

# CITY OF NEW ORLEANS

# QualityofLifeSTAT

December 19<sup>th</sup>, 2013 (Reporting Period: November 2013)

www.nola.gov/opa

# **Agenda**

- Introduction and Announcements
- Open and Effective Government
- Sustainable Communities
- Public Safety
- Children and Families

# **Purpose and Scope**

**Purpose:** The Landrieu Administration developed a strategic framework to map out the City's overall direction. The framework links services, programs, strategies, objectives, and goals to the City's mission, values, and vision, and incorporates performance measures to assess performance.

In QualityofLifeSTAT, City leaders and managers review key performance results related to citizens' quality of life. In order to improve results, City leaders and managers review and assess progress achieved, overall trend data, and the likelihood of meeting performance targets. For programs at risk of not meeting targets, leaders and managers identify prospects and tactics for performance improvement, and make adjustments to operational plans as needed. To account to citizens and Councilmembers for the spending of resources provided, QualityofLifeSTAT meetings are open to the public.

**Scope:** QualityofLifeSTAT focuses on Citywide topics that lead to a perception of neglect and are reported frequently to multiple sources (e.g. 311, Councilmembers, department heads, the NOPD, and at community meetings). QualityofLifeSTAT does not focus on performance managed in other STAT programs or initiatives, nor does it include in depth discussions of complaints about specific locations.

**Questions and Comments:** Index cards are available to the public at the sign-in table, which can be used to submit questions and comments or to report specific issues. Throughout the meeting, completed cards will be reviewed. General questions and comments may be discussed by the group and specific issues will be assigned to departments.

# **City Strategic Framework**

### Mission

The City of New Orleans delivers excellent service to its citizens with courage, competence and compassion.

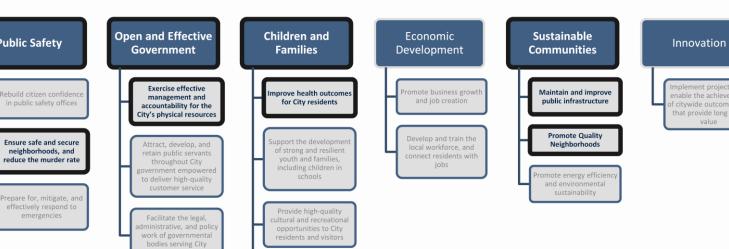
### **Values**

Integrity, Excellence, Transparency, Teamwork, Responsiveness, Innovation, Diversity and Inclusion

### **Vision**

New Orleans is a model city. We are a unified city. We are a creative city.

## **Result Area Goals and Objectives**



acilitate the provision of

# **Open and Effective Government**

Goal: Ensure sound fiscal management and transparency, promote effective, customer-driven services and foster active citizen engagement in City government.

Objectives and Strategies	Outcome Measures				
<ol> <li>Exercise effective management and accountability for the City's physical resources</li> <li>Effectively steward the City's financial resources</li> <li>Manage the City's information and analyze the City's performance data</li> <li>Manage vendor relationships and provide oversight of City contracts</li> <li>Responsibly support the City's capital assets</li> </ol>	<ul> <li>Bond ratings (S&amp;P, Fitch, Moody's)</li> <li>Comprehensive Financial Statement Audit Opinion</li> <li>Property tax collection rate (two year)</li> <li>Satisfaction with ITI services</li> <li>Average number of respondents to bids and RFPs</li> </ul>				
Attract, develop, and retain public servants throughout City government empowered to deliver high-quality customer service  1. Cultivate a high-quality City workforce 2. Provide fair and reasonable benefits to City employees and retirees	<ul> <li>Turnover rate</li> <li>Employee engagement and satisfaction (specific questions TBD from an internal survey</li> </ul>				
Facilitate the legal, administrative, and policy work of governmental bodies serving City residents  1. Govern the City with integrity and accountability  2. Defend the City's legal interests  3. Promote civic engagement  4. Facilitate, link, and leverage resources with external organizations	<ul> <li>Citizen satisfaction with overall government services (UNO Quality of Life Survey)</li> <li>Philanthropic resources secured</li> </ul>				

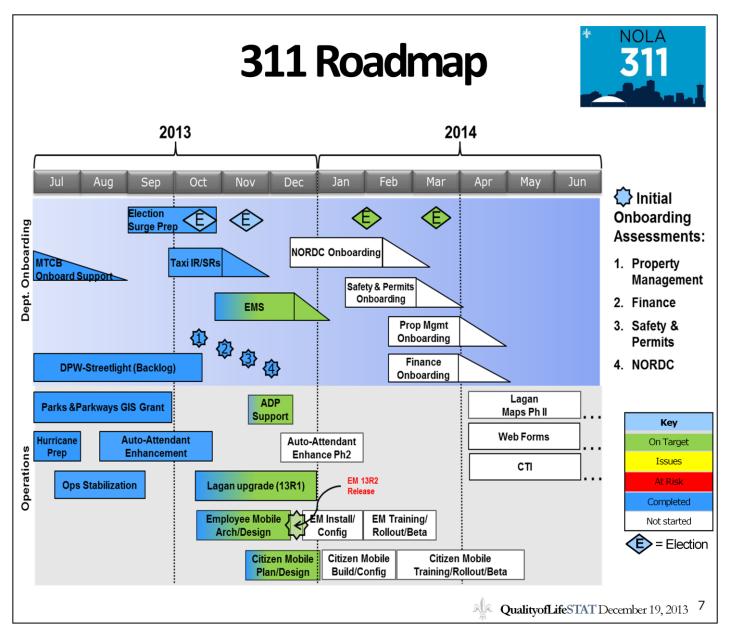
# 311 Dashboard -



## **Request Closure Rates Remained Biggest Challenge**

	Existing Onboarded Departments								
Onboarding Metrics	Code Enforce	DPW Main.	DPW Parking	DPW Traffic	Health	мтсв	Parks & Parkways	Sanitation	Taxi
Timeliness to Close Requests (Closed cases meeting target > 80%, 50-80%, <50%)			0	0		$\bigcirc$	0	$\bigcirc$	$\bigcirc$
Request Closure Rate (Closed Cases >= New Cases Yes/No)									
Backlog to Closed Requests Ratio (1-4, 5-7, >=8)									
311 Tool Usage (Resources actively managing cases using Lagan)									
OVERALL		0							
Actions Pending	Note: Closures reflect Lagan, not LAMA.	Address case backlog.	-	Address case backlog. Actively manage cases in 311.	-	Establish Expected Days to Close Target(s).	-	Address vendor backlog.	Note: Launched 10/30/13





Employee mobile devices are still on track to be rolled out in Q1 of 2014. Once operational, these devices should make it much easier for workers in the field to interface their work with the 311 system.

# **Sustainable Communities**

Goal: Support sustainable communities that integrate quality housing, transportation, schools, commercial development, energy efficiency, parks and green space, flood protection and cultural assets.

### **Objectives and Strategies**

### Outcome Measures

### Maintain and improve public infrastructure

- 1. Maintain and improve road surface infrastructure
- 2. Consistently implement Complete Streets philosophy in streets investments
- 3. Effectively administer the City's capital improvements program
- 4. Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods
- Citizen perceptions of condition of streets (UNO Quality of Life Survey)
- Mean travel time to work (American Community Survey)
- Percentage of workers commuting to work by means other than driving alone (including carpooling, public transportation, biking, and walking)

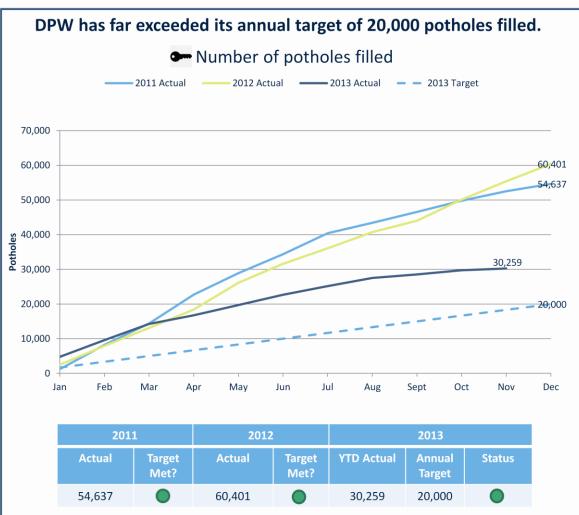
### **Promote Quality Neighborhoods**

- 1. Reduce blighted properties by 10,000 by the end of 2014
- Provide effective sanitation services to residents and businesses
- 3. Protect and preserve parks and other green spaces
- 4. Regulate land use to support safe, vibrant neighborhoods and preserve historic properties
- Blighted residential addresses or empty lots (GNOCDC analysis of USPS data)
- Citizen perceptions of parks and recreation (UNO Quality of Life Survey)
- Citizen perceptions of trash pickup (UNO Quality of Life Survey)
- Citizen perceptions of general quality of life (UNO Quality of Life Survey)
- ParkScore (based on acreage, service and investment, and access) (Trust for Public Land)

### Promote energy efficiency and environmental sustainability

- 1. Restore the City's marshes and coastline
- 2. Promote green energy and other sustainability measures
- 3. Remediate brownfields, lead, and other environmental hazards •
- Percentage of days with healthy air quality (EPA)
- Health based drinking water violations (EPA)
- Certified green buildings (US Green Building Council)
  - Land acres in Orleans Parish (US Geological Survey)





sponsible Organization: partment of Public Works

ta Source:

### finitions:

vice Request: A 311 call puesting the City to perform a ecific task.

en Request: A service request thas not been completed.

sed Request: A service puest that has been

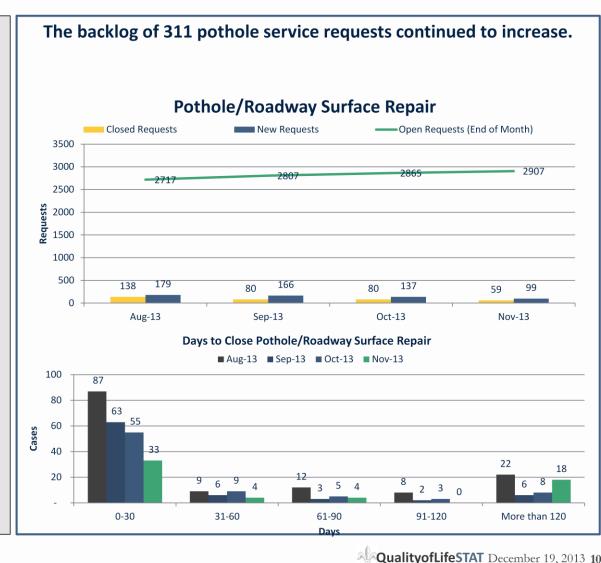
### ated Strategy:

intain and improve road face infrastructure

pected days to close, veloped in 2012: 60-365 days.

nile 311 pothole/roadway face repair reflects intenance crew and pothole er activity, the pothole killer quests are not systematically otured at this time.

rare instances, a 311 service puest is reopened after being eviously closed. In such cases, a may result in the number of en requests not tying exactly the number of closed and ened cases.



illed they continue to have a difficult

Though DPW exceeded their annual target of potholes filled, they continue to have a difficult time closing 311 pothole/roadway service requests. DPW suspects that of the pothole/roadway service requests currently left open are actually more serious roadway surface issues which would require work from a contractor, for which resources currently do not permit. The CAO requested that the pothole and roadway service requests be disaggregated if possible so that potholes that require fewer resources can be prioritized and fixed.

Department of Public Works

### Data Source:

311

### Related Strategy:

Maintain and improve road surface infrastructure

### Note:

In rare instances, a 311 service request is reopened after being previously closed. In such cases, this may result in the number of open requests not tying exactly with the number of closed and opened cases.

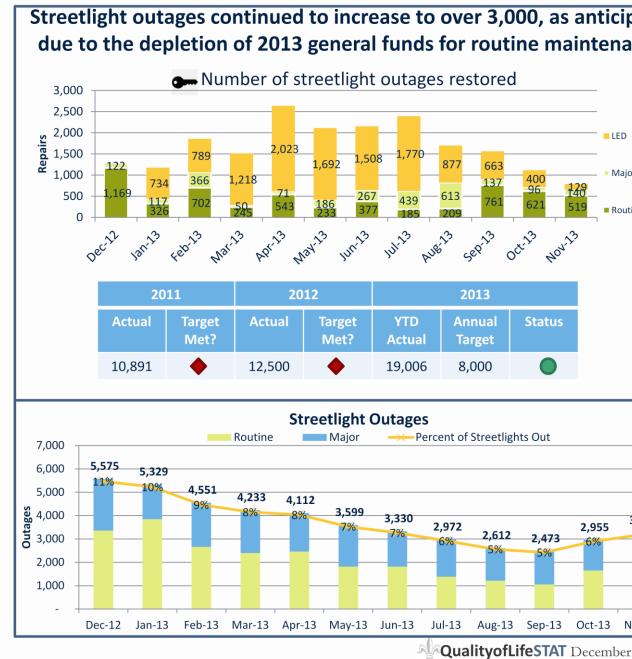
## All other DPW maintenance 311 service requests backlogs increased.

Service Request (SR)	Open SRs (11/1)	New SRs	Closed SRs	Open SRs (11/30)	Δ from Prior Period	Avg. Age of Open SR	Avg. Days to Close
Manhole Cover Maintenance	142	19	12	150	8	397	7
Road Shoulder Repair	220	8	3	226	6	361	182
Sidewalk Repair	608	35	23	621	13	409	6
Street Flooding/Drainage	2383	89	63	2409	26	405	91
Subsidence	148	30	10	168	20	84	25

### 311 Issues

Responsible Parties	Issue/Status	Due
M. Jernigan	Service request expected days to close are set to 365 days. Need to review and revise.	Past Due
M. Nolan	Significant case backlog exists. Resources/funding unavailable to address requests. 6,481 open cases at end of November 2013.	Ongoing

Organization: of Public Works ghts Monthly age totals do not Hurricane Isaacrs in Q4 2012. egy: improve road tructure rget 10% of Target easure that best ether City achieving the



Streetlight outages continued to trend upward for the second month in a row after running out 2013 general funds for routine maintenance in September.

nsible Organization: ment of Public Works

ource:

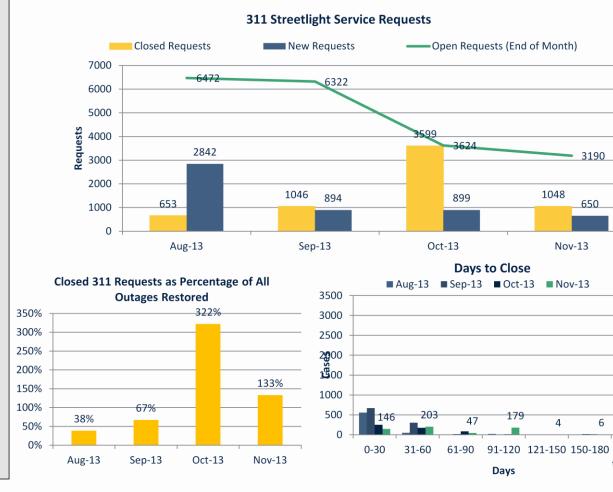
### d Strategy:

in and improve road e infrastructure

ed days to close, ped in 2012: 30-180

instances, a 311 service t is reopened after being usly closed. In such this may result in the er of open requests not exactly with the number ed and opened cases.

The backlog of 311 streetlight requests substantially decreased, with number of 311 streetlight requests now closer to the number of stree outages than in previous months.



In November, DPW finished a big push to close out their 311 streetlights backlog, and service request now closely correspond to the number of streetlight outages in the city.

onsible Organization: artment of Public Works

Source:

ted Strategy:

tain and improve road

re instances, a 311 ce request is reopened being previously d. In such cases, this result in the number of requests not tying thy with the number of and opened cases.

# Among other DPW 311 traffic requests, the street name sign request backlog decreased, while the others increased.

Service Request (SR)	Open SRs (11/1)	New SRs	Closed SRs	Open SRs (11/30)	Δ from Prior Period	Avg. Age of Open	Avg. Days to Close
Road Surface Marking	77	4	1	80	3	256	1
Street Name Sign	341	21	148	213	-128	192	290
Traffic Sign	601	34	24	609	8	307	39
Traffic Signal	227	74	41	259	32	171	2

### 311 Issues

Responsible Parties	Issue	Due	Status
A. Yrle	No Traffic resource actively managing cases in Lagan	Past Due	Resource initially identified in Nov. 2012, and expected to free-up in ea 2014.

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In the traffic division, DPW has begun prioritizing street name signs in addition to streetlights, and closed out a significant portion of their 311 street name signs backlog in November. Sanitation requested that DPW provide them with signs so that they can properly notify citizens downtown prior to major street sweeping projects that are upcoming.

sible Organization:

nent of Public Works

urce:

Objective:

e Quality orhoods

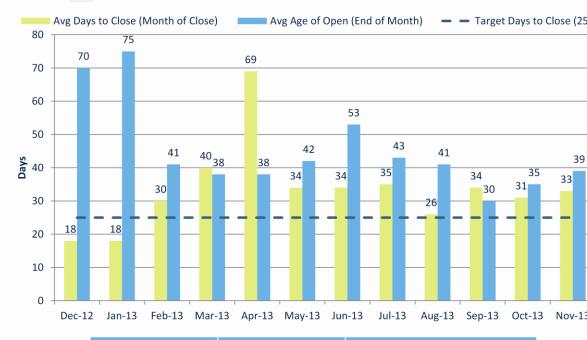
On Target Within 10% of Target

OffTarget

Yey measure that best es whether City es are achieving the results

# DPW remained above the target for number of days to close 311 abandoned vehicle requests

Average number of days to close 311 abandoned vehicle calls



20	11	2012		2013		
Actual	Target Met?	Actual	Target Met?	YTD Actual	Annual Target	Status
17	-	18		33	≤ 25	•

## esponsible Organization: epartment of Public Works

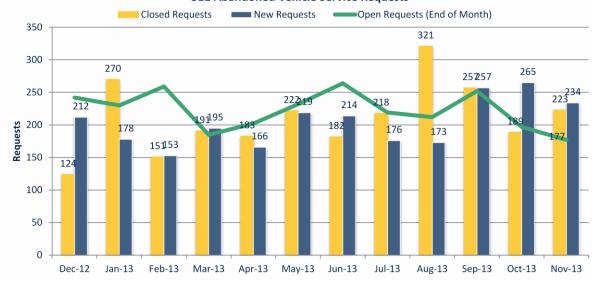
ata Source: 11

### elated Objective:

romote Quality Ieighborhoods

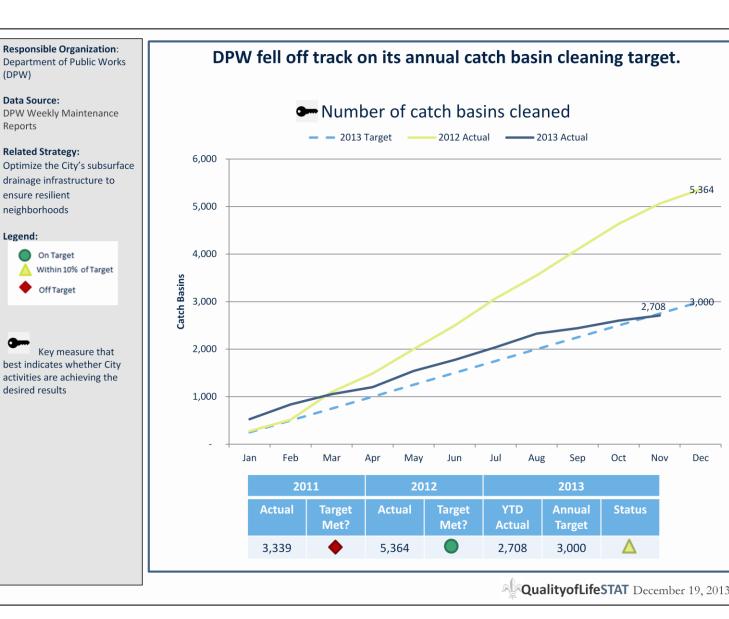
# The backlog of 311 abandoned vehicle service requests trended downward during the month.

### **311 Abandoned Vehicle Service Requests**



### **Action Items**

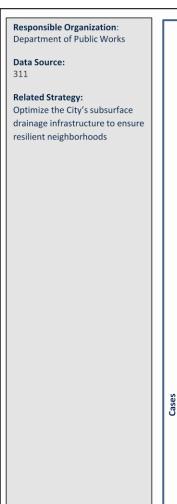
Date	Responsible Parties	Action Item	Due	Status
11/1/12	D. Macnamara, J. Soileau, All	Obtain lists of top issues for enforcement, develop enforcement strategy, and train Quality of Life officers	Ongoing	P&P and Sanitation provided lists. DPW is developing a card for officers. DPW and NOPD developed draft procedures for processing parking tickets, and will commence training and ticket book issuance now that special events are complete.

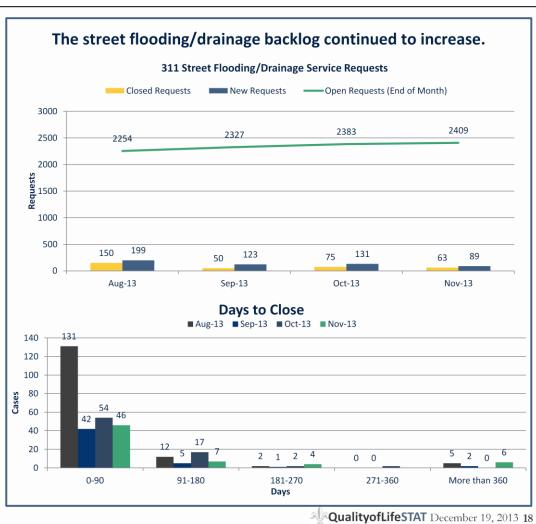


DPW is doubtful they will meet their annual target, due to the loss of two out of three of the crew members, though the CAO challenged them to prioritize catch basins in the rest of December to make sure to get to the 3,000 target.

5,364

Dec





### **DPW 311 Issues**

Responsible Parties	Issue/Status	Due
M. Jernigan	Identify Interim case status for service requests that have up to 365 day turn-around time. A 311 team member can help with this task if necessary.	Pending
M. Jernigan	Determine how administrative staff / 311 liaisons can re-prioritize their work to allocate more time to actively manage 311 cases.	Pending
M. Jernigan	Ensure that each division uses Lagan as the single database of work records.	Pending
M. Jernigan	Inform 311 which service requests / business processes should be analyzed by Information Technology and Innovation's Service and Innovation team to help identify potential efficiencies / operational improvements.	Pending

Responsible Organization: Sewerage and Water Board of New Orleans  Data Source: Sewerage and Water Board of New Orleans	C	and Water Board of New ustomer Service Report licators of Metric Result November 2013	t	ns	
Related Strategy: Optimize the City's subsurface Irainage infrastructure to	Operations Support	Goal	Goal Met	Within Control Limits	Trend
nsure resilient eighborhoods	Billing Accuracy / Reasonable				
		Meters Read Estimated Bills High Bill Complaints Adjusted Bills			
	Problem Resolution	Customer Contacts  Call Wait Time  Abandoned Calls			
		Low Water Pressure Water System Leaks Sewer System Leaks			
	Collections Effectiveness	Accounts Off for Non-Payment Receivables 30 to 120 Days Old Receivables 120 Days and Older			
	Yellov	Green = Favorable Variance v = Minimal Variance / No Action Recommo	ended .		
	Yellov Rod	v = Minimal Variance / No Action Recommer Unfavorable Variance / Action Recommer	ded	<b>.ifeSTAT</b> Dec	ember 19

The Sewerage and Water Board will continue reconfiguring their call and billing systems over the next several months, as it has experienced some loss in data, and continues to struggle on several of their call metrics.

Sewerage and Water Board of New Orleans

### **Data Source:**

Sewerage and Water Board of New Orleans

### Related Strategy:

Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods

### Sewerage and Water Board of New Orleans Meters Read as a Percentage of Total Meters

Constituency: Customer Ratepayers

Currently Meeting

Goal: Yes

Objective: Provide

Accurate Bills

Process Operating
Within Control Limits:

Goal: Read 98% or more of meters each

month

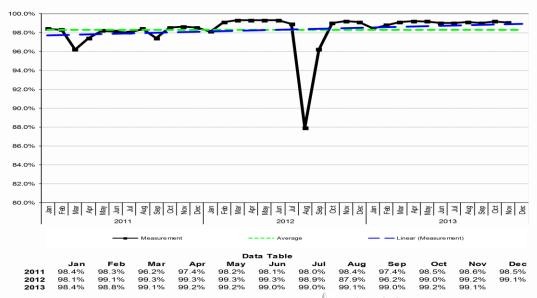
Trend: Favorable

### Analysis

The purpose of the customer billing and collection processes is to collect revenues from customer accounts that are billed according to the service rules and are based upon accurate metered consumption. Obtaining an accurate reading is the first step in that process. Staff has maintained a reading rate near or above the goal since since April 2010 except for two months affected by Hurricane Isaac.

### Plans for Improvement

Staff is working to reduce the number of estimated and erroneous readings. Also, the Automated Meter Reading pilot project is also intended to reduce the number of estimated and erroneous readings, as well as to reduce the cost of obtaining a validated reading.



Sewerage and Water Board of New Orleans

### **Data Source:**

Sewerage and Water Board of **New Orleans** 

### Related Strategy:

Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods

### Sewerage and Water Board of New Orleans Bills Estimated as a Percentage of Total Bills

FUM Attribute: **Customer Satisfaction** 

Constituency: Customer Ratepavers

**Currently Meeting** Goal: Yes

Description: Provides reliable, responsive, and affordable services in line with explicit, customer-accepted service levels. Receives timely customer feedback to maintain responsiveness to customer needs and emergencies.

Objective: Provide Accurate Bills

Goal: Bill Accounts With Less Than 2% Estimated Trend: Favorable

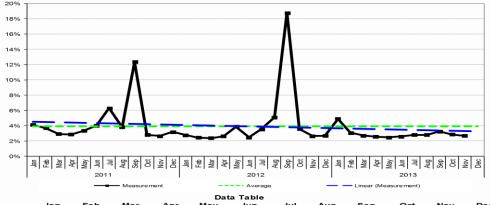
**Process Operating** Within Control Limits:

### Analysis

A bill is estimated if the meter is not read by the designated billing date. Bills are also estimated when a meter is read and the reliability of the reading is doubtful and the account is placed on an exception report. If the reading is not verified by the billing date, the bill will be estimated. Spikes in estimated bills usually occur when the Meter Reading department is unable to read a large section of meters during extreme weather.

### Plans for Improvement

Current plans are focused on obtaining readings for accounts each month and verifying the reliability of each reading. Future plans will focus on advanced matering infrastructure that allows for readings to be obtained automatically several times daily.



Apr 2.9% 2.6% May 3.4% 3.9% Feb Mar Jul Aug Sep Oct Jan Jun Nov Dec 4.0% 2.5% 3.8% 5.1% 2.8% 2.8% 3.6% 2.9% 4.1% 2.8% 3.7% 2.5% 2.9% 2.4% 6.3% 3.6% 2011 12.4% 2.6% 2.8% 3.3%

Sewerage and Water Board of **New Orleans** 

### Data Source:

Sewerage and Water Board of **New Orleans** 

### Related Strategy:

Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods

### Sewerage and Water Board of New Orleans Investigations from High Bill Complaints as a Percentage of Total Bills

Constituency: **Customer Ratepayers**  Objective: Provide Accurate Bills

Goal: Reduce percentage over time

**Currently Meeting** Goal: Yes

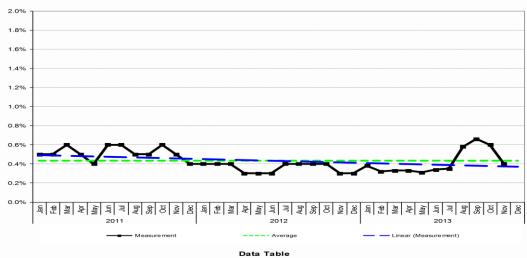
**Process Operating** Within Control Limits: Trend: Favorable

### Analysis

Customers request an investigation about their usage when the bill is higher than normal amounts. The higher billed amount may be due to: a leak; one or more estimated readings followed by an actual reading; an erroneous meter reading; or increased water, sewer, or sanitation rates. Before an adjustment can be made, an inspection of the meter and service line must be performed.

### Plans for Improvement

Staff is working to reduce the number of estimated and erroneous readings. Also, the Automated Meter Reading pilot project is also intended to reduce the number of estimated and erroneous readings, as well as to reduce the cost of obtaining a validated reading.



Sep 0.5% 0.4% 0.7% Dec **Jan** 0.5% 0.4% Feb 0.5% 0.4% Apr 0.5% 0.3% May 0.4% 0.3% Jul 0.6% 0.4% Aug 0.5% 0.4% Mar **Jun** 0.6% Oct 0.6% 0.4% 0.5% 0.4% 0.4% 2012 0.3%

Sewerage and Water Board of **New Orleans** 

### **Data Source:**

Sewerage and Water Board of **New Orleans** 

### **Related Strategy:**

Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods

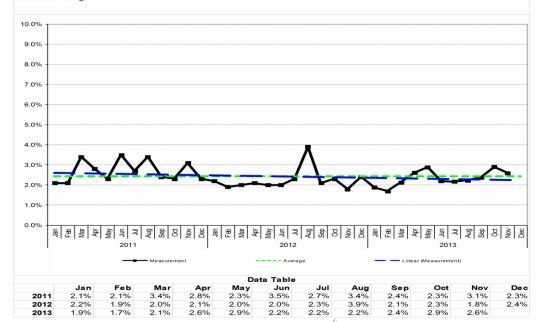
### Sewerage and Water Board of New Orleans Bills Adjusted as a Percentage of Total Bills Computed



Analysis
Customers request adjustments to their bill due to higher than normal amounts. The higher billed amount may be due to: a leak; one or more estimated readings followed by an actual reading; an erroneous meter reading; or increased water, sewer, or sanitation rates. Before an adjustment can be made, an inspection of the meter and service line must be performed.

### Plans for Improvement

Staff is working to reduce the number of estimated and erroneous readings. Also, the Automated Meter Reading pilot project is also intended to reduce the number of estimated and erroneous readings, as well as to reduce the cost of obtaining a validated reading.



### Sewerage and Water Board of New Orleans **Responsible Organization:** Sewerage and Water Board of **Total Inbound Customer Contacts New Orleans** Objective: Provide Timely Constituency: Goal: Reduce **Data Source:** Customer Information and Respond Triggers of Sewerage and Water Board of Ratepayers Promptly to Requests **Customer Calls New Orleans Currently Meeting Process Operating** Trend: Level Within Control Goal: Yes **Related Strategy:** Limits: Yes Optimize the City's subsurface **Analysis** drainage infrastructure to Customers contact the Sewerage and Water Board to start or end service; to request information about their bill; to report concerns about their water service, sewer connection, street flooding, or solid waste ensure resilient sanitation service; and other matters. The Call Center for emergency repairs is operated continously, while neighborhoods the Call Center for billing and non-emergency issues is operated from 7 AM to 7 PM. Call volumes can vary significantly month to month. Plans for Improvement Staff is analyzing the events that trigger calls in order to determine methods to reduce the volume. Short term plans for improvement will focus on creating more efficient "scripts" for handling routine call matters. Longer term plans will focus on reducing the overall call volumes with interactive voice response capabilities. 30,000 25,000 15,000 10.000 5,000 Dec Oct Aug Aug Apr Nov 2012

The data point for November is likely underreported by 10- to 11,000, due to glitches in the call system data during the month.

**Apr** 18,507

23,164

17,328 23,164 21,194

22,887 21,447

2011

21,210

21,313 21,051 Data Table

**May** 19,943

18,977 22,446 Jun Jul 19,116 23,863 18,149 23,545 21,994 20,602

Aug 28,102

25,870 24,764 **Sep** 23,759

22,818 23,439 23,751 22,773 26,892

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21,839

24,842 16,980 21,057

### **Responsible Organization**: Sewerage and Water Board of New Orleans

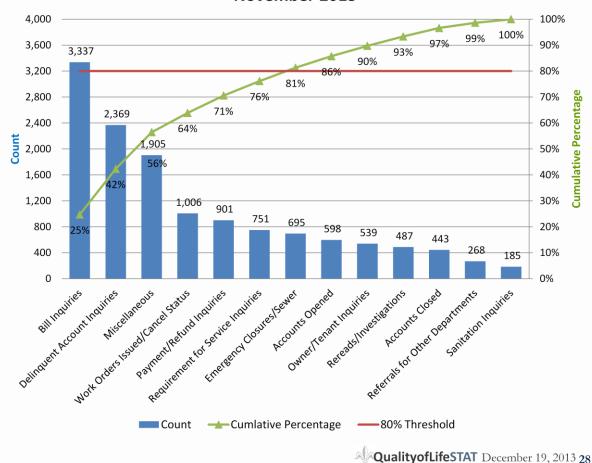
### Data Source:

Sewerage and Water Board of New Orleans

### Related Strategy:

Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods

# Sewerage and Water Board of New Orleans Pareto Chart of Types of Customer Calls November 2013



**Responsible Organization:** Sewerage and Water Board of New Orleans

### Data Source:

Sewerage and Water Board of New Orleans

### Related Strategy:

Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods

## Sewerage and Water Board of New Orleans Average Call Wait Time

Constituency: Customer Ratepayers Objective: Provide Accurate Bills Goal: Reduce over

time

Currently Meeting Goal: Close Process Operating
Within Control Limits:
Yes

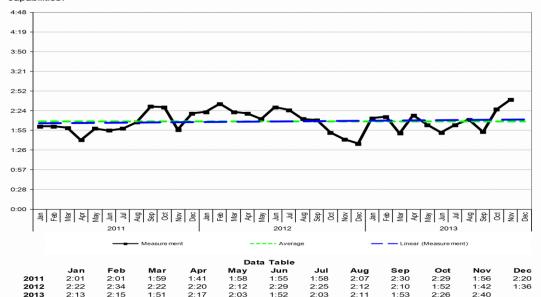
Trend: Level

### Analysis

Customers contact the Sewerage and Water Board to start or end service; to request information about their bill; to report concerns about their water service, sewer connection, street flooding, or solid waste sanitation service; and other matters. The Call Center for emergency repairs is operated continously, while the Call Center for billing and non-emergency issues is operated from 7 AM to 7 PM. Call volumes can vary significantly month to month.

### Plans for Improvement

Staff is analyzing the events that trigger calls in order to determine methods to reduce the volume. Short term plans for improvement will focus on creating more efficient "scripts" for handling routine call matters. Longer term plans will focus on reducing the overall call volumes with interactive voice response capabilities.



**Responsible Organization**: Sewerage and Water Board of New Orleans

### Data Source:

Sewerage and Water Board of New Orleans

### Related Strategy:

Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods

## Sewerage and Water Board of New Orleans Calls Abandoned by Customers as a Percentage of Total

Constituency: Customer Ratepayers

Currently Meeting Goal:

Objective: Provide Timely Information and Respond Promptly to Requests

Process Operating
Within Control Limits:
No

Goal: Respond to calls with less than 5% abandoned

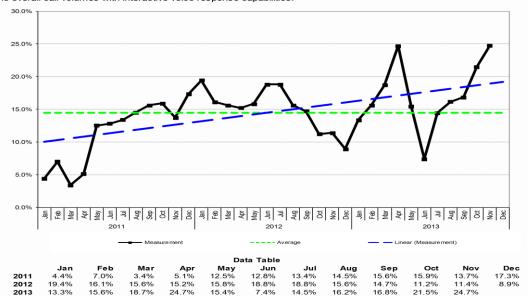
Trend: Unfavorable

### Analysis

Customers abandon their call after waiting for an amount of time considered inconvenient, which varies from customer to customer. Some portion of the volume of abandoned calls is from customers calling and hanging up on multiple occasions. Staff is addressing this issue as a top priority. The telephone system was recently upgraded. Since the upgrade the the Telephone Center has experienced malfunctions. Staff and AT&T are dedicated to correcting these problems.

### Plans for Improvement

In order to resolve the significant increase in abandoned calls, additional employees have been hired and are being trained. Call rollover time has been reduced from 3 minutes to 20 seconds. Medium term plans for improvement will focus on creating more efficient "scripts" for handling routine call matters. Longer term plans will focus on reducing the overall call volumes with interactive voice response capabilities.



Sewerage and Water Board of **New Orleans** 

### Data Source:

Sewerage and Water Board of **New Orleans** 

### Related Strategy:

Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods

### Sewerage and Water Board of New Orleans **Total Service Requests about Low Water Pressure**

Constituency: Customer Ratepayers

**Currently Meeting** 

Goal: Yes

Objective: Provide Timely Information and Respond **Promptly to Requests** 

**Process Operating** Within Control Limits: Yes

Goal: Reduce **Number of Service** Requests

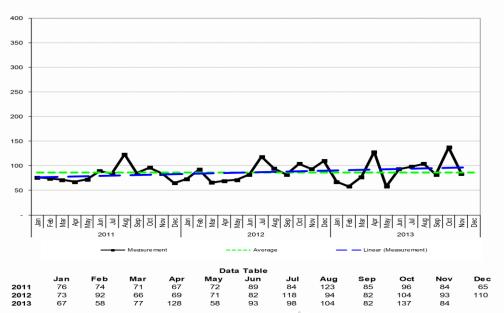
Trend: Level

### Analysis

Customers contact the Sewerage and Water Board to request resolution to low water pressure. System pressure can be impaired by power failures at the treatment plants, by water main breaks, and by certain types of repair activities.

### Plans for Improvement

Staff continues to make repairs to the water system to reduce the number of occasions of low pressure.



Sewerage and Water Board of New Orleans

### Data Source:

Sewerage and Water Board of New Orleans

### Related Strategy:

Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods

## Sewerage and Water Board of New Orleans Total Service Requests for Water System Leaks

Constituency: Customer Ratepayers

Currently Meeting Goal: Yes

Objective: Provide Timely Information and Respond Promptly to Requests

Process Operating
Within Control
Limits: Yes

Goal: Reduce Number of Service Requests

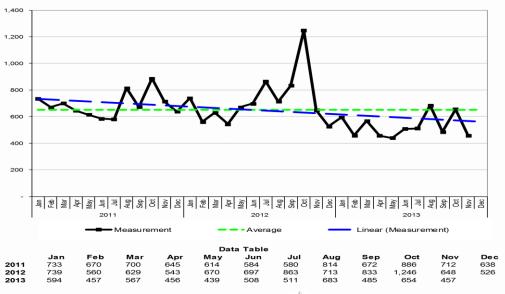
Trend: Favorable

### Analysis

Customers contact the Sewerage and Water Board to request repairs to leaking mains, services and fire hydrants.

### Plans for Improvement

Staff is working with FEMA to expand beyond point repairs to line replacements for water mains with high frequency of failure.



Sewerage and Water Board of New Orleans

### **Data Source:**

Sewerage and Water Board of New Orleans

### Related Strategy:

Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods

## Sewerage and Water Board of New Orleans Total Service Requests for Sewer System Leaks

Constituency: Customer Ratepayers

Currently Meeting Goal: Yes Objective: Provide Timely Information and Respond Promptly to Requests

Process Operating Within Control Limits: Yes Goal: Reduce Number of Service Requests

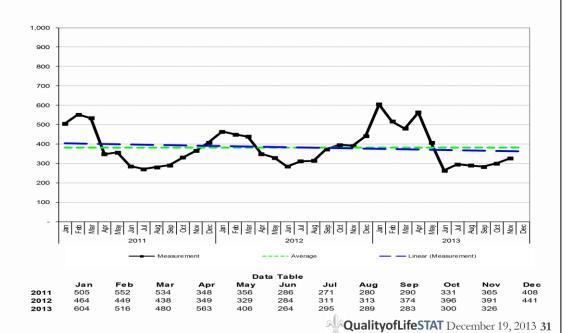
Trend: Favorable

### Analysis

Customers contact the Sewerage and Water Board to request repairs to leaking sewer collection mains and service lines.

### Plans for Improvement

Staff has recently expanded the use of Networks Department field staff focused on sewer system repairs.



Sewerage and Water Board of New Orleans

### **Data Source:**

Sewerage and Water Board of New Orleans

### Related Strategy:

Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods

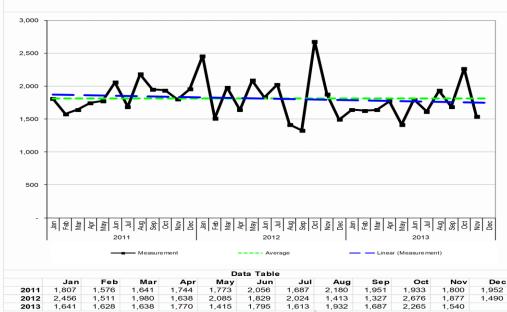
## Sewerage and Water Board of New Orleans Total Accounts Turned Off for Non-Payment



Customers accounts are turned-off for non-payment for balances more than \$50 and over sixty days past due. The number of accounts turn-off for non-payment has increased by approximately 34% from September 2013.

### Plans for Improvement

Staff is monitoring the number of accounts turned-off for non-payment to determine trend directions. No actions are contemplated at this time.



Sewerage and Water Board of New Orleans

### **Data Source:**

Sewerage and Water Board of New Orleans

### Related Strategy:

Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods

## Sewerage and Water Board of New Orleans Water and Sewer Receivables 30 to 120 Days Old

EUM Attribute: Financial Viability Description: Establishes and maintains an effective balance between long-term debt, asset values, operations and maintenance expenditures, and operating revenues

Constituency: Customer Ratepayers Objective: Efficient use of resources in providing services Goal: None established

Currently Meeting

Goal: Not Applicable

Process Operating Within Control Limits: Yes

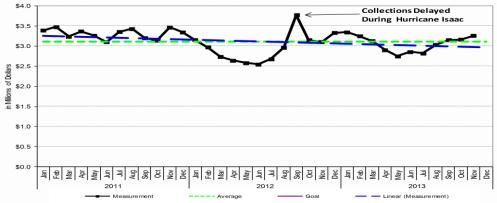
Trend: Favorable

### Analysis

Water and sewer accounts receivable that are 30 to 120 days old are handled by internal staff using service disconnection. When those accounts are turned-off and final bills sent, the remaining balances after 30 days are sent to a collection agency. The uncollectable balances for 2007 and 2008 were higher than normal due to accounts that remained open for vacated facilities and were written off in 2011 and 2012, .

### Plans for Improvement

It appears that the higher post-Katrina accounts receivable balances have been resolved through standard collection practices and that annual collection rates now exceed 98% of annual billings. Staff intends to use standard process improvement methods to continue collection practices pending implementation of new billing and collection system.



Data Table 
 Feb
 Mar
 Apr
 May
 Jun
 Jul

 \$3.476
 \$3.238
 \$3.363
 \$3.260
 \$3.100
 \$3.353

 \$2.973
 \$2.735
 \$2.643
 \$2.583
 \$2.544
 \$2.678
 **Aug Sep** \$3.431 \$3.202 \$2.966 \$3.770 Jul Sep Oct Nov Dec 2011 \$3.391 \$3.136 \$3.467 \$3.348 \$3.149 \$3.149 \$3.104 \$3.327 \$3.243 \$3.127 \$2.907 \$2.748 \$2.860 \$2.819 \$3.031

Sewerage and Water Board of New Orleans

### Data Source:

Sewerage and Water Board of New Orleans

### **Related Strategy:**

Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods

## Sewerage and Water Board of New Orleans Water and Sewer Receivables 120 Days and Older

EUM Attribute: Financial Viability Description: Establishes and maintains an effective balance between long-term debt, asset values, operations and maintenance expenditures, and operating revenues

Constituency: Customer Ratepayers

**Currently Meeting** 

Goal: Not Applicable

Objective: Efficient use of resources in providing services

Goal: None established

resources in providing service

Process Operating Trend: Favorable Within Control Limits:

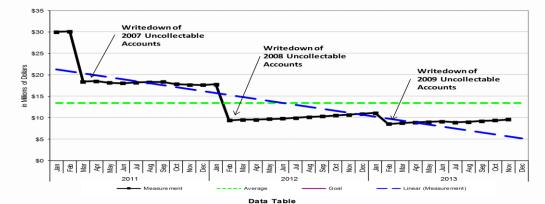
Yes

### Analysis

Water and sewer accounts receivable that are 120 days and older are handled by a collection agency. When those accounts remain uncollected after three years, the balances are written off as part of an annual process. The uncollectable balances for 2007 and 2008, which were written off early in 2011 and 2012, were higher than normal due to accounts that remained open post-Katrina for residences and businesses but were not occupied.

### Plans for Improvement

It appears that the higher post-Katrina accounts receivable balances have been resolved through standard collection practices and that annual collection rates now exceed 98% of annual billings. Staff intends to use standard process improvement methods to continue collection practices pending implementation of new billing and collection system.



May \$18.179 \$ 9.710 Jun Jul \$18.059 \$18.201 \$ 9.818 \$ 9.995 Aug \$ 18.301 \$ 10.176 **Sep** \$ 18.359 \$ 10.360 Oct \$ 17.856 \$ 10.553 2011 \$30.004 2012 \$17.811 \$30.128 \$ 9.400 \$ 18.428 \$ 9.558 \$ 18.546 \$ 9.557 \$ 17.685 \$ 10.724 \$ 17.634 \$ 10.931 \$ 8.552 \$ 8.766 \$ 8.928 \$ 9.055 \$ 9.113 \$ 8.939 \$ 9.029 \$ 9.224 \$ 9.389

## **Sustainable Communities**

Goal: Support sustainable communities that integrate quality housing, transportation, schools, commercial development, energy efficiency, parks and green space, flood protection and cultural assets.

### **Objectives and Strategies**

### **Outcome Measures**

### Maintain and improve public infrastructure

- Maintain and improve road surface infrastructure 1.
- 2. Consistently implement Complete Streets philosophy in streets • investments
- 3. Effectively administer the City's capital improvements program
- Optimize the City's subsurface drainage infrastructure to ensure resilient neighborhoods
- Citizen perceptions of condition of streets (UNO Quality of Life Survey)
- Mean travel time to work (American Community Survey)
- Percentage of workers commuting to work by means other than driving alone (including carpooling, public transportation, biking, and walking)

### **Promote Quality Neighborhoods**

- Reduce blighted properties by 10,000 by the end of 2014
- Provide effective sanitation services to residents and 2. businesses
- 3. Protect and preserve parks and other green spaces
- Regulate land use to support safe, vibrant neighborhoods and preserve historic properties
- Blighted residential addresses or empty lots (GNOCDC analysis of USPS data)
- Citizen perceptions of parks and recreation (UNO Quality of Life
- Citizen perceptions of trash pickup (UNO Quality of Life Survey)
- Citizen perceptions of general quality of life (UNO Quality of
- ParkScore (based on acreage, service and investment, and access) (Trust for Public Land)

### Promote energy efficiency and environmental sustainability

- Restore the City's marshes and coastline 1.
- 2. Promote green energy and other sustainability measures
- 3. Remediate brownfields, lead, and other environmental hazards •
- Percentage of days with healthy air quality (EPA)
- Health based drinking water violations (EPA)
- Certified green buildings (US Green Building Council)
  - Land acres in Orleans Parish (US Geological Survey)



## Parks and Parkways substantially exceeded its annual target for acres

## mowed. Number of acres mowed



### **Action Items:**

Date	Responsible Parties	Action Item	Due	Status
11/21/13	A. Rogers	Coordinate with Mosquito, Termite, and Rodent Control Board on Corners & Corridors initiative.	12/19/2013	Parks and Parkways is informing the Mosquito, Termite, and Rodent Control Board of its mowing schedule.
				QualityofLifeSTAT December 19, 2013 36

Department of Parks and Parkways

### Data Source:

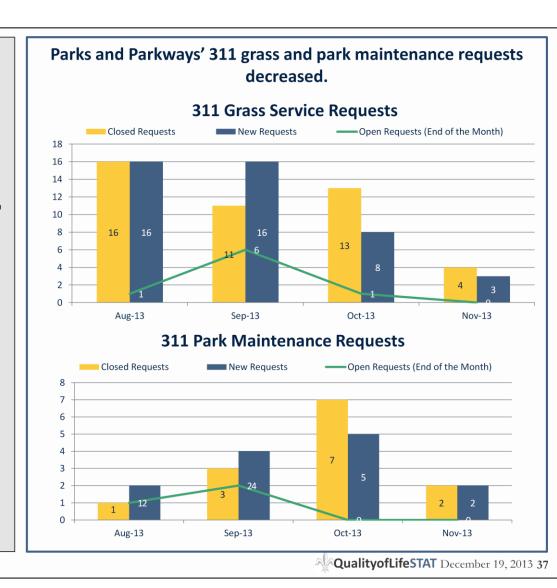
311

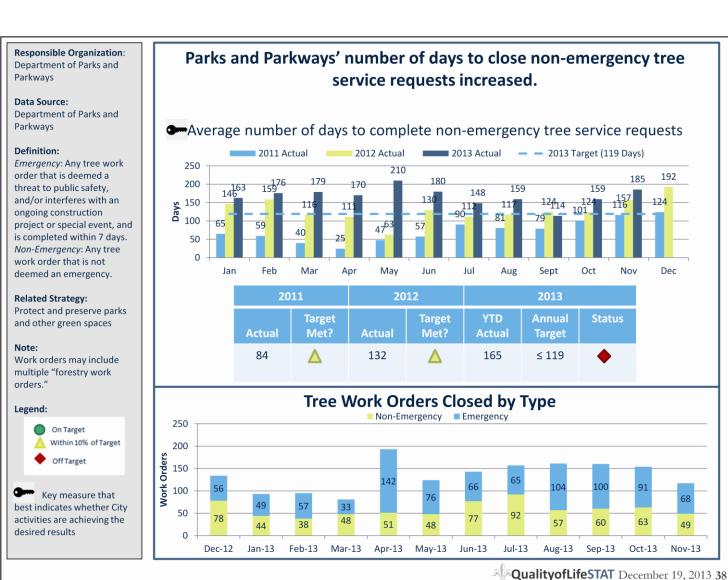
### **Related Strategy:**

Protect and preserve parks and other green spaces

### Note:

In rare instances, a 311 service request is reopened after being previously closed. In such cases, this may result in the number of open requests not tying exactly with the number of closed and opened cases.





Nov-13

**Responsible Organization:** Department of Parks and Parkways

### **Data Source:**

Department of Parks and Parkways

### **Definitions:**

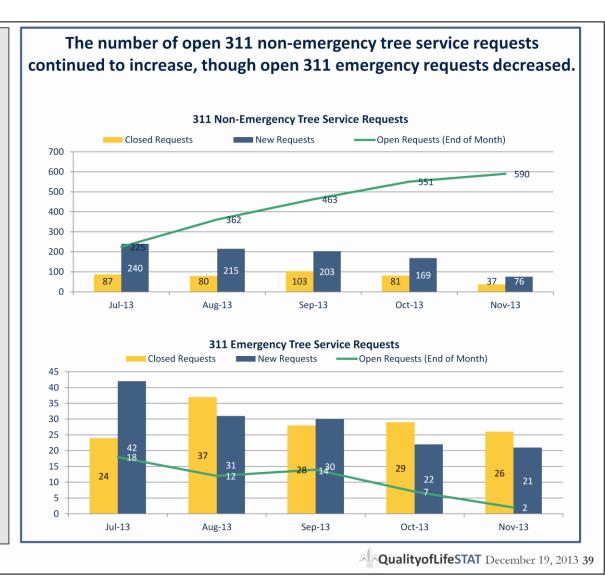
Emergency: Any tree work order that is deemed a threat to public safety, and/or interferes with an ongoing construction project or special event. Non-Emergency: Any tree work order that is not deemed an emergency.

### **Related Strategy:**

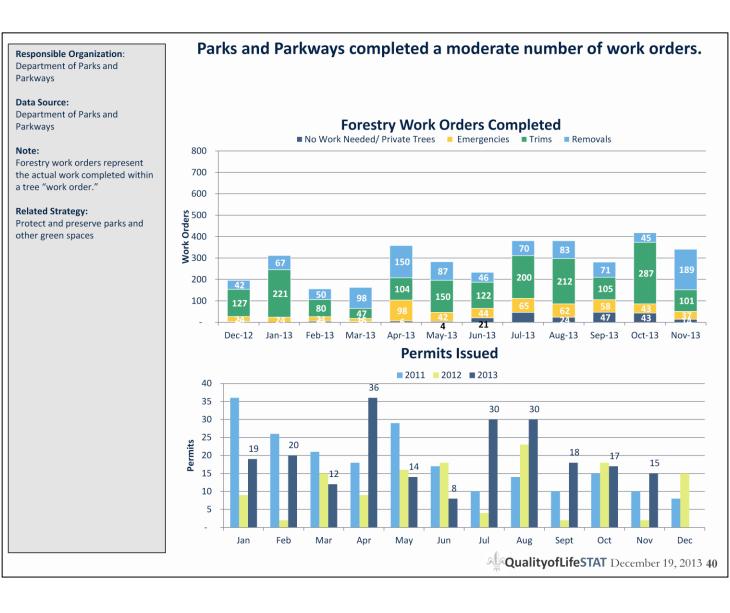
Protect and preserve parks and other green spaces

### Note:

In rare instances, a 311 service request is reopened after being previously closed. In such cases, this may result in the number of open requests not tying exactly with the number of closed and opened cases.



Parks and Parkways crews are currently still working out of their internal list, due to constraints in the 311 system's information reporting of service requests to Parks and Parkways. 311 and Parks & Parkways plan to meet to discuss how to beef up the information transmitted to Parks & Parkways by 311's Lagan system.



Responsible Organization: Department of Sanitation Department of Parks and Parkways

### Data Source:

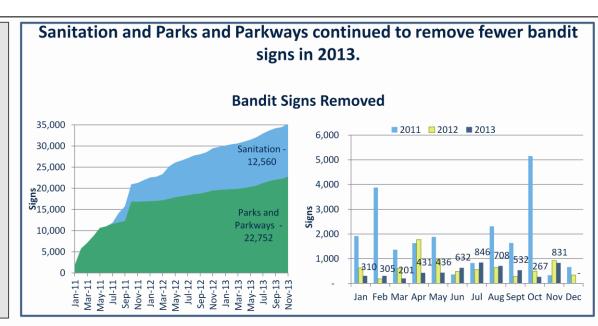
Department of Sanitation Department of Parks and Parkways

### Definition:

Bandit sign: A flyer or advertisement posted on a public row in an unauthorized location.

### **Related Strategies:**

Provide effective sanitation services to residents and businesses Protect and preserve parks and other green spaces



### **Action Items**

Date	Responsible Parties	Action Item	Due	Status		
10/4/12	C. Sylvain- Lear	Develop a plan for PSAs regarding signs for businesses	Ongoing	Items developed: brochure 8/11 (revised 2012/2013); PSAs 6/12 (general), 1/13 (waste tires); and flyers for inside and outside of the French Quarter/Downtown Development District in 3/12 (revised 12/12); draft PSA revised 7/18/13; reminder sent to Communications 8/14/13. Letter sent to political candidates 9/14/13. Reminder sent to Communications 10/16/13.		
7/12/12	E. Williams, D. Macnamara, C. Sylvain- Lear	Pursue civil actions against repeat bandit sign offenders	Ongoing	Law will discuss with Entergy the possibility of Entergy taking action to address the damage to their property. While Law believes that actions in Civil District Court may be brought in the form of injunctions, this may not be the best use of City resources. Summons issued to owner of Discount Tree Cutting 10/29; trial date set in Municipal Court, Division "C" on 2/18/14.		

# Responsible Organization: Department of Sanitation New Orleans Police Department Data Source: Department of Sanitation Note: Additional inspections performed and summons issued by the District New Orleans Police Department Quality of Life Officers are not included in the totals. Related Strategy:

Provide effective sanitation services to

residents and businesses

### Sanitation enforcement remained consistent.



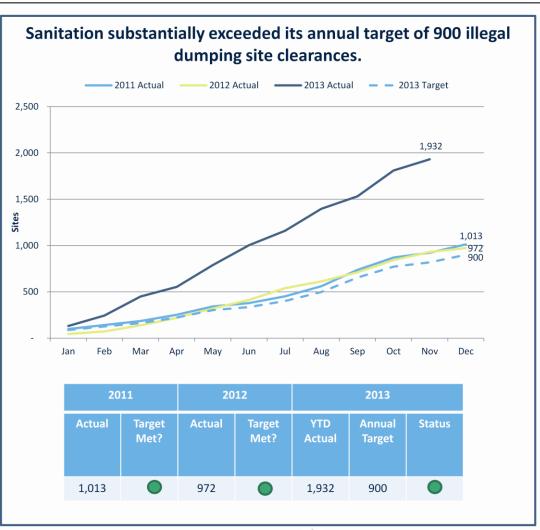
### **Action Items**

Date	Responsible Parties	Action Item	Due	Status
11/1/12	D. Macnamara	Research feasibility of utilizing cameras and electronic processing of citations	Ongoing	D. Macnamara coordinating.
7/12/12	E. Williams, C. Sylvain-Lear	Draft ordinance authorizing Sanitation Rangers to issue citations for sanitation issues	Ongoing	Revisions to Chapter 6 are now in the City Code which complies with the State's enabling legislation for administrative hearings for Sanitation violations; however, additional work is needed in order to implement a process change. Continuing to work with Law to develop the appropriate process to reach the hearing stage.

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Law and Sanitation continue to collaborate on a process that would allow for the issuance of citations to property owners whose yards chronically have litter.







Sanitation suspects that some of the open 311 illegal dumping service requests are actually closed, and plans to work through the list to make it more reflective of their work.

Department of Sanitation

### **Data Source:**

Data Jour

### 311

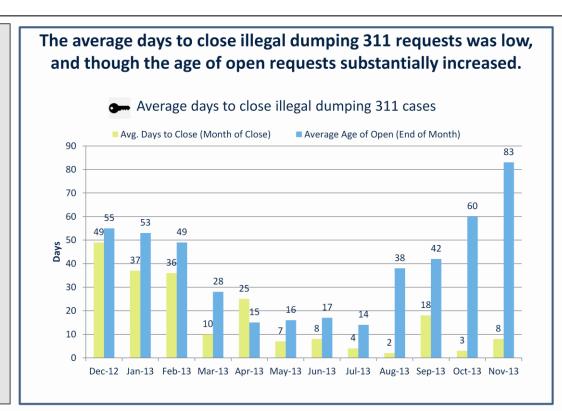
Note:

Establishing a baseline in 2013. Expected days to close, developed in 2012: 30 days.

### **Related Strategy:**

Provide effective sanitation services to residents and businesses

Key measure that best indicates whether City activities are achieving the desired results



### **Action Item**

Date	Responsible Parties	Action Item	Due	Status
7/12/12	E. Williams, C. Sylvain-Lear, J. Munster	Consider increasing barriers to entry for tire shops via changes in occupational license requirements	Ongoing	Sanitation met with Safety & Permits and City Planning 7/29 to develop standards for CZO related to tire shops. A draft of the CZO was released 9/13. It is in the public comment period. Changes are in Article 20. Use Standards JJ: 8 and 9.

Department of Sanitation vendors

### Data Source:

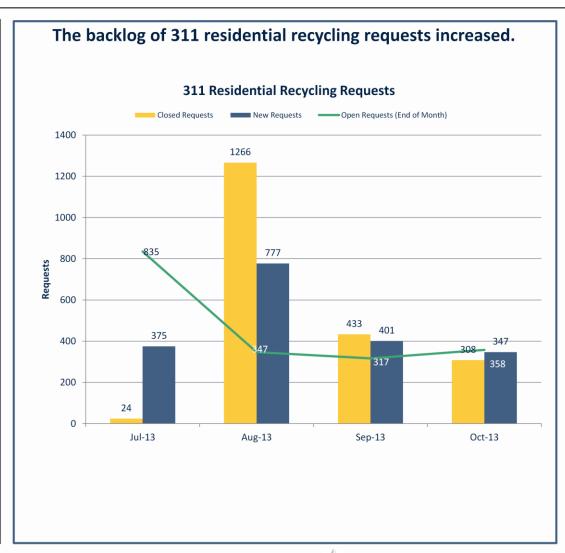
11

### Related Strategy:

Provide effective sanitation services o residents and businesses

### lote:

n rare instances, a 311 service equest is reopened after being previously closed. In such cases, this may result in the number of open equests not tying exactly with the number of closed and opened cases.



Department of Sanitation and vendors

### Data Source:

311

### Notes:

Expected days to close, developed in 2012: 14-30 days.

### **Related Strategy:**

Provide effective sanitation services to residents and businesses

### Note:

In rare instances, a 311 service request is reopened after being previously closed. In such cases, this may result in the number of open requests not tying exactly with the number of closed and opened cases.

# The 311 trash/garbage pickup service request backlog decreased substantially, the others stayed steady. The majority of the open 311 trash/garbage pickup requests were to start trash service.

Service Request (SR)	Open SRs (11/1)	New SRs	Closed SRs	Open SRs (11/30)	Δ from Prior Period	Avg. Age of Open	Avg. Days to Close
Dead Animal Pickup (Vendor)	2	14	11	5	3	22	2
Large Item Pickup (Vendor)	40	97	97	40	0	36	5
Trash/Garbage Pickup (Vendor)	321	282	417	186	-135	<b>4</b> 6	65
Change size of Trash Cart	6	1	6	1	-5	17	49
Damage Caused By Contractor	78	38	96	20	-58	15	81
Missed Collection	12	55	44	23	11	17	3
Replace Trash Cart	30	27	29	27	-3	185	71
Start Trash Service	190	148	229	110	-80	23	74
Stop Trash Service	2	4	3	3	1	51	2
Trash/Garbage Pickup*	3	9	10	2	-1	87	3

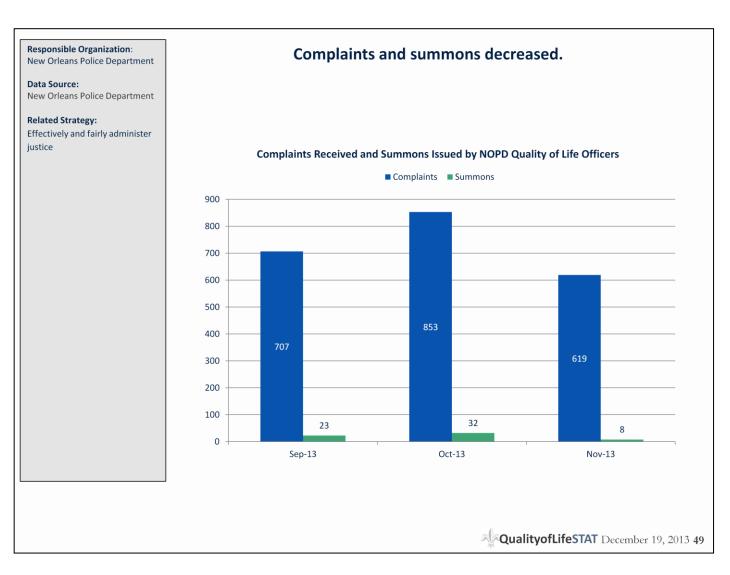
# **Public Safety**

Goal: Ensure the public's safety and serve our citizens with respect and dignity.

### **Objectives and Strategies Outcome Measures** Rebuild citizen confidence in public safety offices Percent compliance with consent decrees 1. Reform NOPD policies and operations Citizens reporting feeling safe in their neighborhood (NOCC 2. Employ proactive policing and positive community engagement 3. Support oversight entities to promote transparency, Citizen confidence in NOPD (NOCC survey) accountability, and trust Ensure safe and secure neighborhoods, and reduce the murder rate Homicide rate Violent crime rate 1. Prevent illegal activity 2. Intervene when conflicts occur to resolve them non-violently Property crime rate 3. Enforce the law with integrity Felony recidivism rates 4. Effectively and fairly administer justice Average time to disposition 5. Rehabilitate the incarcerated so that they do not recidivate Fatal traffic accidents per 1,000 population 6. Coordinate the criminal justice system Prepare for, mitigate, and effectively respond to emergencies Fires per 1,000 structures (with detail on residential, 1. Respond to emergencies, including fire and medical, effectively commercial, and industrial structures) 2. Plan and prepare for disasters Fatalities due to fire Cardiac arrest with pulse at delivery to hospital Percent of City plans, procedures, and other strategies that are

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National Incident Management System (NIMS) compliant



New Orleans Police Department, DPW, Code Enforcement, Sanitation Department, Department of Parks and Parkways

### **Data Source:**

311

### **Related Objective:**

Employ proactive policing and positive community engagement

### Note:

In rare instances, a 311 service request is reopened after being previously closed. In such cases, this may result in the number of open requests not tying exactly with the number of closed and opened cases.

# Most complaints received by Quality of Life officers were not entered into 311 as priority service requests.

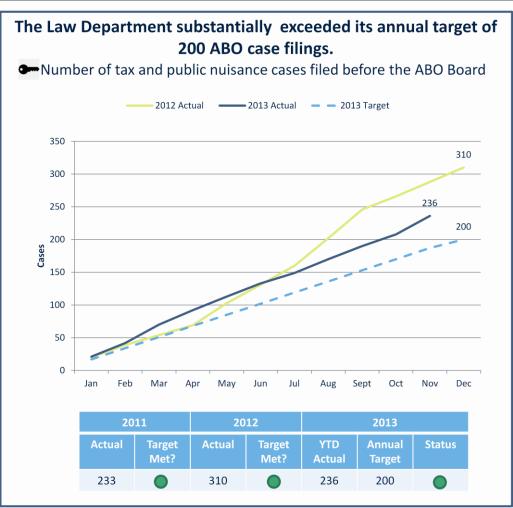


### Priority 311 Service Requests from Quality of Life (QOL) Officers

Service Request (SR)	Complaints Received by QOL Officers in the field	Open SRs (11/1)	New SRs	Closed SRs	Open SRs (11/30)	Δ from Prior Period	Avg. Age of Open SR
Abandoned Vehicle Reporting/Removal	261	9	8	0	17	8	25
Code Enforcement General Request	45	0	5	5	0	0	N/A
Illegal Dumping Reporting		2			2	0	129
Large Item Trash/Garbage Pickup		1			1	0	54
Park Maintenance		0			0	0	N/A
Pothole/Roadway Surface Repair		4		1	3	-1	139
Rodent Complaint		0			0	0	N/A
Street Flooding/Drainage		1			1	0	593
Street Light		0			0	0	N/A
Traffic Sign		2			2	0	83
Traffic Signal		1			1	0	106
Trash/Garbage Pickup		0			0	0	N/A
Tree Service		1			1	0	65
Tree Service Emergency		1		1	0	-1	0

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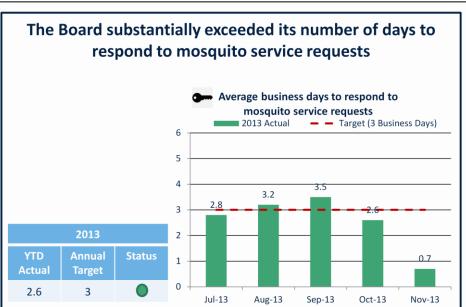


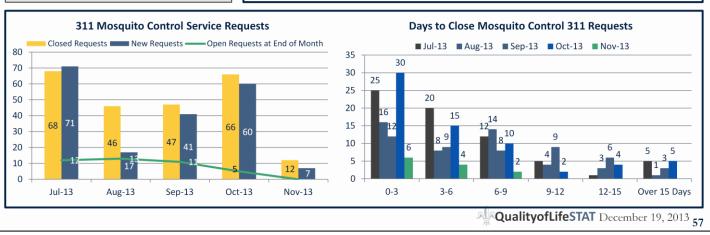
# **Children and Families**

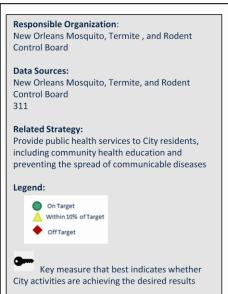
Goal: Promote the health and well-being of youth and families by ensuring that quality educational, economic, health and recreational programming opportunities are available for all.

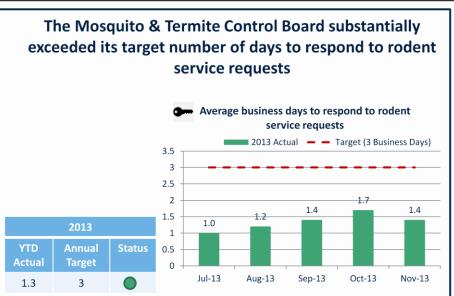
Outcome Measures
<ul> <li>Rate of low birth weight babies</li> <li>County Health Ranking (University of Wisconsin)</li> <li>American Fitness Index ranking (metro) (American College of Sports Medicine)</li> </ul>
<ul> <li>Graduation rate</li> <li>LEAP test passage rates</li> <li>Teen pregnancy rate</li> <li>Truancy rate</li> </ul>
<ul> <li>Citizen satisfaction with culture and recreational opportunities (UNO Quality of Life Survey)</li> <li>Registered arts and culture nonprofit organizations per 100,000 population</li> </ul>
<ul> <li>Point-in-Time homelessness count</li> <li>Food Insecurity Rate (US Department of Agriculture, Feeding America)</li> </ul>

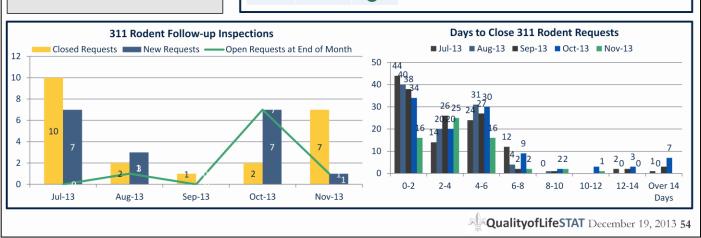












## **Evaluation Form**

- Are you a city employee or a member of the public?
- On a scale 1-5, how useful was this meeting to you (1= least useful and 5= most useful)?
- What's working?
- What's not working?