding housing stock and population growth. In many of the Place-Based Area Target Areas there is a significant decline in the number of blighted houses in our neighborhoods. In many instances, blighted houses are being demolished and replaced by new infill houses or *Community Gardens: Providing Fresh Local Produce to Residents*. There is a significant number of Owner-Occupied Rehabilitated, Rental Rehabilitated and Homebuyer Projects in all of the Place-Based Areas, as well as, throughout the City of New Orleans. Many newcomers are relocating to New Orleans bringing energy and vitality to the Place-Based Areas, and the entire city. The accomplishments and progress of the City of New Orleans are visible and apparent.

A minimum of 70% CDBG funds will be allocated to serve low-moderate income families and neighborhoods.

### 3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The 2016 Annual Action Plan (AAP) consistent with the 2012-2016 Consolidated Plan made a concerted effort to involve the public and stakeholders in the planning process. The first of two Public Hearings, as well as, phone calls, e-mails and meetings with stakeholders took place to fully engage everyone in the development of the 2016 AAP. Full advantage has been utilized to engage the public and stakeholders to provide input through a *2016 AAP Questionnaire* to identify priority needs. Intense evaluation from the City itself on past performance has adopted a lessons learned approach. As stated in the Consolidated Plan, agencies will receive additional training on what is expected regarding performance measures and outcomes. Specific emphasis on providing technical assistance on the 2013 HOME Final Rule will be provided. Accountability will continue to be the City's priority for non-performing agencies that cannot fulfill their agreement with the City.

### 4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The Office of Community Development initiated various mechanisms to engage community members in the 2016 Action Plan process, initiated as part of its Citizen Participation Plan (CPP) and consultation process. The Mayor's community budget meetings cited the need for improved infrastructure services, including roads, streetlights and activities for youth and senior citizens.

- Community Members and Citizens play an active role in the participation mechanism for AP through meetings, e-mail and telephone with the Office of Community Development staff.
- The AP reached out to the larger community for feedback through advertisement in the *Times Picayune Newspaper*.
- The AP was available for public review and comment at the City of New Orleans Website: <http://nola.gov/community-development.gov>. The public was encouraged to review and provide comments on the AP. All comments are due no later than the close of business on **April 18, 2016**. The City of New Orleans through the Office of Community Development (OCD) follows a detailed Citizen Participation Plan and consultation process that is in accordance with applicable statutes and regulations governing the consolidated strategy and plan regulations. The Office of Community Development initiated various mechanisms to engage community members through its Citizen Participation Plan (CPP) and consultation process as part of the 2016 Action Plan. Community Members & Citizens play active role in the participation mechanism initiated for AAP through two public hearings providing input. The first is to receive input on what the priority areas should be in the AAP, and the second meeting informing the public the substance of the plan. AAP Working Group Steering Committee Members: Community Representatives/Stakeholders, Elderly, Youth, Persons living with HIV/AIDS, Homeless, Low-

income Residents and Special Needs Advocates. AAP Working Group engages in participatory input through telephone, e-mail, and meetings through OCD staff. AAP Steering Committee: Charged with reaching out to the larger community for feedback. Public Hearings for the 2016 AAP are advertised in the *Times Picayune Newspaper*. Invitations to the Public Hearings are sent to OCD's Registry of Community Organizations, City Council Members and City Department Heads, as well as, collaborating agencies and stakeholders. *2016 Action Plan Questionnaires* seeking recommendations on priority areas and the identification of gaps in services are provided to meeting participants, the libraries, and by e-mail to non-profit organizations on OCD's Registry. AAP Steering Committee: Review Public Drafts prior to finalization. AA Feedback from the public through the Consultation Process is extensive and ongoing during the thirty (30) day Draft Annual Action Plan review. Meetings with AAP Steering Committee Members face-to-face, telephone/conference calls, and e-mails provide active engagement, ongoing dialogue, and valuable insight contributing the AAP CPP and consultation process. Members of the AAP Steering Committee reach out to the larger community, expanding input on the AAP CPP. Feedback from the public, including OCD's *2016 Action Plan Questionnaire* results will be incorporated into the final document, in appendix C. Participants in the development of the 2016 AAP include in part: Unity of Greater New Orleans, Volunteers of America, Capital One Bank, NO/AIDS Task Force, CHANGE Coalition, Providence Community Housing, Harmony Neighborhood Development, Project Homecoming, PRC, Job 1, Economic Development & NORD

## **5. Summary of public comments**

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

All comments are due no later than the close of business on **April 18, 2016**.

## **6. Summary of comments or views not accepted and the reasons for not accepting them**

Comments will be included following the 30 day review period.

## **7. Summary**

**PR-05 Lead & Responsible Agencies – 91.200(b)**

**1. Agency/entity responsible for preparing/administering the Consolidated Plan**

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	NEW ORLEANS	
CDBG Administrator	NEW ORLEANS	Office of Community Development
HOPWA Administrator		Office of Community Development
HOME Administrator		Office of Community Development
ESG Administrator		Office of Community Development
HOPWA-C Administrator		

**Table 1 – Responsible Agencies**

**Narrative (optional)**

**Consolidated Plan Public Contact Information**

City of New Orleans

Office of Community Development

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New Orleans, LA 70112

(504)658-4200

## **AP-10 Consultation – 91.100, 91.200(b), 91.215(I)**

### **1. Introduction**

#### **Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))**

The lead agency overseeing the development of the Consolidated Plan Annual Action Plan (AAP) is the City’s Office of Community Development (OCD). This department includes the Office of Neighborhood Stabilization which is composed of Planning and Resource Development which develops this Plan; Neighborhood Services and Facilities which develops contracts and monitors non-housing community development and continuum of care programs; and the Office of Housing which consists of the Affordable Housing Unit which develops contracts and monitors housing programs, the Intake Unit, Construction Bureau, and the Environmental Review Unit which ensures environmental compliance for all projects. OCD also includes the Office of Administrative Support which oversees the operations and financial administration of the Office and monitors labor compliance issues. The Director of Community Development oversees the Offices of Neighborhood Stabilization and Administrative Support. OCD is under the supervision of one of the five Deputy Mayors named by Mayor Mitchell J. Landrieu.

OCD conducts the AAP public hearings and included are the Stakeholder’s Committee members, an advisory group consisting of elected officials, non-profit organizations, faith-based groups, financial institutions, and representatives from the local universities and private sector. There are 2 public hearings held, the first to receive input and an update on the priority areas set in the five (5) year Consolidated Plan; and the second hearing informing the public of the elements of the one year Plan.

The public hearings are advertised in the daily newspaper and on the City’s website. Invitations are also e-mailed to all entities that are on OCD’s Registry of Community Organizations as well as City Council members and departmental heads and persons contacting via telephone or walk-ins requesting program information. The Registry of Community Organizations consists of housing and public service organizations, For-profit organizations, those who serve persons with special needs and all of those who have participated in past application funding rounds. Active HOPWA agencies and those who are members of the New Orleans area organization CHANGE (Coalition of HIV/AIDS Non-Profits and Governmental Entities) regularly provide input on the components of the plan dealing with AIDS-related issues.

Questionnaires, seeking recommendations on priority areas and the identification of gaps of services, are handed to participants at the Public Hearings as well as included in the e-mail invitations. A copy of the Questionnaire and the results are included in this 2016 Annual Action Plan document.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

The Continuum of Care through Unity of Greater New Orleans and many of its member agencies and the City collectively determined the best means to allocate ESG funds. The City regularly reviews its performance standards and how it evaluates proposals and projected outcomes with the Continuum of Care. With the development of the 10 year plan to end homelessness, partnerships with member agencies, the Data Committee, the New Orleans Interagency Council on Homelessness (NOICH), VIA LINK, and UNITY have been developed and agencies funded to maintain data in the Homeless Management Information System (HMIS).

The ESG Program Interim Rule, establishes new requirements for ESG recipients, related to consultation with community partners and CoCs in their plans for spending ESG funds. Specifically, all ESG recipients must now consult with all CoCs in their geographic area in preparing both their homelessness strategy and plan for allocation of resources to address the needs of homeless individuals and families and persons at risk of homelessness. This includes collaboration on the development of performance standards for, and evaluating outcomes of, projects and activities assisted by ESG funds.

On April 30, 2014 the City of New Orleans convened a meeting with UNITY of Greater New Orleans, the lead Agency of the Continuum of Care and representatives of the Agencies of the Continuum of Care to consult on the following:

- What should the allocation of ESG resources look like –amount/percentage; type of activity; and subpopulation preference.
- What the performance measures should include for evaluating ESG grants.
- A review process for evaluating ESG proposals
- How the CoC and ESG can collaborate on policies and procedures for HMIS reporting

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

same as above.

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities**

**Table 2 – Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	Unity of Greater New Orleans
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City adapted the recommendations of the group.

**Identify any Agency Types not consulted and provide rationale for not consulting**

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	New Orleans Interagency Council on Housing	New Orleans Interagency Council on Homelessness (NOICH), established in 2012 to oversee the implementation of the New Orleans Ten-Year Plan to End Homelessness is modeled after the United States Interagency Council on Homelessness (USICH). The NOICH is a diverse interdisciplinary comprised of leaders from homeless service agencies, Veterans Administration, UNITY, Workforce Investment agencies, government, health/mental health care, business, neighborhood and philanthropic sectors. There is also significant homeless constituent representation on the council. Meetings of the NOICH take place quarterly with established committees meeting monthly and reporting back to the full NOICH

**Table 3 – Other local / regional / federal planning efforts**

**Narrative (optional)**

## **AP-12 Participation – 91.105, 91.200(c)**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting**

- Community Members & Citizens play active role in participation mechanism initiated for AAP through two public hearings providing input. The first is to receive input on what the priority areas should be in the AAP, and the second hearing informing the public the substance of the plan.
- AAP Working Group Steering Committee Members: Community Representatives/Stakeholders, Elderly, Youth, Persons living with HIV/AIDS, Homeless, Low-income Residents and Special Needs Advocates. AAP Working Group engages in participatory input through telephone, e-mail, and meetings through Office of Community Development staff.
- AAP Steering Committee: Charged with reaching out to the larger community for feedback.
- The Public Hearings for the 2016 Action Plan are advertised in the *Times Picayune Newspaper and City of New Orleans website*.
- Invitations to the Public Hearings are sent to OCD's Registry of Organizations, City Council Members, City Department Heads and Community & Neighborhood Leaders.
- *2016 Annual Action Plan Questionnaires* seeking recommendations on priority areas and the identification of gaps in services are provided to meeting participants, the libraries, and by e-mail to non-profit organizations on OCD's Registry of Organizations and any Citizen making a request.
- The Drafts is open for public review for thirty days prior to finalization and submission.

Feedback from the public, including OCD's *2016 Action Plan Questionnaire* results are incorporated into final document.

**Citizen Participation Outreach**

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
1	Public Hearing	Persons with disabilities Non-targeted/broad community				
2	Newspaper Ad	Persons with disabilities Non-targeted/broad community				
3	Internet Outreach	Persons with disabilities Non-targeted/broad community				
4	Public Meeting	Persons with disabilities Non-targeted/broad community				

**Table 4 – Citizen Participation Outreach**



## Expected Resources

### AP-15 Expected Resources – 91.220(c) (1, 2)

#### Introduction

#### Priority Table

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	11,286,953	0	10,849,574	22,136,527	0	Rehab/ New Construction subsidies to non-profit and for-profit developers, Home Modification program, Health & Safety, Aging in Place, Income Based Loans, Non-profit Rehab and Soft second Mortgages.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	1,954,218	0	1,456,548	3,410,766	0	Rehab/ New Construction subsidies to non-profit and for-profit developers.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	3,852,045	4,508,661	0	8,360,706	0	Tenant Based rental Assistance for Special Needs Population

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	1,019,132	0	1,048,692	2,067,824	0	Low Barrier Shelter & Homeless and Other Special Needs Populations
Other	public - federal	Permanent housing in facilities	0	0	0	0	0	
Other	public - federal	Permanent housing placement	1,310,733	0	0	1,310,733	0	Tenant based Rental assistance for Special Needs Population. Prior year rollover = 721,089 & 2016 = 589,644.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Other	public - state	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance STRMU Supportive services Transitional housing	250,000	0	0	250,000	0	Homeless and Other Special Needs Population, Low Barrier Shelter

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Other	public - local	Financial Assistance Homeowner rehab Services	5,793,320	0	0	5,793,320	0	Advocacy Center Home Modification program 150,000, Special Needs Home Repair Program = Owner Occupied Rehab & Home Modification = 800,000, HOME Match =m 250,000, Loan Housing & Homeless Services = 1,500,000, Aging in Place (OOR) = 500,000 HOME Rental rehab = 1,250,000, Health & Safety Program (OOR)= 125,689, Administration = 501,787, & Code enforcement = 715,844Low Barrier Shelters

**Table 5 - Expected Resources – Priority Table**

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

\$5 million (HOME, CDBG, and NHIF) for the development of affordable rental housing in targeted neighborhoods in New Orleans. Funds will be awarded to qualified affordable housing developers through a competitive selection process for infill, new construction, and adaptive reuse developments. Based on 2014 results, the \$5 million awarded will be leveraged to over \$100 million in additional public, private, and philanthropic financial resources to produce over 450 total units.

\$6.4 million (ESG, HOPWA, S+C, NHIF) to provide emergency shelter (including a low-barrier shelter), transitional housing, rental assistance, and permanent supportive housing to special needs populations including the homeless, ex offenders, and persons living with HIV/AIDS. Funds will

be awarded through a competitive selection process.

\$950,000 (NHIF) for the Home Modification Program to provide needed accessibility modifications to the homes of persons with disabilities. These needed repairs will allow homeowners to maintain their independence, prevent displacement, and stabilize neighborhoods.

\$500,000 (NHIF) for the Aging in Place program that will provide up to \$5000 in assistance to low-income seniors to make minor modifications to their homes to allow them to maintain independence and remain in their homes. Improvements will include the installation of grab bars, removal of tripping hazards, replacement of cabinet hardware, replacement of open flame heaters, etc. A minimum of 100 seniors will be assisted.

\$875,000 (CDBG and NHIF) for the Health and Safety program that will provide up to \$25,000 in assistance to low-income homeowners unable to secure loan financing to make needed repairs to their homes that maintain health and safety standards for habitation and that allow them to remain in their homes, prevent displacement, and improve property values. Repairs will include replacement of roofs, replacement of electrical/plumbing/HVAC systems, mold remediation, lead-based paint remediation. A minimum of 35 households will be assisted.

\$500,000 (NHIF) for the creation of a revolving loan fund that provides below market rate loans to owner occupied households to make needed repairs to bring properties to housing quality standards and that allow them to remain in their homes, prevent displacement, and improve property values. The City will partner with financial institutions to use these funds as a loan guarantee/loan loss reserve that leverages the \$500,000 investment by a minimum of 5 times to make available \$2.5 million in loan capital. Funds will be awarded to partner lending institutions through a competitive selection process.

\$1.5 million (CDBG) for the Owner-Occupied Rehab program that provides up to \$75,000 in assistance to low-income homeowners unable to secure loan financing to make needed major repairs to their homes that bring properties to housing quality standards and that allow them to remain in their homes, prevent displacement, and improve property values. Funds will be awarded to qualified organizations through a competitive selection process that maximizes the leverage of financial and volunteer resources. A minimum of 20 households will be assisted.

\$1.6 million (CDBG) to provide soft second mortgage assistance up to \$40,000 depending on family income and target geography that facilitates the purchase of homes that stabilize neighborhoods and creates wealth for low-income families. The program will be administered through qualified lenders. A minimum of 40 homeowners will be assisted.

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

NORA will dispose of properties that come into its inventory pursuant to its Residential Disposition Policies & Procedures. NORA will also make blighted properties in targeted areas available for transformation into “active outdoor space” or other City initiatives such as its Soft Second Mortgage Program.

**Discussion**

Several projects funded in 2015 are still under construction and will continue to completion utilizing prior year funds: Public Facility Projects: DPW \$4,534,119, Milne Gymnasium \$1,070,656, Rental Rehab Projects: \$500,00, Minor Home Repair: \$750,000, the Soft Second Mortgage Program: \$1,610,024 and Disadvantaged Business Enterprise ( Supply & Diversity) \$734,647.

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Owner-Occupied Rehabilitation	2012	2016	Affordable Housing	Citywide	Owner-Occupied Rehabilitation	Neighborhood Housing Improvement Fund: \$400,000	Homeowner Housing Rehabilitated: 135 Household Housing Unit
2	Affordable Rental	2012	2016	Affordable Housing	Pontchartrain Park CENTRAL CITY Gerttown Seventh Ward Hollygrove Mid City BW Cooper St. Roch Lower Ninth Ward Riverview/Landry N.O. East	Rehabilitation of rental units Production of rental units	Neighborhood Housing Improvement Fund: \$1,250,000	Rental units constructed: 100 Household Housing Unit Rental units rehabilitated: 350 Household Housing Unit
3	Code Enforcement	2012	2016	Affordable Housing	Citywide	Neighborhood Stabilization		Buildings Demolished: 3000 Buildings

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Housing Opportunities for Persons with AIDS	2012	2016	Non-Homeless Special Needs	Citywide	Rapid Rehousing Special Needs Assistance		Tenant-based rental assistance / Rapid Rehousing: 150 Households Assisted Housing for People with HIV/AIDS added: 200 Household Housing Unit
5	Homeless Assistance	2012	2016	Homeless	Citywide	Rental Assistance Chronic Homelessness Homeless Prevention		Direct Financial Assistance to Homebuyers: 150 Households Assisted Overnight/Emergency Shelter/Transitional Housing Beds added: 3595 Beds Homelessness Prevention: 150 Persons Assisted
6	Infrastructure and Capital Projects	2012	2016	Non-Housing Community Development	Citywide	Neighborhood Stabilization Public Services		Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 6 Persons Assisted
7	Acquisition/Rehabilitation of Blighted Properties	2012	2016	Affordable Housing	Citywide	Acquisition and Redevelopment Neighborhood Stabilization		Homeowner Housing Added: 20 Household Housing Unit Other: 1000 Other

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
8	Homebuyer	2012	2016	Affordable Housing	Pontchartrain Park CENTRAL CITY Gerttown Seventh Ward Hollygrove Mid City BW Cooper St. Roch Lower Ninth Ward Riverview/Landry N.O. East	Neighborhood Stabilization Production of new owner units		Homeowner Housing Added: 40 Household Housing Unit
9	Public Service	2012	2016	Non-Housing Community Development		Public Services		Public service activities other than Low/Moderate Income Housing Benefit: 2100 Persons Assisted

**Table 6 – Goals Summary**

### Goal Descriptions

1	<b>Goal Name</b>	Owner-Occupied Rehabilitation
	<b>Goal Description</b>	A percentage of \$1,465,663 in HOME funds, \$750,000 in CDBG and \$400,000 NHIF prior funds will be allocated to the Owner Occupied Rehabilitation program.

2	<b>Goal Name</b>	Affordable Rental
	<b>Goal Description</b>	A percentage of \$ 1,465,663, the 2016 HOME allocation, \$500,00 prior year CDBG, \$1,456,548 prior year HOME, and \$1,200,00 prior year NHIF will be allocated to the Affordable Rental program.
3	<b>Goal Name</b>	Code Enforcement
	<b>Goal Description</b>	
4	<b>Goal Name</b>	Housing Opportunities for Persons with AIDS
	<b>Goal Description</b>	
5	<b>Goal Name</b>	Homeless Assistance
	<b>Goal Description</b>	
6	<b>Goal Name</b>	Infrastructure and Capital Projects
	<b>Goal Description</b>	
7	<b>Goal Name</b>	Acquisition/Rehabilitation of Blighted Properties
	<b>Goal Description</b>	The City has coordinated its efforts to remediate blight, redevelop vacant properties and stabilize neighborhoods with the New Orleans Redevelopment Authority (NORA.) NORA will address these priority needs through disposition, interim nuisance abatement, inspections and alternative land use.
8	<b>Goal Name</b>	Homebuyer
	<b>Goal Description</b>	A percentage of \$1,465,663, 2016 HOME allocation, and \$1, 500,000 CDBG prior year fundswill be allocated to provide down paymentassistance and soft second mortgage assistance to first-time homebuyers

9	<b>Goal Name</b>	Public Service
	<b>Goal Description</b>	

Table 7 – Goal Descriptions

**Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b):**

Based on the results of affordable housing programs of previous years for rental properties approximately 550 households will be 0-30% of the area medium income (AMI); 350 households will be 31-50% AMI; and 100 will be 51-80% AMI.

For homeowner activities, 105 households will be 0-30% AMI to 50-80%AMI.

For homebuyer households will be 0-30%AMI to 51-80% AMI.

## AP-35 Projects – 91.220(d)

### Introduction

The City of New Orleans, through the Office of Community Development, is submitting its 2016 Annual Action Plan. The Annual Action Plan is a one (1) year document based on Community participation which addresses how current year four HUD formula grants will be expended. The five year Consolidated Plan identifies priority needs for each of the formula grants and this one (1) year document serves as the application for 2016 to address the identified needs.

It is important to note that the goal outcome indicators listed in the chart below represent the target numbers for program year 2016. Many of these accomplishments will occur because of prior year and NHIF unding.

#	Project Name
1	NORD - Public Service
2	Senior Services - Public Services
3	JOB 1 - Public Service
4	Neighborhood Stabilization
5	New Orleans Redevelopment Authority - NORA
6	Housing Code Enforcement
7	Demolition
8	Project Delivery - Intake & Construction Administration
9	Operations & Administrative
10	HOME Administrative
11	HOME Projects / Programs
12	HOME CHDO
13	ESG16 New Orleans
14	2016 City of New Orleans OCD HOPWA Administrative
15	2016 NO/ AIDS Task Force (NATF)
16	2016 Shelter Resources, Inc (SR)
17	2016 Responsibility House, Inc (RH)
18	2016 Concerned Citizens For A better Algiers (CCFBA)
19	2016 Brotherhood, Inc. (BH)
20	2016 Project Lazarus (PL)

**Table 8 – Project Information**

### Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The reason for allocation priorities is to attain a suitable living environment for residents. The City's Office of Code Enforcement inspects properties and cites those that are in violation of the housing codes

and also conducts hearings. The New Orleans Redevelopment Authority will acquire vacant and abandoned properties and place them back into commerce. In weak or low-demand housing markets, a priority is getting pre-storm homeowners back in their homes.

The development of affordable housing programs will provide New Orleans Citizens with decent homes allowing them to stabilize their neighborhoods, preventing displacement, improve property values, and purchase homes.

Also, crime being a major concern in New Orleans, it is important to give young people the opportunity to escape the generational cycle of unemployment and low wages. Thus, CDBG funds will be allocated to JOB1 to train and place over 1,200 young people in various summer jobs. The New Orleans Recreation Development Commission will also provide Kiddie Camps and Teen Camps for recreational and educational activities.

## Projects

### AP-38 Projects Summary

#### Project Summary Information

Table 9 – Project Summary

<b>1</b>	<b>Project Name</b>	NORD - Public Service
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Public Service
	<b>Needs Addressed</b>	Job Training
	<b>Funding</b>	CDBG: \$1,183,992
	<b>Description</b>	Youth Activities - Summer Enrichment Program.
	<b>Target Date</b>	8/31/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 1200 low to moderate income families.
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	Broad range of summer enrichment activities providing youth with job training.
<b>2</b>	<b>Project Name</b>	Senior Services - Public Services
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Public Service

	<b>Needs Addressed</b>	Public Services
	<b>Funding</b>	CDBG: \$388,955
	<b>Description</b>	Provide enrichment activities to Senior participants which will enhance daily living
	<b>Target Date</b>	12/31/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Elderly low to moderate income households.
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	Daily scheduled events, field trips meals & transportation.
<b>3</b>	<b>Project Name</b>	JOB 1 - Public Service
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Public Service
	<b>Needs Addressed</b>	Job Training Public Services
	<b>Funding</b>	CDBG: \$120,096
	<b>Description</b>	Provide funding for staff salaries.
	<b>Target Date</b>	12/31/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Low to Moderate income families.
	<b>Location Description</b>	Citywide

	<b>Planned Activities</b>	Pay staff at enrichment camps.
4	<b>Project Name</b>	Neighborhood Stabilization
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Owner-Occupied Rehabilitation
	<b>Needs Addressed</b>	Owner-Occupied Rehabilitation
	<b>Funding</b>	CDBG: \$1,360,024      Prior Year CDBG: \$139,976
	<b>Description</b>	Owner Occupied rehab program that will provide up to \$75,000 in assistance to low income homeowners. Prior year = \$139,976
	<b>Target Date</b>	12/31/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	A minimum of 20 low to moderate income households will be assisted.
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	Make needed repairs to homes that will bring properties to housing quality standards.
5	<b>Project Name</b>	New Orleans Redevelopment Authority - NORA
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Acquisition/Rehabilitation of Blighted Properties
	<b>Needs Addressed</b>	Neighborhood Stabilization
	<b>Funding</b>	CDBG:\$1,000,000
	<b>Description</b>	NORA will implement the strategies with respect to Residential Blighted and Abandoned property disposition funded by Entitlement funds. NORA will coordinate with the City to ensure that any and all dispositions are in accordance with the City's goals and objectives with respect to development.

	<b>Target Date</b>	12/31/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	NORA will perform interim nuisance abatement services for properties in its inventory; NORA will dispose of properties that come into its inventory pursuant to its Residential Disposition Policies & Procedures. NORA will make blighted properties in targeted areas available for transformation into “active outdoor space” or other City initiatives such as its Soft Second Mortgage Program. Times New Roman". ORA will lead and/or support the City’s redevelopment and neighborhood revitalization planning.
<b>6</b>	<b>Project Name</b>	Housing Code Enforcement
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Code Enforcement
	<b>Needs Addressed</b>	Neighborhood Stabilization
	<b>Funding</b>	CDBG: \$1,911,637
	<b>Description</b>	Staff Inspectors Salary
	<b>Target Date</b>	12/31/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	Salaries for Code Enforcement Inspectors.

<b>7</b>	<b>Project Name</b>	Demolition
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Code Enforcement
	<b>Needs Addressed</b>	Neighborhood Stabilization
	<b>Funding</b>	CDBG: \$1,600,000 Prior Year CDBG: \$1,301,615
	<b>Description</b>	Fund allocated to demolish structures that have been declared imminent danger of collapse or is beyond repair
	<b>Target Date</b>	12/31/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	Demolish properties cited for violation(s).
<b>8</b>	<b>Project Name</b>	Project Delivery - Intake & Construction Administration
	<b>Target Area</b>	
	<b>Goals Supported</b>	
	<b>Needs Addressed</b>	
	<b>Funding</b>	CDBG: \$1,464,858
	<b>Description</b>	Salaries fro Staff: Intake = \$250,824 & Construction Admin = \$1,214,034
	<b>Target Date</b>	

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	Salaries for Inake and Construction Staff.
<b>9</b>	<b>Project Name</b>	Operations & Administrative
	<b>Target Area</b>	
	<b>Goals Supported</b>	
	<b>Needs Addressed</b>	
	<b>Funding</b>	CDBG: \$2,257,391 Prior Year CDBG: \$208,537
	<b>Description</b>	Costs for staff salaries: Planning, Fiscal Monitoring-(MOPPS)& Operations and Administrative, Financial & Fiscal Affairs and Neighborhood Service and Facilities.
	<b>Target Date</b>	12/31/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	Citywide
	<b>Planned Activities</b>	Salaries for Administrative Staff.
<b>10</b>	<b>Project Name</b>	HOME Administrative
	<b>Target Area</b>	
	<b>Goals Supported</b>	

	<b>Needs Addressed</b>	
	<b>Funding</b>	HOME: \$195,421
	<b>Description</b>	Affordable Housing Unit administrative costs; 10% Administrative Cap = \$195,421
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Pay staff salaries
<b>11</b>	<b>Project Name</b>	HOME Projects / Programs
	<b>Target Area</b>	Pontchartrain Park CENTRAL CITY Gerttown Seventh Ward Hollygrove Mid City BW Cooper St. Roch Lower Ninth Ward Riverview/Landry N.O. East
	<b>Goals Supported</b>	Affordable Rental Acquisition/Rehabilitation of Blighted Properties

	<b>Needs Addressed</b>	Rehabilitation of rental units Production of rental units Acquisition and Redevelopment
	<b>Funding</b>	HOME: \$1,465,663 Prior Year HOME:\$1,456,548
	<b>Description</b>	Home Funds will be used for the development of affordable housing in targeted neighborhoods in New Orleans. 2016 HOME allocation including prior years funds in the amount of \$1,456,548 for a total of = \$2,922,211
	<b>Target Date</b>	12/31/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	Targeted Neighborhoods
	<b>Planned Activities</b>	Funds will be awarded to qualified affordable housing developers through a competitive selection process.
<b>12</b>	<b>Project Name</b>	HOME CHDO
	<b>Target Area</b>	
	<b>Goals Supported</b>	
	<b>Needs Addressed</b>	Owner-Occupied Rehabilitation Rehabilitation of rental units
	<b>Funding</b>	HOME: \$293,133
	<b>Description</b>	Required 15% HOME program CHDO set-aside = \$293,133
	<b>Target Date</b>	

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Non-profit Capacity Building & Operating expenses.
<b>13</b>	<b>Project Name</b>	ESG16 New Orleans
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Homeless Assistance
	<b>Needs Addressed</b>	Rapid Rehousing Homeless Prevention Special Needs Assistance
	<b>Funding</b>	ESG:\$ 1,019,132 Prior Year ESG: \$1,048,692
	<b>Description</b>	The ESG Grant provides funding to :1. engage homeless individuals and families living on the street; 2. improve the number and quality of individuals and families; 3. help operate shelters; 4. provide essential services to shelter residents; 5. rapidly re-house homeless prevent families/ individuals from becoming homeless. The required 7.5 for the Administrative Cap is \$76,435. Prior year funds totaling \$1,048,692 will be available for homeless services.
	<b>Target Date</b>	12/31/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	

14	<b>Project Name</b>	2016 City of New Orleans OCD HOPWA Administrative
	<b>Target Area</b>	
	<b>Goals Supported</b>	
	<b>Needs Addressed</b>	
	<b>Funding</b>	HOPWA: \$115,561.35
	<b>Description</b>	This activity is used to fund allowable administration costs for the project; 3% Admin = \$115,561. The remaining \$3,736,484 will be allocated to 6 Project Sponsors.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Staff salaries
15	<b>Project Name</b>	2016 NO/ AIDS Task Force (NATF)
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Homeless Assistance
	<b>Needs Addressed</b>	Rental Assistance Homeless Prevention
	<b>Funding</b>	HOPWA: \$650,000
	<b>Description</b>	NO/ AIDS Task Force d.b.a Crescent Care will administer program activities such as; administrative expenses, housing information services (HIS), permanent housing placement (PHP), tenant based rental assistance (TBRA) and short-term mortgage utilities assistance (STRMU).

	<b>Target Date</b>	12/31/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	The Agency agrees to provide HOPWA services focusing on housing coordination assistance for 100 clients. The geographic area served is Orleans, Jefferson, Plaquemines, St. Bernard, St. John the Baptist, and St. Tammany parishes
16	<b>Project Name</b>	2016 Shelter Resources, Inc (SR)
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	
	<b>Needs Addressed</b>	
	<b>Funding</b>	HOPWA: \$800,000
	<b>Description</b>	Shelter Resources, Inc d.b.a Bella Reve New Orleans service category will be in the areas of Administrative Services & Facility Based Housing Subsidy Assistance (Program operating cost to address the housing and supportive service needs of persons with AIDS or related diseases and their families.
	<b>Target Date</b>	12/31/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	7 Parishes ( Orleans, jefferson, St. Bernard, St. Charles, St. John the Baptist, St. Tammany and Plaquemines.)

	<b>Planned Activities</b>	
<b>17</b>	<b>Project Name</b>	2016 Responsibility House, Inc (RH)
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Housing Opportunities for Persons with AIDS
	<b>Needs Addressed</b>	Rental Assistance Homeless Prevention
	<b>Funding</b>	HOPWA: \$100,000
	<b>Description</b>	Facility-Based Housing Subsidy Assistance; Program operating cost and administrative expenses to address the housing and supportive service needs of persons with AIDS or related diseases and their families.
	<b>Target Date</b>	12/31/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	
<b>18</b>	<b>Project Name</b>	2016 Concerned Citizens For A better Algiers (CCFBA)
	<b>Target Area</b>	
	<b>Goals Supported</b>	Homeless Assistance
	<b>Needs Addressed</b>	Homeless Prevention
	<b>Funding</b>	HOPWA: \$850,000
	<b>Description</b>	Program operating cost and administrative expenses to address the housing and supportive service needs of persons with AIDS or related diseases and their families.

	<b>Target Date</b>	12/31/2016
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	7 parishes
<b>19</b>	<b>Project Name</b>	2016 Brotherhood, Inc. (BH)
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Housing Opportunities for Persons with AIDS
	<b>Needs Addressed</b>	Homeless Prevention
	<b>Funding</b>	HOPWA: \$352,000
	<b>Description</b>	Program operating cost and administrative expenses to address the housing and supportive service needs of persons with AIDS or related diseases and their families.
	<b>Target Date</b>	
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	
<b>20</b>	<b>Project Name</b>	2016 Project Lazarus (PL)
	<b>Target Area</b>	Citywide

<b>Goals Supported</b>	Housing Opportunities for Persons with AIDS
<b>Needs Addressed</b>	Homeless Prevention
<b>Funding</b>	HOPWA: \$800,000
<b>Description</b>	Program operating cost and administrative expenses to address the housing and supportive service needs of persons with AIDS or related diseases and their families.
<b>Target Date</b>	12/31/2016
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
<b>Location Description</b>	
<b>Planned Activities</b>	7 Parishes

## AP-50 Geographic Distribution – 91.220(f)

### Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The development of the Place-Based / Promise Zone Strategy and of 2012-2016 Consolidated Plan relied heavily on community participation and reflects the views and opinions of individuals and community based organizations from across the City. The 2016 HUD allocations for CDBG, HOME, ESG, & HOPWA will be distributed citywide with an emphasis on approved applications, through the NOFA process, effectively providing neighborhood revitalization in Place Based and Promise Zone Areas.

Organizations applying for funds through the Notice of Funding Availability (NOFA) are required to submit a Registry of Community Organizations application and an application. The purpose of the Registry is to ensure that applicants meet minimum eligibility requirements to receive federal and state grant funds through OCD. Placement on the registry does not ensure NOFA funding; however, it does allow the organization to complete an application and compete for the limited resources available. OCD's procedure for the NOFA is a public information process that is time driven to ensure that deadlines are met in accordance with HUD regulations. Registry and NOFA applications are available on the CNO's website and hard copies available at OCD, during the time period advertised for deadlines associated with the NOFA.

The Technical Review Team consisting of OCD staff, reads, evaluate, scores and ranks submitted applications utilizing OCD's NOFA Rating form. The NOFA applicants are asked to provide detailed information describing their project. Funding Awards are based on the following performance indicators identified on the rating form: **Fundamental** soundness, community need, target population and external data measuring demographic risk factors related to needs. **Leveraging** of non-federal funds, as well as, financial accountability is measured. Desired **Outcomes** include a detailed planning process for services delivered, outreach plan including management of services for target population, including number of people served.

The Technical Review Team finalizes the NOFA application process to present to the Selection Review Committee which consists of OCD's Executive staff, as well as, representatives of collaborating agencies. The Selection Review Committee makes their recommendation of NOFA Awardees. NOFA Awardees and conditionally selected applicants are notified by a letter signed by the Mayor.

Essentially, this strategy is a context-driven way of setting development policy, implementing programs, applying public funds, and building Capital Projects that leverage multiple initiatives in areas to achieve holistic outcomes.

### Geographic Distribution

Target Area	Percentage of Funds
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Annual Action Plan  
2016

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Target Area	Percentage of Funds
Pontchartrain Park	
NEIGHBORHOOD COMMERCIAL REVITALIZATION	
CENTRAL CITY	
Citywide	
Gerttown	
Seventh Ward	
Hollygrove	
Mid City	
BW Cooper	
St. Roch	
Lower Ninth Ward	
Riverview/Landry	
N.O. East	

**Table 10 - Geographic Distribution**

### **Rationale for the priorities for allocating investments geographically**

The City's goal is to leverage investments in the eleven Place Based Areas (PBA's) and Promise Zone by partnering with various agencies to target the multiple issues affecting the areas. This approach will help neighborhoods thrive across a range of specific characteristics found in New Orleans while contributing to the redevelopment of the entire city. The continued goal is to stabilize these PBA's and Promise Zone, over the remaining period of this five (5) year Consolidated Plan and to reach a point where people will return and invest in these neighborhoods for desired residential and commercial space.

The eleven PBA's and Promise Zone targeted have multiple projects with investments from many different agencies. The City is working horizontally to maximize the influence of these investments. Allocating investments geographically perfectly aligns to address the unmet needs creating a holistic approach.

### **Discussion**

## Affordable Housing

### AP-55 Affordable Housing – 91.220(g)

#### Introduction

One Year Goals for the Number of Households to be Supported	
Homeless	0
Non-Homeless	0
Special-Needs	0
Total	0

**Table 11 - One Year Goals for Affordable Housing by Support Requirement**

One Year Goals for the Number of Households Supported Through	
Rental Assistance	450
The Production of New Units	40
Rehab of Existing Units	100
Acquisition of Existing Units	0
Total	590

**Table 12 - One Year Goals for Affordable Housing by Support Type**

#### Discussion

## **AP-60 Public Housing – 91.220(h)**

### **Introduction**

#### **Actions planned during the next year to address the needs to public housing**

Response in word document.

#### **Actions to encourage public housing residents to become more involved in management and participate in homeownership**

Collaborating with partnering entities as well with community agencies, HANO's Client Services Department assists residents in becoming self-sufficient through a continuum of social services, career training, educational development, financial fitness, recreation, health, and wellness programs. The agency's Homeownership and Family Self-Sufficiency Programs assist residents to become first-time homeowners, providing support through all phases of the homebuyer process. These collective efforts are reinforced by three core strategies: partnering with economic development groups and employers to increase economic opportunity; maximizing Section 3 and local hiring for HANO projects and contracts; and providing funding to support job training. Since the Homeownership Program's inception in 1999, HANO has helped to facilitate 370 closings for first-time homebuyers. While HANO is very proud of the progress made thus far, we recognize there are still many challenges faced by our residents. There is an extremely limited supply of decent homes for sale that are affordably priced for our clients. Also, with skyrocketing insurance rates and other escalating property expenses, many residents are faced with high mortgage premiums. HANO will collaborate closely with policymaking bodies and partners in all sectors to confront these challenges while assisting families on the path to homeownership. We will also use our scattered site inventory as an important resource to create more affordable homeownership opportunities for New Orleans families. With respect to management involvement, HANO continuously engages residents in developing its agency plans, shaping public housing and voucher policies, and in implementing its redevelopment and revitalization initiatives. Venues include Resident Advisory Board meetings, public hearings, stakeholder workshops, community and neighborhood meetings, as well as master planning forums, working teams, and design charrettes associated with HANO's various redevelopment initiatives.

#### **If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

HANO has undergone major recovery and is no longer designated as a troubled agency. Extensive operational and fiscal reforms were instituted and HANO is now on strong financial footing, advancing from "troubled" to "standard performer" status under HUD's Public Housing and Section 8 assessment

systems. New partnerships were created and ties re-established with the larger New Orleans community. With this foundation now firmly in place, efforts are underway to transition HANO back to local control.

## **Discussion**

## **AP-65 Homeless and Other Special Needs Activities – 91.220(i)**

### **Introduction**

**Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including**

**Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

The City has retooled its homeless Crisis Response System to coordinate services and reorient programs to a Housing First approach that emphasizes rapid connection to permanent housing, while mitigating the negative experience of homelessness. Action items for this process were to expand centralized intake to increase access to services, working with UNITY and the agencies of the Continuum of Care to identify constituents living on the streets or in abandoned and unsafe dwellings, address needs and services specific to identified sub-populations of homeless constituents, and ensure unsheltered clients establish immediate linkages to low barrier transitional shelters, safe havens, and emergency shelters, while also connecting them with permanent housing resources.

The New Orleans Interagency Council on Homelessness is implementing the Mayor's Ten-Year Plan to End Homelessness. The Council is in the 4th year of implementation and has assist in ending Veterans homelessness along with the Continuum of Care (CoC) and its partnering agencies in the City of New Orleans. Among the Council's goals is the targeted use of data to coordinate services toward performance-based outcomes. The Council uses data to assess the needs of the homeless community, to evaluate the manner in which we are addressing those needs, and to realign services towards the most effective and efficient means to that end. Through its NOFA process, the City of New Orleans will require cross-sector collaboration in order to provide the necessary wraparound services (e.g. job training, using Medicaid and other sources of income to pay for client services) that are essential for long lasting housing outcomes. The City has established a coordinated intake and a universal assessment tool (VI-SPDAT) that will allow us to do progressive engagement, which will allow us to better target the use of federal funds.

### **Goals**

1. Decreasing the number of unsheltered homeless
2. Decreasing the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to permanent supportive housing, and affordable housing units. Utilize Homeless prevention for individuals and/or families that are in imminent danger of becoming homeless.

### 3. Homeless Management Information Systems (HMIS)

#### **Addressing the emergency shelter and transitional housing needs of homeless persons**

New Orleans is one of the few cities in the U.S. in need of additional emergency shelter beds. Through use of its ESG funds, the City will invest in maintaining the beds that are currently available and will use other resources such as private philanthropic dollars to bring additional low barrier transitional and shelter beds online.

Consultation with the Continuum of Care recommended the following priorities to meet goals based upon the community needs:

1. Shelter Operations is limited to the greater of 60% of ESG Funding to assure continued operation of existing shelter beds.
2. Rapid Rehousing and homelessness prevention 40 to 60% of ESG funding to be used for:
  - Rapid Rehousing: financial assistance to bridge the move from shelter or streets to permanent housing.
  - Prevention: short –term rental and utility assistance : legal assistance to prevent eviction
3. Homeless Management Information Systems (HMIS) 10% of ESG funding

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

The City uses the Emergency Solutions Grant and State Emergency Solutions Grant to fund Rapid Rehousing activities, which are activities to help homeless individuals and families move into permanent housing. These funds minimize an individual's time between the street and a voucher to move into housing. They also help individuals develop the resources to maintain permanent affordable housing. In conjunction with these efforts, the City is increasing the availability of permanent supportive housing, affordable housing, and exploring opportunities to reorganize existing housing stock to better serve the needs of homeless constituents.

**Helping low-income individuals and families avoid becoming homeless, especially extremely**

**low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

The City's priority is to re-house homeless clients living on the streets or in shelters. Through HUD, the City of New Orleans provides Emergency Solutions Grant (ESG) and State Emergency Solutions Grant (SESG) funding to sub-recipients to provide case management services and outreach services to homeless persons living on the streets of Orleans Parish. The outreach worker and case managers develop Individual Service Plans for the homeless, which aids in meeting their needs and the ultimate goal of obtaining permanent housing. ESG and SESG also fund the operation of shelters. The shelters provide case management services to their residents and assist the clients in meeting their needs (permanent housing and supportive services). Those clients who are threatened with homelessness due to an eviction or utility disconnect notices are aided with ESG and SESG funds. These clients are eligible for homeless prevention services which include rent/utility assistance as well as legal intervention services. The City is retooling its discharge planning to prevent people being discharged into homelessness from public institutions. Clients being discharged are assessed through the VI-SPDAT and referred to housing options based upon the clients' need. Toward the goal of economic security, the City is linking homeless constituents with resources across local, state, and federal systems, including particular focus on income-related benefits, developing capacity for job training among provider agencies via collaboration with the City Workforce Investment Board and the business sector.

## **Discussion**

**AP-70 HOPWA Goals – 91.220 (I)(3)**

<b>One year goals for the number of households to be provided housing through the use of HOPWA for:</b>	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	250
Tenant-based rental assistance	42
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	16
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	164
Total	472

## **AP-75 Barriers to affordable housing – 91.220(j)**

### **Introduction**

The City will continue its successful efforts to affirmatively further fair housing (AFFH), detailing a planning and implementation strategy that will address patterns of segregation and provide ways for everyone to have access to opportunity with integrated and balanced living patterns.

The City administers its programs in compliance with all applicable federal, state and local laws. Virtually all the funds applied for under this application are devoted to activities which benefit low and moderate income persons and families.

**Actions is planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

**Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

In order to remove or ameliorate the negative effects that serve as barriers to affordable housing, the City of New Orleans has gathered a task force of citizens, non-profit organizations and community leaders to address the Fair Housing Act's AFFH Ruling. The task force, contacted by OCD staff through e-mail and telephone conversations for input, is part of an ongoing process, that is part of the community outreach to address barriers to affordable housing, as well as, providing input to the development of the AFFH Planning and Implementation Strategy. Public Hearings for community input on the development of the AFFH will be conducted later this year. A draft of the AFFH document is being prepared for October 2016.

### **Discussion**

The City will continue to review project marketing and continue outreach to special needs organizations as part of the marketing effort for all projects. It will also continue to ensure compliance with Section 3 and DBE requirements and provide appropriate training and technical assistance to funding applicants and recipients and program administrative staff.

The City will utilize City funds to finance the retrofitting of homes of low income persons with disabilities in order to enable them to remain in their homes.

The City will continue to administer programs such as the Soft Second Homebuyer Assistance program in a manner that enables low income renters to build equity and become homeowners anywhere in the City.

The City will work with the City Planning Commission to provide input and comments on amendments to the City Zoning Ordinance on issues affecting housing for persons with disabilities.

The City will continue its NOLA for Life initiative which is designed to enhance public safety through justice and police reforms and by creating jobs and opportunities for disadvantaged youth and dedicating resources to revitalizing neighborhoods.

The City will continue to prioritize and encourage the development of housing for persons with special needs by providing additional points to applicants for funding who include housing for persons with special needs.

The City will prioritize activities that improve occupied housing conditions for low income renters and homeowners.

The City will enhance its citizen education and outreach efforts to make citizens aware of their rights and remedies under the Fair Housing Laws.

The City will continue its efforts to provide job training and provide recreational activities and leadership programs for disadvantaged youth.

The City will continue its efforts to eliminate homelessness by 2022 through the efforts of the Interagency Council on Homelessness.

The City, with the U.S. Department of Veterans Affairs will open and operate a services “drop in center” for homeless persons to provide comprehensive medical and social services and referrals at a single site.

The City will administer a revolving loan fund that will provide financing in the form of short term, below market rate bridge loans to facilitate the development of affordable housing in New Orleans.

## **AP-85 Other Actions – 91.220(k)**

### **Introduction**

#### **Actions planned to address obstacles to meeting underserved needs**

The largest obstacle to reaching the underserved is the City's economic structure which makes it difficult to provide jobs with wages high enough to support a family. While there has been a recent trend of high tech opportunities, most job opportunities for those at the opposite end of the jobs spectrum remain in the low-wage service industry.

OCD's Neighborhood Services and Facilities Unit administers and monitors a variety of programs that build social support for the young, elderly and at-risk populations. These programs are designed to meet increasing demands for service.

#### **Actions planned to foster and maintain affordable housing**

OCD will promote and preserve homeownership through its homebuyer and owner-occupied housing rehab program. The rental program is geared toward those who are extremely low income thus ensuring that they have a place to live in which is decent and affordable. OCD will continue to monitor those properties which have received HOME funds in the past to make sure they continue in compliance with current housing codes.

#### **Actions planned to reduce lead-based paint hazards**

OCD will continue to use its lead-based policy of ensuring that every house that is rehabbed under its auspices is free from lead-based paint contamination

#### **Actions planned to reduce the number of poverty-level families**

The Job 1 initiative should have an impact on young people as they learn about the world of employment and all that it requires and entails. The work of the homeless agencies in housing people and providing them with supportive services is a large and necessary first step in getting a person on the road to financial independence.

#### **Actions planned to develop institutional structure**

OCD will strive to ensure that all funding recipients and those who apply for funding understand that these limited resources must be used carefully and wisely. OCD will stress in all of its communications the goals that the Fundamentals, Leveraging, and Outcomes of each project will be weighed not only during the application and selection process but after funds are awarded. Those organizations that

cannot fulfill their contractual duties will lose their funding. It is also incumbent upon OCD to ensure that organizations completely comprehend what is expected of them and must make agencies aware of any training opportunities that may arise in addition to providing training on either a one-on-one basis or its periodic group sessions.

### **Actions planned to enhance coordination between public and private housing and social service agencies**

The continuation of the 2012-2016 Consolidated Plan Steering Committee will assist in the providing continual input into the action plan/strategic plan process. The process of developing this report has opened the dialogue between OCD, its non-profit partners, financial institutions, for-profit organizations, other governmental units, and citizens by allowing everyone to understand the rationale behind the formation of priority needs and goals and objectives. The limitations of city government both financial and legal have been discussed.

Organizations will receive training to expand their capacity and specific activities such as the development and strategic planning of Affirmatively Furthering Fair Housing (AFFH) will lead to further discussions and possible solutions of breaking barriers regarding fair housing.

### **Discussion**

# Program Specific Requirements

## AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

### Introduction

#### Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>0</b>

#### Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	70.00%

**HOME Investment Partnership Program (HOME)**  
**Reference 24 CFR 91.220(l)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

Not applicable. The CNO does not currently use other forms of investments outside of those identified in Section 92.205.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

Under HOME funding, the CNO ensures and provides Affordable Housing for low-income households for an appropriate “period of affordability”. Through HUD required options, “Resale”: HOME-Assisted household sold prior to the period of affordability, property must be re-sold to low-income household or “Recapture”: the property can be sold without income eligibility, with a portion or all of the funds used to subsidize the purchase of another HOME-Assisted eligible household.

The amount of funds subject to recapture is the direct subsidy received by the homebuyer. This includes down payment assistance, closing costs, or other HOME assistance provided directly to the homebuyer and/or the difference between the fair market value of the property and a reduced sales price attributable to HOME development assistance. Development subsidies cannot be subject to recapture since the homebuyer did not realize a direct benefit from the funds. Additionally, “direct subsidy” needs to be defined within the policy.

Upon review, CNO determined that the “Recapture” provision meets the needs of the community, fostering a greater degree of economic integration within neighborhoods and provide the greatest choice of assisted housing for low income households. By comparison, the “Resale” option requires that an assisted property always remain available to low income households, limiting neighborhood diversity.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The following definitions describe guidelines for “Resale” or “Recapture” that ensures affordability of units acquired with HOME funds for CNO implementation:

- **Net Proceeds:** The sales price less the amount to pay off all loans secured by the property that prime the CNO’s Loan plus closing.
- **Earned Second Mortgage Subsidy:** The CNO’s loan is reduced according to the following formula:

The CNO's loan shall be reduced on the last day of each calendar month by a fractional amount the numerator of which shall be one (1) and the denominator shall be the result of multiplying the number of years of the Period of Affordability times twelve (12). For example, if the Period of Affordability is fifteen (15) years, the fraction shall be one (1) over fifteen (15) times twelve (12), or one (1) over one hundred eighty (180), *i.e.*, 1/180th.

- **Recapture Amount:** The amount necessary to repay the loan made by the CNO to Borrower reduced by the Earned Second Mortgage Subsidy and the CNO's right to recover and be paid such amount. The right of recapture shall accrue in favor of the CNO in the event the Property ceases to be the principal residence of the Borrower for the duration of the Period of Affordability through private or public sale or otherwise.
- **Homeowner Investment:** The total amount of the Borrower's down payment and capital improvement investment made subsequent to the purchase of the Property.
- **HOME Contract Provisions:** The following specific provisions apply and are incorporated in the CNO's Contracts which requires signature of Borrower: The Borrower shall maintain the Property as his or her principal place of residence for the entire Period of Affordability assigned to the Property. The Period of Affordability for the Property is 5-15 years.

In the event the Borrower becomes in default of any other terms and conditions of this mortgage or any mortgage which primes this mortgage, the City shall be paid the full Net Proceeds of any private or public sale of the Property up to the original principal balance of the Loan from the City to the Borrower without any reduction of the principal balance by the Earned Second Mortgage Subsidy.

In the event (i) the Property ceases to be the principal residence of the Borrower as a result of the sale of the Property by the Borrower during the Period of Affordability and (ii) the Net Proceeds are adequate to repay the City's Loan reduced by the Earned Second Mortgage Subsidy plus enable the Borrower to recover the Homeowner Investment, the City shall be paid the full recapture amount out of the Net Proceeds of such sale.

In the event (i) the Property ceases to be the principal residence of the Borrower as a result of the sale of the Property by the Borrower during the Period of Affordability and (ii) the Net Proceeds are not adequate to repay the City's Loan reduced by the Earned Second Mortgage Subsidy plus to enable the Borrower to recover the Investment, the Net Proceeds shall be divided proportionally as set forth in the following mathematical formulas:

$$\frac{\text{HOME Investment}}{\text{HOME Investment} + \text{Homeowner investment}} \times \text{Net Proceeds} = \text{HOME amount to be recaptured}$$

HOME Investment + Homeowner investment

$$\frac{\text{Homeowner investor}}{\text{HOME Investment} + \text{Homeowner investment}} \times \text{Net Proceeds} = \text{amount to homeowner}$$

HOME Investment + Homeowner investment

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The Loan Fund will be established as a revolving loan fund that will provide financing in the form of short term, below market rate bridge loans to facilitate the development of affordable housing in New Orleans.

### **Emergency Solutions Grant (ESG) Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

Service providers will deliver ESG-funded re-housing services to homeless residents of the City of New Orleans. Those households will be assessed for eligibility and barriers to housing as a part of eligibility determination. Required documentation will be collected at time of intake. Services will be delivered and documented in accordance with standards set forth in statute, rule and contracted requirements.

1.) *Standard policies and procedures for evaluating individuals' and families' eligibility for assistance under ESG.*

- The City of New Orleans will contract for re-housing services aimed at households which fit the category 1 definition of homelessness under the HEARTH Act. Providers will be expected to first target families with dependents and youth (ages 18-24) who are living on the streets of Orleans Parish.
- Providers will be asked to obtain required documentation, by first attempting to get third-party verification of homelessness status; the second option for verification would be a case manager verification of homelessness status; and the third option would be a self-report verification of homelessness along with a justification of the efforts made and the reasons for a lack of success in obtaining third-party or case manager verification of homelessness status.
- Verification of resources will also be required to determine the level of need of service applications. Households with income that are at or below 30 percent of area median income will

be the primary targets for these re-housing services. Eligibility determination will take place during the intake process of the homeless service providers awarded funds to administer this program on prescribed forms developed by OCD.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The City of New Orleans along with the CoC utilized a centralized system for assessing the housing and service needs of homeless people for HPRP. The City will collaborate with the lead CoC to develop a centralized approach to servicing clients for the new ESG.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The City of New Orleans plans to release request for proposals through the Super NOFA process for the second ESG allocation. It will be publicized via advertisement in the Times Picayune Newspaper, on City website, announced at New Orleans Interagency council meetings and emailed to all prior year sub-recipients, as well as any other agencies that express an interest. Prospective sub-recipients will have approximately 1 month after notification to apply. The General Packet for the NOFA will include all the pertinent information contained in the new ESG guidelines and regulations, the definition, type of services and target population to be served with the funds. Copies of the proposal will be provided to the ESG review committee, who will review and score all applications. The ESG committee will forward the award recommendation to the Selection Committee who approval the awardees based upon their score, experience and capacity to administer the services according to the Emergency Solutions Grant Interim Rule. The selection committee consists of the following members:

1. The City's Chief Financial Officer or a designee
  2. The First Deputy Mayor-Chief Administrative Officer, or a designee
  3. The employee who will manage and monitor the contract
  4. The manager of the User Entity requesting the service, or a designee
  5. A professional from within local government who possesses expertise in the relevant field
4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

Sub-recipients will be required to meet the participation requirement in § 576.405(a).

It can be a formerly homeless person on their board of directors or currently working within the organization. Sub-recipients must show proof of the participation requirement. Also formerly homeless participation is achieved through the New Orleans Interagency Council on Homelessness governance committee. The NOICH has two seats for formerly homeless persons.

5. Describe performance standards for evaluating ESG.

The development of standards is a collaboration of the CoC's input. Within the New Orleans Interagency Council on Homelessness there is a Data Committee coming up with these standards as well as a performance measure system for the entire CoC. The goal is to reduce homelessness and will include:

- Timely and accurate collection of both required and optional HMIS data
- Targeting those that need the assistance the most using a standard coordinated assessment
- Proposed versus actual number of individuals & families served
- Outcomes such as increasing housing stability, shortened stays in emergency and/or transitional shelters, facilitated access to affordable permanent housing

**HOPWA NOFA Process**

**Housing Opportunities for Persons Living with HIV/AIDS (HOPWA) Notice of Funding Availability (NOFA) Process:**

The City of New Orleans (CNO) through the Office of Community Development (OCD), announces the availability of funds to community based, not-for-profit and faith-based organizations that implement programs and/or projects addressing housing needs of persons living with HIV/AIDS. Funding available for the Housing Opportunities for Persons Living with HIV/AIDS (HOPWA) grant and is advertised in the Times Picayune newspaper. Organizations applying for HOPWA funds are required to submit a Registry of Community Organizations application and NOFA application. The purpose of the Registry is to ensure that applicants meet minimum eligibility requirements to receive federal and state grant funds through OCD. Placement on the registry does not ensure NOFA funding; it does allow the organization to compete for the limited resources available. OCD's procedure for the NOFA is a public information process that is time driven to ensure deadlines are met in accordance with HUD. Registry and HOPWA NOFA applications are available on the CNO's website or hard copies available at OCD, during the time period advertised for deadlines associated with the NOFA.

Hard copies of the Registry and HOPWA NOFA applications are required to be delivered to: The Office of Community Development, 1340 Poydras Street, Suite 1000, New Orleans, LA 70112 no

later than the deadline date advertised in the NOFA, to be considered for funding. OCD's HOPWA NOFA application review and selection process is consistent to Executive order MJL 10-05 using technical review evaluators and a selection review committee. The Technical Review Team consisting of OCD staff, reads, evaluate, scores and ranks submitted applications utilizing OCD's HOPWA NOFA Rating form. HOPWA NOFA applicants are asked to provide detailed information describing their project. Funding Awards are based on the following performance indicators identified on the HOPWA Rating form: **Fundamental** soundness, community need, target population and external data measuring demographic risk factors related to HOPWA needs. **Leveraging** of non-federal funds, as well as, financial accountability is measured. Desired **Outcomes** include a detailed planning process for services delivered, outreach plan including management of services for target population, including number of people served, and overall neighborhood impact that address the housing needs of persons living with HIV/AIDS. The Technical Review Team finalizes the HOPWA NOFA application process to present to the Selection Review Committee which consists of OCD's Executive staff, as well as, representatives of collaborating agencies working with HOPWA. The Selection Review Committee makes their recommendation of HOPWA NOFA Awardees. HOPWA NOFA Awardees and conditionally selected applicants are notified by a letter signed by the Mayor. Multi-Year Contract letters are prepared for organizations funded by OCD on timely expenditures of existing HOPWA NOFA funds, as well as, ability to meet deliverable goals. Those applicants not selected are notified by letter and encouraged to participate in future HOPWA NOFA's. The dollar amount listed on the contract is subject to change. HOPWA NOFA Awardees work closely with OCD's Neighborhood Services and Facilities Project Managers' to ensure contract obligations are met. Failure to comply may result in the termination of a HOPWA NOFA contract with OCD. OCD's HOPWA NOFA process is the vehicle used to generate the implementation of programs and/or projects addressing housing needs for persons living with HIV/AIDS.

## Discussion

