CITY OF NEW ORLEANS

BottomLineStat

December 2014 Reporting Period

www.nola.gov/opa

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Revenue Analysis

- Parking Enforcement
- Photo Safety
- Emergency Medical Services
- Traffic Court
- Sales Taxes and Occupational License
- Property Taxes
- Sanitation Fees
- Additional Revenue Items

Capital Fund

- Surplus Real Estate Sales

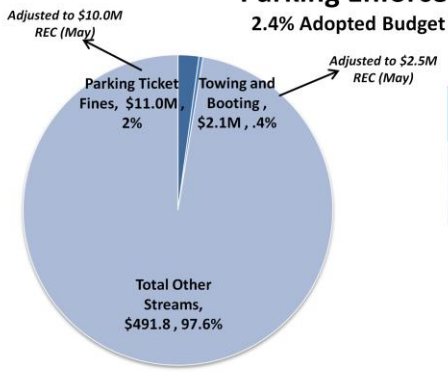
Expenditures

- Workers Compensation Cost Analysis
- Health Care Cost Analysis
- Fuel Usage
- Utility Usage

Revenue Analysis

Parking Enforcement Revenues

2.4% Adopted Budget GF Revenues for 2014



Measure	2014 Year-End Actual	2014 Year-End Projection
Number of parking citations	257,274	308,044
Number of tows	17,578	12,516
Number of boots	7,632	4,768

Action Item

Responsible Party	Action Item	Due	Status
Mark Jernigan, Z. Edmonds	Develop a plan to handle high levels of PCO turnover	Ongoing	DPW is in the process of hiring 29 additional PCOS, 20 of which will be on-boarded before Mardi Gras. DPW is working on a proposal to improve the PCO retention rate.
Mark Jernigan, Z. Edmonds	Ensure that four boot crews are in the field by the end of 2014	12/31/2014	A third booting crew will be in the field in late January, and a fourth is expected to be active by Mardi Gras

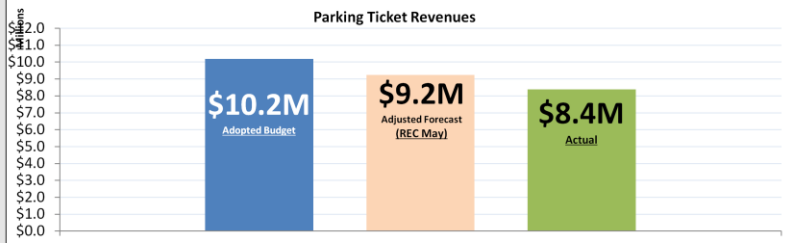
Source: Adopted Budget 2014

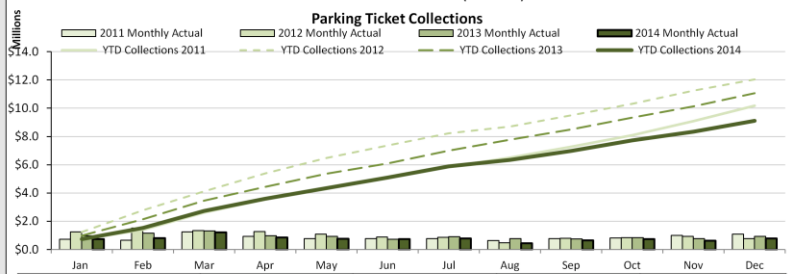
Responsible Organization: Department of Public Works

Data Source: DPW Parking Division 1.20.2015

Definitions:
Revenue: Measure of money receipts following accounting standards. The amount of money generated based on when economic activity takes place and receipts are available for use.
Collections: The amount that is received during a period, regardless of when the revenue-generating or economic activities occurred.

Ticket Revenues Below Budgeted Amount and Adjusted Forecast





Year	2011	2012 Percent Change from Prior Year		2013 Percent Change from Prior Year		2014 Percent Change from Prior Year	
December Collections (Million $s)	$1.10	$0.77	-29.5%	$0.93	20.8%	$0.79	-15.9%
YTD Collections (Million $s)	$10.18	$12.03	18.2%	$11.06	-8.1%	$9.12	-17.5%

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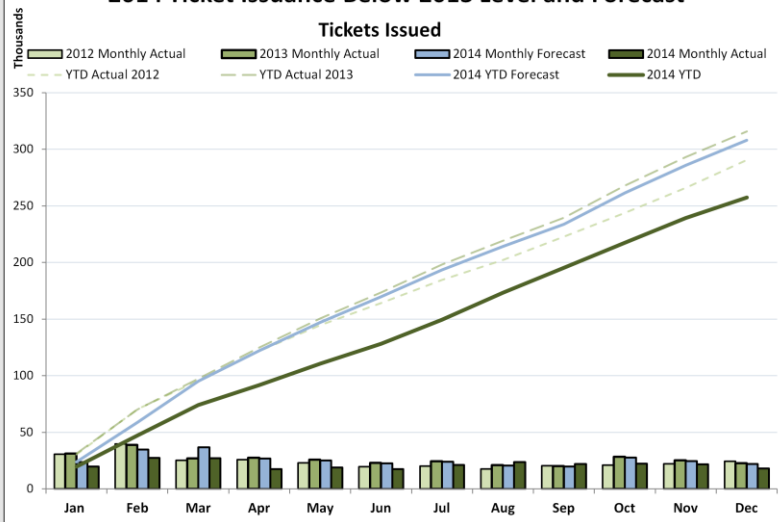
The decrease in collections is mostly a result of a decrease in ticket issuance due to PCO staffing issues. DPW has also faced temporary operational interruptions due to the transition to a new vendor, but most of these issues have been resolved.

Responsible Organization:
Department of Public Works

Data Source:
DPW Parking Division
1.16.2015

Definitions:
Ticket:
A citation for a parking violation. Citations are important for regulating curbside parking to ensure the availability of spots for business customers and residents

2014 Ticket Issuance Below 2013 Level and Forecast



Year	2012	2013 Percent Change from Prior Year		2014 Forecast	2014 Percent Change from Prior Year	
December Issuance (Thousands)	24.4	22.7	-7.1%	22.1	18.0	-20.5%
YTD Issuance (Thousands)	290.4	315.8	8.7%	308.0	257.3	-18.5%

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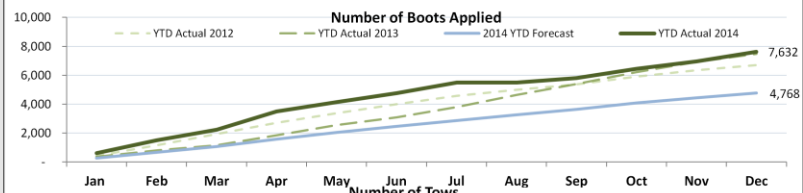
Ticket issuance improved from early 2014 due to more PCOs on the ground and better equipment from DPW's new parking enforcement vendor.

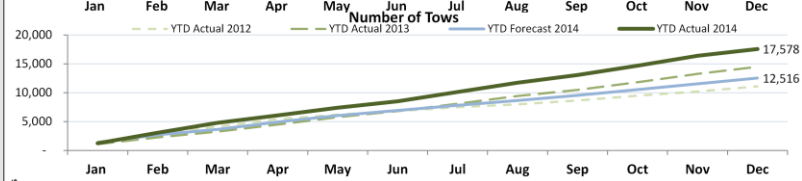
Responsible Organization: Department of Public Works

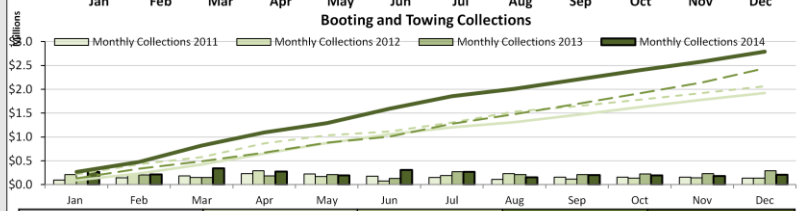
Data Source: DPW Parking Division

Definitions:
Boot:
Boots are employed by the City to increase compliance with parking laws and encourage the payment of outstanding tickets
Tow:
Removal of an illegally parked car, used against the most egregious parking violations.

Number of Tows Above 2013 Levels, Number of Boots Applied Close to 2013 Level







Year	2011	2012 Percent Change from Prior Year		2013 Percent Change from Prior Year		2014 Percent Change from Prior Year	
December Collections (Thousand $s)	$139	$135	-2.5%	$294	116.9%	$205	-30.2%
YTD Collections (Thousand $s)	$1,923	$2,061	7.2%	$2,441	18.4%	$2,788	14.2%

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The year-end revenue projection for booting and towing increased from $2.1M to $2.5M.

Responsible Organization:
Department of Public Works

Data Source:
Duncan Solutions
1.15.2015

Definitions:

Note:
Ticket Fines does not include late fees.

Tickets Collection Rates Achieving Approx. 82% After Aging 3 Months

	By Date of Issuance				
2014	Tickets Issued	Ticket Fines	Collections $	Current Collections %	*Last Month Collections %*
August	23,794	$692,250	$587,550	85%	*80%*
September	22,126	$656,126	$546,801	83%	*78%*
October	22,393	$663,630	$506,823	76%	*69%*
November	21,663	$635,520	$426,700	67%	*49%*
December	18,009	$528,525	$206,035	39%	-

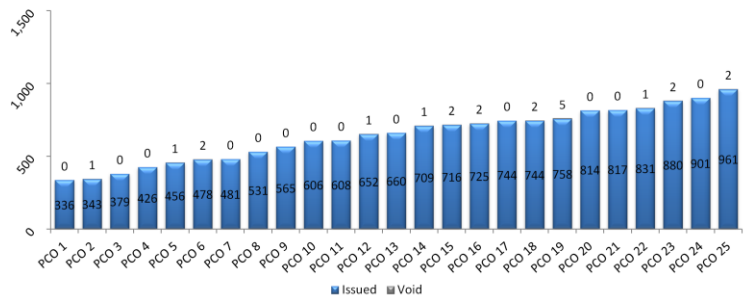
Responsible Organization:
Department of Public Works

Data Source:
Duncan Solutions
1.15.2015

Definitions:

Note:
- Average number of PCO's based on cumulative PCO count divided by number of days in month

25 PCO's Active in October



*** Does not account for assigned beat or shift, hours worked in month, or weather.**

Average Number of PCOs Per Day			
	2012	2013	2014
Jan	19.0	25.1	14.8
Feb	23.4	27.2	18.9
Mar	18.5	20.0	14.4
Apr	16.7	22.1	17.5
May	16.1	21.1	15.2
Jun	16.2	19.7	15.3
Jul	17.4	19.4	16.0
Aug	12.7	17.3	19.4
Sep	14.0	14.8	18.0
Oct	15.5	20.3	16.6
Nov	17.5	18.7	15.8
Dec	20.2	16.9	14.1

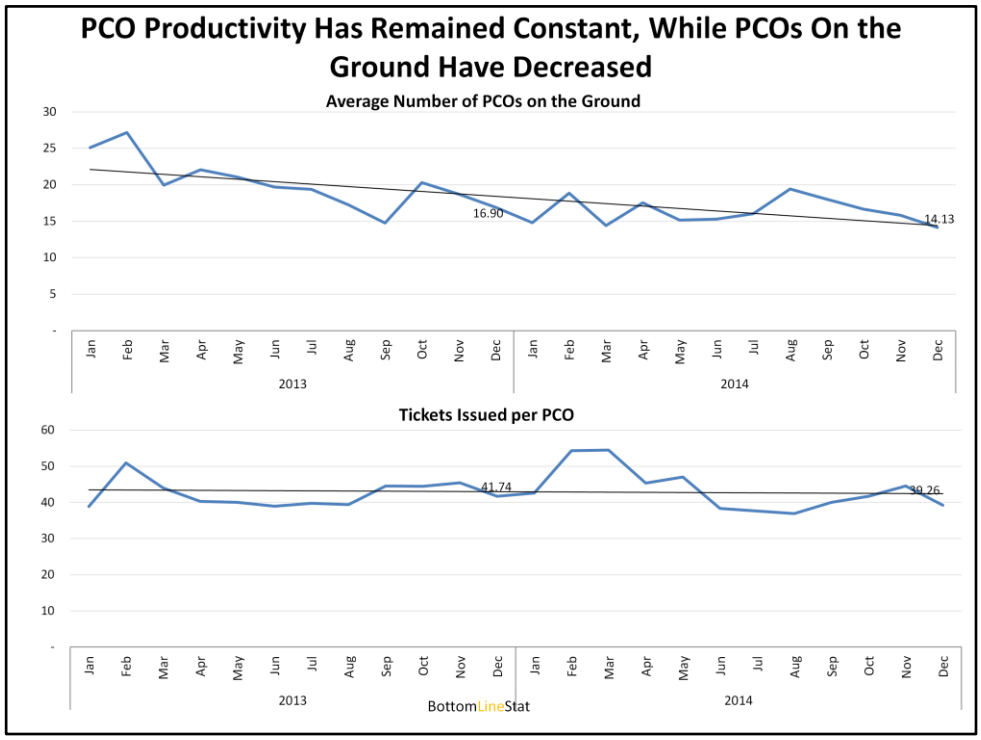
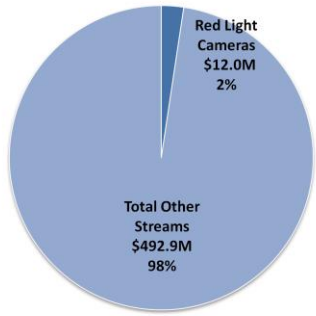

PCO Productivity Has Remained Constant, While PCOs On the Ground Have Decreased
Average Number of PCOs on the Ground
30
25
20
15
10
5
-
16.90
14.13
Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec
2013
Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec
2014
Tickets Issued per PCO
60
50
40
30
20
10
-
41.74
39.26
Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec
2013
Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec
2014
BottomLineStat

Photo Safety Management

2% Adopted Budget GF Revenues for 2014



Action Item

Responsible Party	Action Item	Due	Status
M. Jernigan	Develop and implement a strategy to fix inoperable flashers	Ongoing	DPW is in the process of inspecting all flashing beacons. DPW is working with IT to troubleshoot the communications network that monitors the beacons, and is looking into additional resources needed to respond to inoperable flashers.

Source: Adopted Budget 2014

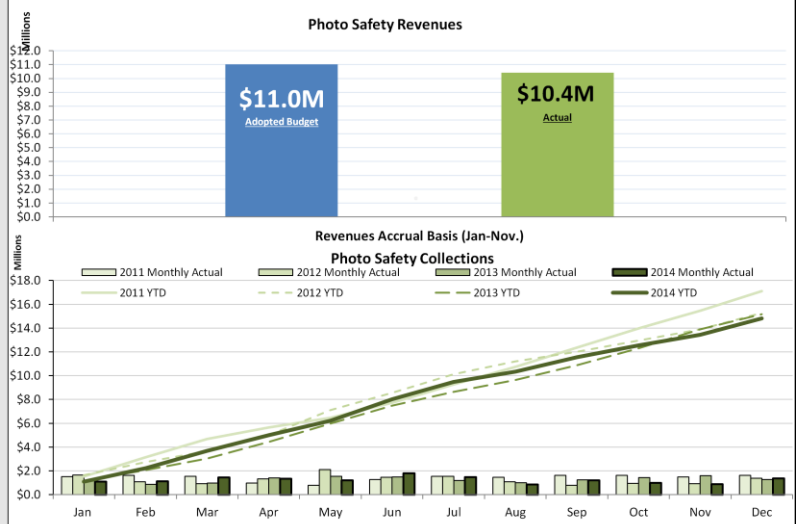
BottomLineStat

Responsible Organization: Department of Public Works

Data Source: DPW Photo Safety Division 1.20.2015

Definitions:
Photo Safety Camera: The City utilizes safety cameras to enforce traffic laws and maintain safe streets
Revenue: Measure of money receipts following accounting standards. The amount of money generated based on when economic activity takes place and receipts are available for use.
Collections: The amount that is received during a period, regardless of when the revenue-generating or economic activities occurred.

Photo Safety Revenues Tracking Lower than Forecasted Amount



Year	2011	2012 Percent Change from Prior Year		2013 Percent Change from Prior Year		2014 Percent Change from Prior Year	
December Collections (Million $s)	$1.62	$1.38	-14.9%	$1.27	-8.1%	$1.38	8.8%
YTD Collections (Million $s)	$17.10	$15.28	-10.7%	$15.18	-0.6%	$14.82	-2.3%

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In upcoming months, DPW's new parking enforcement vendor will work on collections for photo safety violations. DPW anticipates that the vendor will be on-boarded to this role by December.

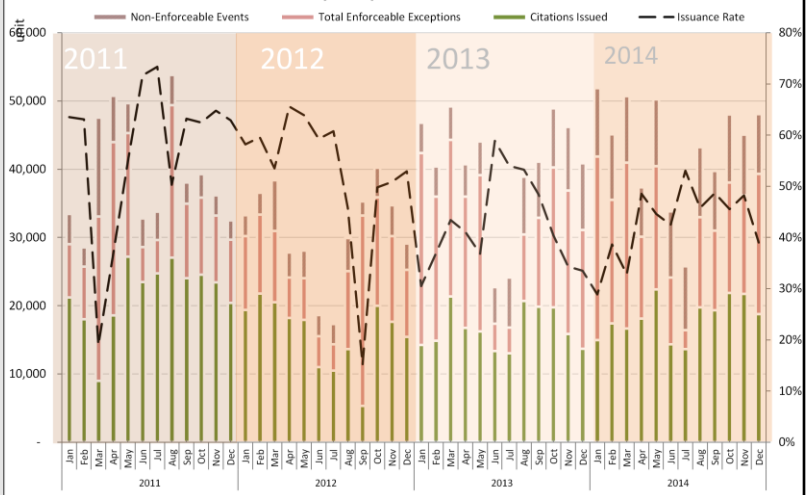
Responsible Organization: Department of Public Works

Data Source:
DPW Photo Safety Division 1.20.2015

Definitions:
Photo Safety Camera:
The City utilizes safety cameras to enforce traffic laws and maintain safe streets
Event:
Any traffic event that causes a photo safety camera to register a potential violation
Non-Enforceable Events:
An event that is later ruled not to be in violation of any traffic laws
Enforceable Exception:
An event that involves a traffic violation but does not lead to the issuance of a citation. This can occur for a number of reasons including mechanical failures, false positives, and the inability to identify the violating vehicle.
Citation:
An event that results in the issuance of a citation

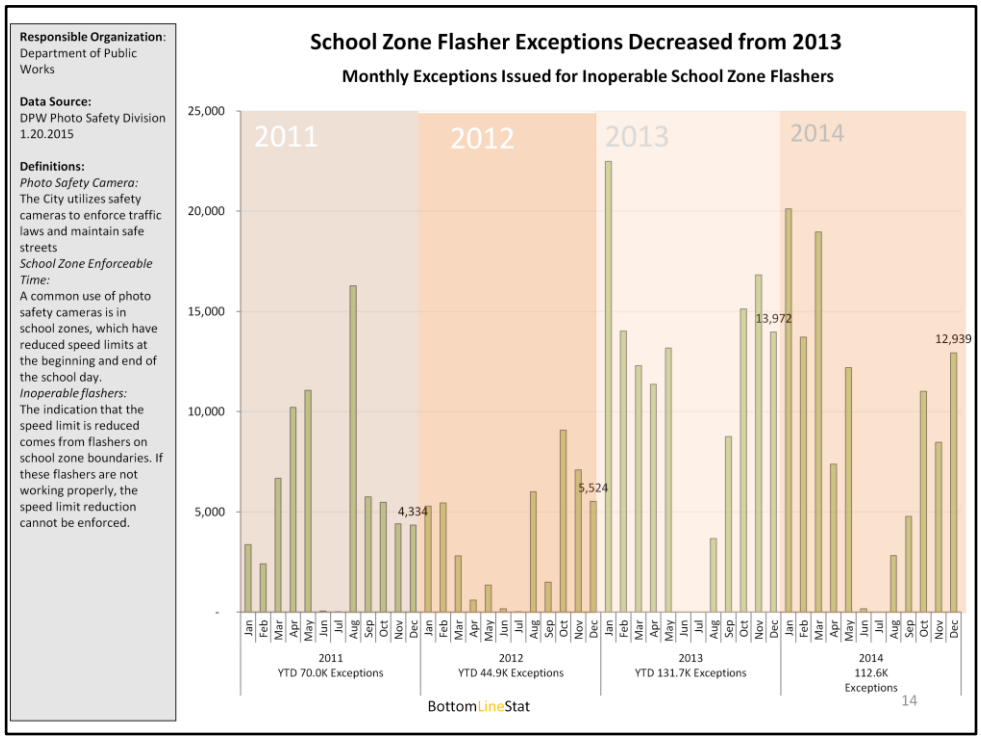
42% Issuance Rate in 2014

Detail of Monthly Exceptions and Citations Issued



Year	2011	2012	2013	2014
YTD Events	32,504	29,149	40,859	48,070
YTD Citations	20,454	15,433	13,690	18,771
YTD Issuance Rate	55%	52%	41%	42%
December Issuance Rate	63%	53%	34%	39%

BottomLineStat



DPW reported that the decrease in school zone flashers is largely due to converting flashers from solar to AC power.

18 Cameras Have 1,000 or More Exceptions in 2014

Responsible Organization: Department of Public Works

Data Source: ATS and DPW Photo Safety Division 1.20.2015

Definitions:
Photo Safety Camera: The City utilizes safety cameras to enforce traffic laws and maintain safe streets
School Zone Enforceable Time: A common use of photo safety cameras is in school zones, which have reduced speed limits at the beginning and end of the school day.
Inoperable flashers: The indication that the speed limit is reduced comes from flashers on school zone boundaries. If these flashers are not working properly, the speed limit reduction cannot be enforced.

Camera #	Location	Jan-14	Feb-14	Mar-14	Apr-14	May-14	Aug-14	Sep-14	Oct-14	Nov-14	Dec-14	Total (Jan - Dec 2014)	Dec-13
NO92	SB CARROLLTON AVE @ KIPP BELIEVE SCHOOL	1,834	1,851	1,778	1,565	2,362	1,510	1,944	2,463	1,234	1,505	18,046	1,133
NO59	WB CANAL ST @ N. OLYMPIA ST	3,048	3,371	1,607	866	2,024	1	656	1,222	864	1,786	15,445	2,351
NO56	SB FRANKLIN AVE @ WISTERIA ST	1,748	1,148	1,790	1,037	2,343	116	294	624	579	1,226	10,905	929
NO60	EB CANAL ST @ S. ST PATRICK ST	3,287	1,878	771	377	1,082	2	13	269	571	2,387	10,637	2,338
NO58	WB BIENVILLE ST @ N OLYMPIA ST	1,238	739	1,308	545	1,227	175	650	1,952	943	998	9,775	835
NO57	EB BIENVILLE ST @ N ST PATRICK ST	935	647	1,234	274	626	0	5	1,791	1,153	1,340	8,005	685
NO50	WB ST CHARLES AVE @ JENA ST	982	985	735	364	754	1	333	1,202	102	1	5,459	283
NO53	NB JACKSON AVE @ CHESTNUT ST	307	592	298	636	954	722	433	595	0	274	4,811	207
NO51	NB READ BLVD @ HAMMOND ST	1,468	233	963	177	0	12	3	74	559	732	4,221	829
NO88	WB OPELOUSAS AVE @ HOLY NAME OF MARY	390	406	626	381	636	53	146	355	205	279	3,477	242
NO55	NB FRANKLIN AVE @ WISTERIA ST	1,140	965	804	67	2	6	5	18	18	0	3,025	1,071
NO47	NB CANAL BLVD @ FRENCH ST	433	91	888	79	1	24	6	0	106	971	2,599	138
NO25	NB PARIS @ CRESCENT DR	717	75	924	127	1	39	12	1	245	321	2,462	594
NO118	SB JACKSON AVE @ LAUREL ELEMENTARY	398	173	387	82	0	0	107	304	228	348	2,027	246
NO90	NB CARROLLTON @ KIPP BELIEVE SCHOOL	2	0	843	122	1	1	0	0	599	9	1,577	0
NO48	SB CANAL BLVD @ FRENCH ST	1	3	1,214	107	0	0	15	0	1	2	1,343	0
NO49	EB ST CHARLES AVE @ CADIZ ST	877	0	0	0	2	2	1	1	271	0	1,154	1428
NO98	EB PRYTANIA ST @ MCGEHEE SCHOOL	595	2	372	39	1	18	5	0	12	0	1,044	253

- Greater than 1,500 flasher exceptions this month
- Between 1,000 and 1,500 flasher exceptions this month
- Between 500 and 1,000 flasher exceptions this month
- Less than 500 flasher exceptions this month

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DPW reported that they are working with Entergy to replace the flashers at Carrollton and Kipp Believe, and that the flashers at Canal and Olympia are currently operable. The exceptions from other flashers are due to temporary battery and programming issues.

Responsible Organization:
Department of Public Works

Data Source:
American Traffic Solutions
1.16.2015

Definitions:

Note:
Collected funds shown here do not include any late fees, only original amount due.

Photo Safety Collections

	By Date of Violation			
	Tickets	Billed	Collected	% Collected
Jan-14	15,087	$1,696,795.00	$1,071,425.00	63%
Feb-14	17,554	$1,967,765.00	$1,188,425.00	60%
Mar-14	16,750	$1,941,340.00	$1,133,355.00	58%
Apr-14	18,283	$2,017,700.00	$1,136,360.00	56%
May-14	22,522	$2,483,890.00	$1,395,215.00	56%
Jun-14	14,490	$1,805,255.00	$953,130.00	53%
Jul-14	13,810	$1,713,895.00	$848,770.00	50%
Aug-14	19,932	$2,213,910.00	$1,171,730.00	53%
Sep-14	19,448	$2,149,390.00	$1,082,405.00	50%
Oct-14	21,963	$2,454,210.00	$1,214,985.00	50%
Nov-14	21,871	$2,538,225.00	$1,064,310.00	42%
Dec-14	16,615	$1,931,865.00	$131,550.00	7%

Responsible Organization: Department of Public Works

Data Source: American Traffic Solutions 1.16.2015

Definitions:

Note:

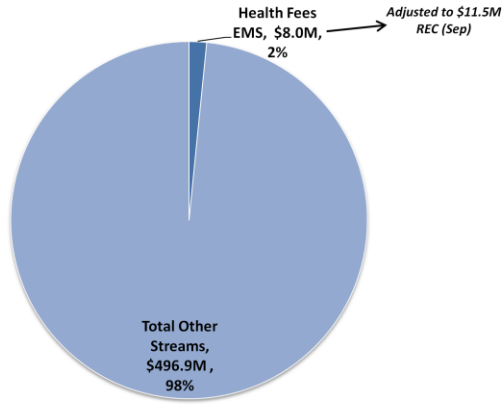
Photo Safety Clearance Rates

	Undeliverable	Paid	Dismissed	Not Paid
Jan-2014	0%	64%	1%	36%
Feb-2014	0%	60%	5%	35%
Mar-2014	0%	60%	1%	39%
Apr-2014	0%	58%	1%	41%
May-2014	4%	57%	1%	39%
Jun-2014	6%	55%	1%	38%
Jul-2014	7%	50%	1%	42%
Aug-2014	7%	53%	1%	39%
Sep-2014	7%	52%	1%	40%
Oct-2014	6%	51%	1%	42%
Nov-2014	4%	48%	0%	47%
Dec-2014	0%	35%	0%	65%

Large number of tickets dismissed in Feb. due severe weather which closed schools.

EMS Revenues

2% Adopted Budget GF Revenues for 2014



Action Item

Responsible Party	Action Item	Due	Status
A. Holladay, J. Elder	Ensure that all one-time dispensations from previous contractor are processed	11/27/2014	EMS is working with the State on this issue.

Source: Adopted Budget 2014

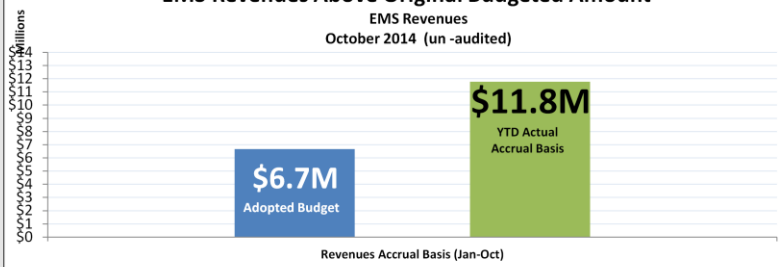
BottomLineStat

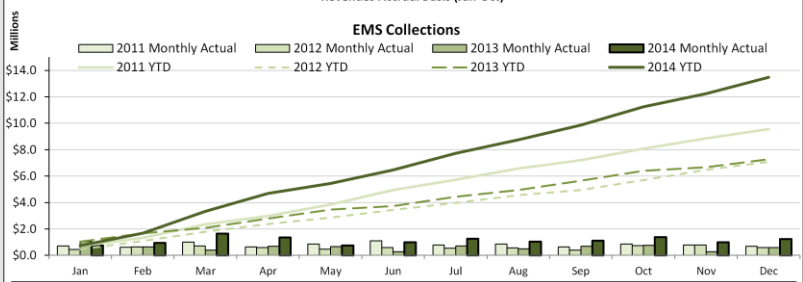
Responsible Organization: Emergency Medical Services

Data Source:
EMS and Intermedix
1.20.2015

Definitions:
Revenue:
Measure of money receipts following accounting standards. The amount of money generated based on when economic activity takes place and receipts are available for use.
Collections:
The amount that is received during a period, regardless of when the revenue-generating or economic activities occurred.

EMS Revenues Above Original Budgeted Amount





Year	2011	2012	*Percent Change from Prior Year*	2013	*Percent Change from Prior Year*	2014	*Percent Change from Prior Year*
December Collections (Million $s)	$0.70	$0.59	*-15.1%*	$0.59	*-1.5%*	$1.23	*110.1%*
YTD Collections (Million $s)	$9.56	$7.08	*-26.0%*	$7.27	*2.7%*	$13.47	*85.3%*

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Responsible Organization:
Emergency Medical Services

Data Source:
Intermedix 1.20.2015

Definitions:

EMS Collections

	By Date of Service			
	Billable Incidents	Net Charges	Collections	% Collections
Jan	3,548	$3.27 M	$1.06 M	33%
Feb	3,274	$3.10 M	$1.01 M	33%
Mar	3,761	$3.64 M	$1.20 M	33%
Apr	3,520	$3.27 M	$1.04 M	32%
May	3,641	$3.45 M	$1.06 M	31%
June	3,502	$3.33 M	$0.98 M	29%
July	3,609	$3.47 M	$0.95 M	27%
Aug	3,654	$3.58 M	$0.90 M	25%
Sep	3,561	$3.58 M	$0.90 M	25%
Oct	3,789	$3.70 M	$0.83 M	22%
Nov	3,531	$3.80 M	$0.62 M	16%
Dec	3,619	$4.73 M	$0.32 M	7%
2014 Total	**43,009**	**$42.91 M**	**$10.88 M**	**25%**

Responsible Organization:
Emergency Medical Services

Data Source:
Intermedix 1.20.2015

Definitions:
Charge Mix:
The classification of responsible parties billed in a given month for EMS services provided.

EMS Collections

Initial Charge Mix: After a year with Intermedix, a portion of Self-Payers have been redistributed among the 3 insurance payers.

	Medicaid	Medicare	Private	Self
Dec-13	19.8%	28.1%	10.4%	41.7%
Dec-14	23.5%	31.4%	11.6%	33.5%

Payer Mix: Similarly, the payer mix has been redistributed. More of the remaining Self-Pay population is paying their bill.

	Medicaid	Medicare	Private	Self
Dec-13	36.7%	29.4%	31.6%	2.2%
Dec-14	27.7%	33.8%	26.9%	11.6%

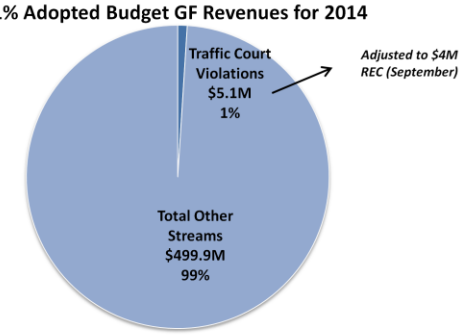
Historical Xerox Accounts: Intermedix began pursuing collections of unpaid Xerox accounts in July. (Nov. unavailable)

Month	Collections
July 2014	$52,481
August 2014	$96,869
September 2014	$31,338
October 2014	$13,344
Dec 2014	$11,294
Total	**$205,326**

BottomLineStat

Traffic Court

1% Adopted Budget GF Revenues for 2014



Action Item

Responsible Party	Action Item	Due	Status
Debra Hall	Develop and implement a comprehensive collections plan	8/31/2014	
Traffic Court	Develop policy to handle cases where a charged individual fails to appear at court	Ongoing	
Eric Seling	Investigate the feasibility of training NOPD officers to write State citations	12/1/2014	

Source: Adopted Budget 2014

BottomLineStat

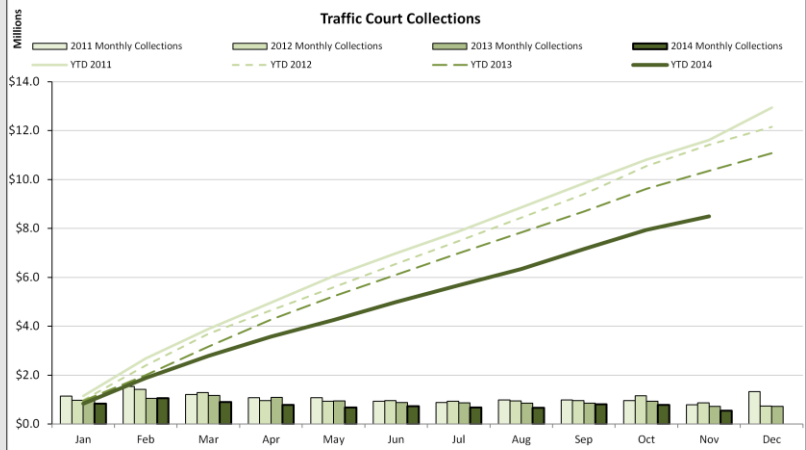
Responsible Organization:
Traffic Court

Data Source:
Traffic Court 12.23.2014

Definitions:
Collections:
Money that has been collected by the Traffic Court but not yet officially entered into their records

Traffic Court Collections Down from 2013

December Data Not Available



Notes: October collections do not include reinstatement fees (approximately $5,000-$10,000). September 2014 collections include $54,600 in grant income.

Year	2011	2012 *Percent Change from Prior Year*		2013 *Percent Change from Prior Year*		2014 *Percent Change from Prior Year*	
November Collections (Million $s)	$0.80	$0.87	*8.5%*	$0.73	*-15.9%*	$0.55	*-23.8%*
YTD Collections (Million $s)	$11.61	$11.42	*-1.7%*	$10.36	*-9.3%*	$8.49	*-18.0%*

BottomLineStat

23

Traffic Court collections are projected to be at $9 million by the end of 2014.

Responsible Organization:
Traffic Court

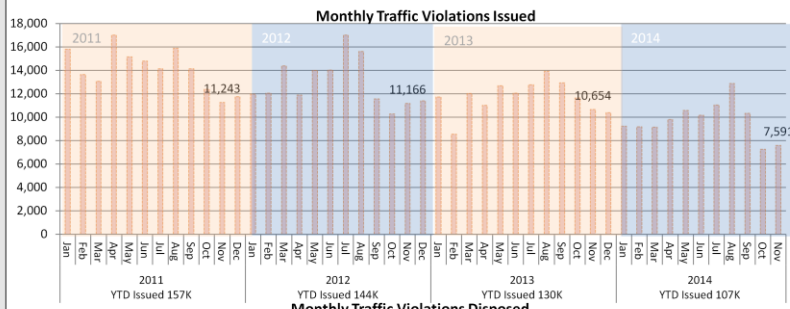
Data Source:
Traffic Court 12.23.2014

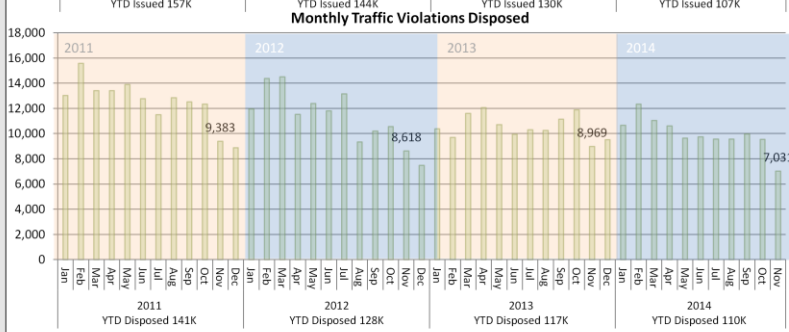
Definitions:
Citation Issuance:
A traffic ticket requiring a hearing in Traffic Court. Citations may include multiple traffic violations.

Citation Disposal:
The result of final determination of a case in Traffic Court: guilty, not guilty, or dismissed.

Monthly Violations Issued Down from 2013

December Data Not Available



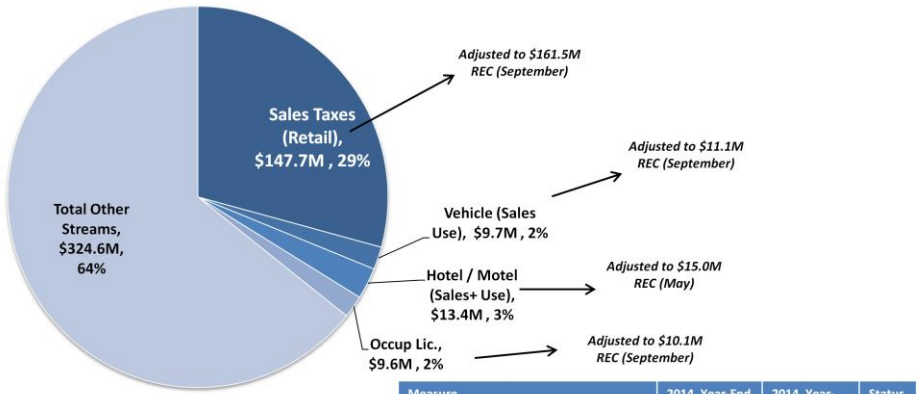


BottomLineStat

24

Sales Taxes and Occupational Licenses Revenues

Sales Taxes : 34% of Adopted Budget GF Revenues for 2014
Occupational License : 2% Adopted Budget GF Revenues for 2014



Measure	2014 Year-End Actual	2014 Year-End Target	Status
Number of sales tax audits completed	65	105	◆
Number of field visits/contacts by Bureau of Revenue field agents	17,156	10,000	●

● On Target △ Within 10% of Target ◆ Off Target

Source: Adopted Budget 2014

BottomLineStat

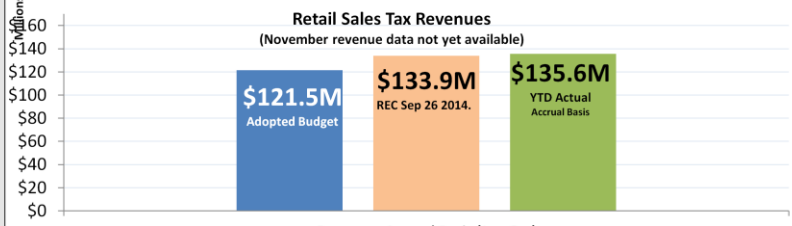
25

Responsible Organization:
Bureau of Revenues

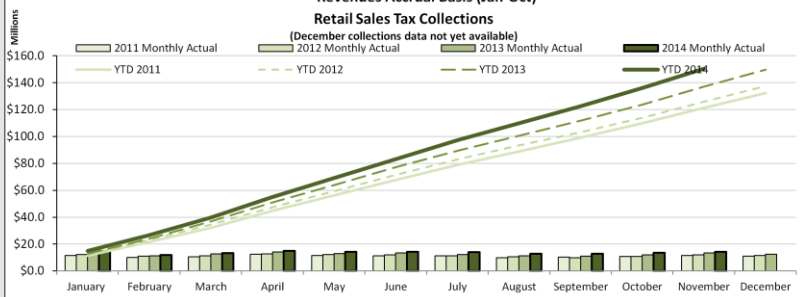
Data Source:
Bureau of Revenues and Finance 12.22.2014

Definitions:
Revenue:
Measure of money receipts following accounting standards. The amount of money generated based on when economic activity takes place and receipts are available for use.
Collections:
The amount that is received during a period, regardless of when the revenue-generating or economic activities occurred.

Retail Sales Tax Revenues Above Revised Forecast Amount



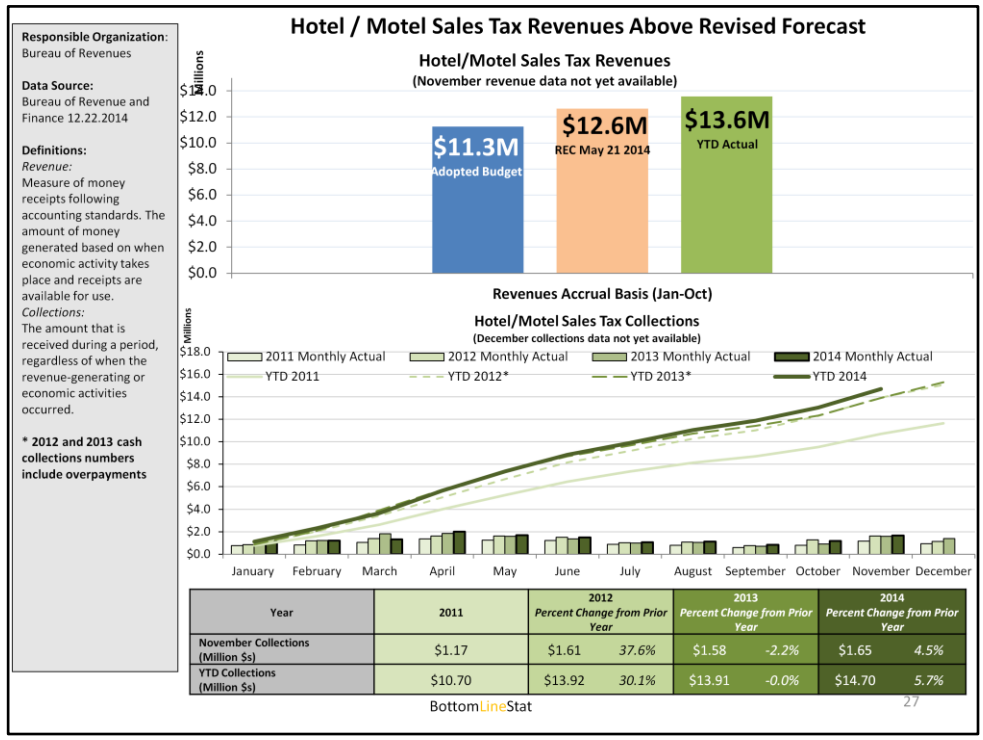
Revenues Accrual Basis (Jan-Oct)



Year	2011	2012 *Percent Change from Prior Year*		2013 *Percent Change from Prior Year*		2014 *Percent Change from Prior Year*	
November Collections (Million $s)	$11.50	$11.94	*3.9%*	$13.38	*12.1%*	$14.28	*6.7%*
YTD Collections (Million $s)	$121.41	$126.00	*3.8%*	$137.17	*8.9%*	$150.46	*9.7%*

BottomLineStat

26



Year	2011	2012 Percent Change from Prior Year		2013 Percent Change from Prior Year		2014 Percent Change from Prior Year	
November Collections (Million $s)	$1.17	$1.61	37.6%	$1.58	-2.2%	$1.65	4.5%
YTD Collections (Million $s)	$10.70	$13.92	30.1%	$13.91	-0.0%	$14.70	5.7%

The reported collections in 2012 and 2013 are an overestimate by approximately $100K per month due to an overpayment that has been refunded.

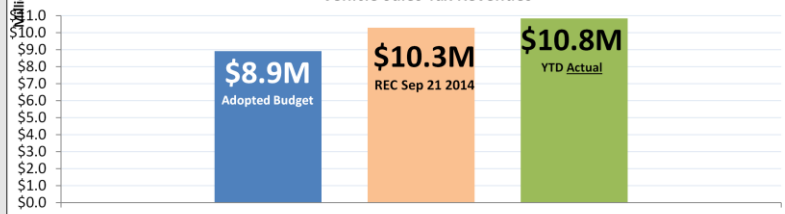
Responsible Organization:
Bureau of Revenues

Data Source:
Bureau of Revenue and Finance 1.20.2015

Definitions:
Revenue:
Measure of money receipts following accounting standards. The amount of money generated based on when economic activity takes place and receipts are available for use.
Collections:
The amount that is received during a period, regardless of when the revenue-generating or economic activities occurred.

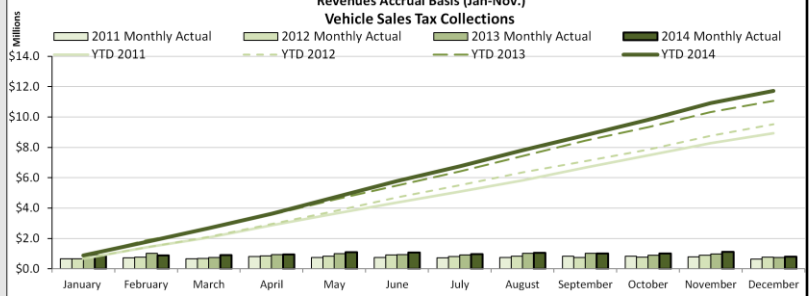
Vehicle Sales Tax Revenues Above Revised Forecast

Vehicle Sales Tax Revenues



Revenues Accrual Basis (Jan-Nov.)

Vehicle Sales Tax Collections



Year	2011	2012 Percent Change from Prior Year		2013 Percent Change from Prior Year		2014 Percent Change from Prior Year	
December Collections (Million $s)	$0.65	$0.77	*19.4%*	$0.75	*-2.7%*	$0.80	*6.8%*
YTD Collections (Million $s)	$8.92	$9.53	*6.8%*	$11.07	*16.1%*	$11.72	*5.9%*

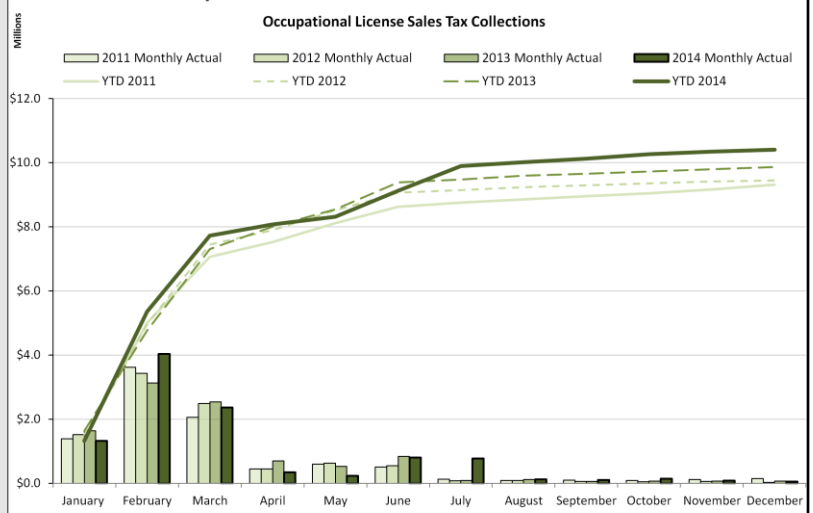
BottomLineStat

Responsible Organization:
Bureau of Revenues

Data Source:
Bureau of Revenue and Finance 1.20.2015

Definitions:
Collections:
The amount that is received during a period, regardless of when the revenue-generating or economic activities occurred.

Occupational License Collections Above 2013 Level



Year	2011	2012 Percent Change from Prior Year		2013 Percent Change from Prior Year		2014 Percent Change from Prior Year	
December Collections (Million $s)	$0.15	$0.03	*-81.8%*	$0.07	*168.4%*	$0.06	*-19.9%*
YTD Collections (Million $s)	$9.32	$9.44	*1.3%*	$9.87	*4.5%*	$10.41	*5.5%*

BottomLineStat

29

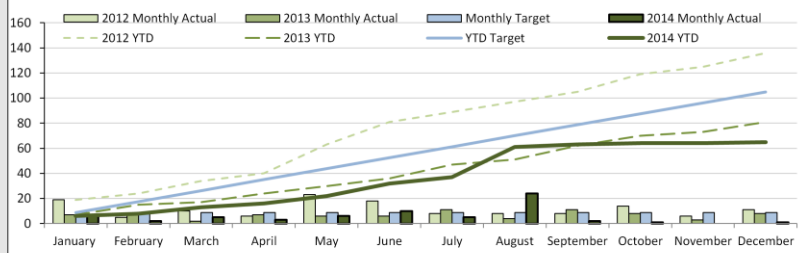
Responsible Organization:
Bureau of Revenues

Data Source:
Bureau of Revenue and Finance 1.16.2015

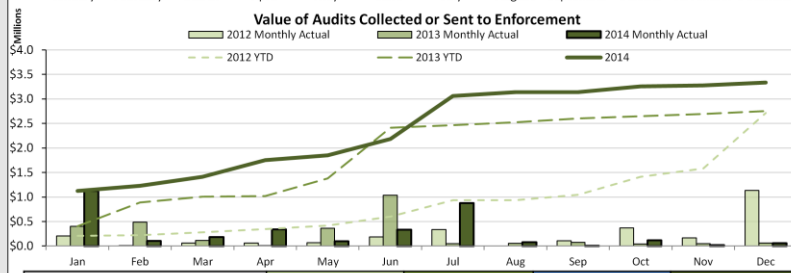
Definitions:
Audit:
A sales tax audit to ensure that sales tax is being reported and paid to the City correctly

2014 Audits Below Target

Completed Audits



Value of Audits Collected or Sent to Enforcement



Year	2012	2013	2014 Target	2014
December Audits	11	8	9	1
YTD Audits	136	81	105	65
Value of December Audits (Million $s)	$1.13	$0.06	-	$0.06
Value of YTD Audits (Million $s)	$2.72	$2.76	-	$3.33

BottomLineStat

30

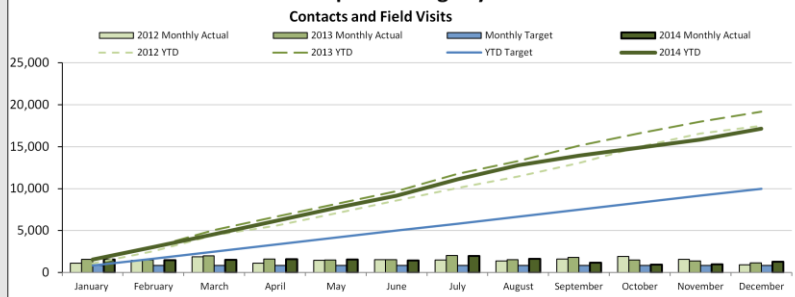
The Bureau of Revenue has experienced staff shortages, and anticipates receiving a register of potential new employees for the audit unit in the upcoming weeks. The Bureau has completed contracts with 3 outside audit firms

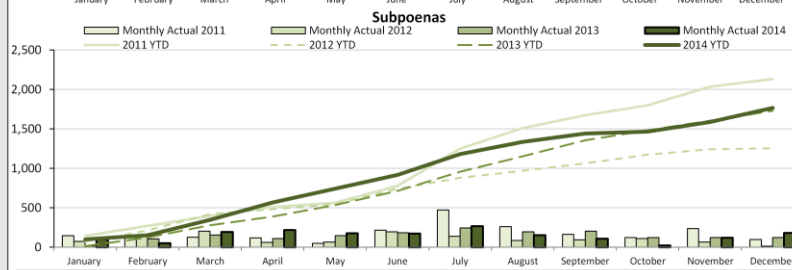
Responsible Organization:
Bureau of Revenues

Data Source:
Bureau of Revenue
1.20.2015

Definitions:
Contact/Field Visit:
Compliance checks to local businesses related to occupational licenses and sales tax payments
Subpoena:
A legal order requiring the recipient to provide necessary tax information to ensure compliance

Field Visits and Subpoenas Slightly Below 2013 Levels





Year	2011	2012	2013	2014 Target	2014
December Contacts/Field Visits	-	931	1,168	833	1,306
YTD Contacts/Field Visits	-	17,508	19,173	10,000	17,156
December Subpoenas	100	14	122	-	180
YTD Subpoenas	2,135	1,257	1,729	-	1,768

BottomLineStat

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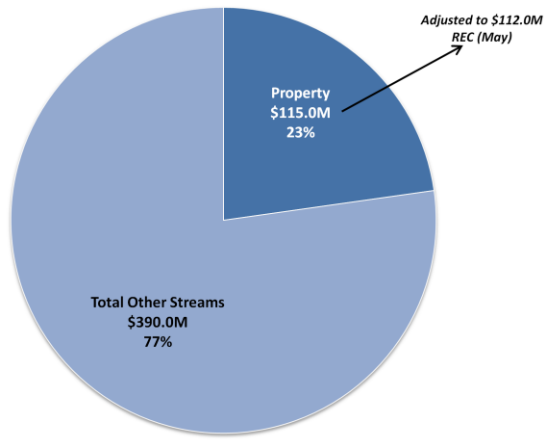
The Bureau of Revenue is implementing a new sales tax collection system and is currently working to train staff in the field in the new system.

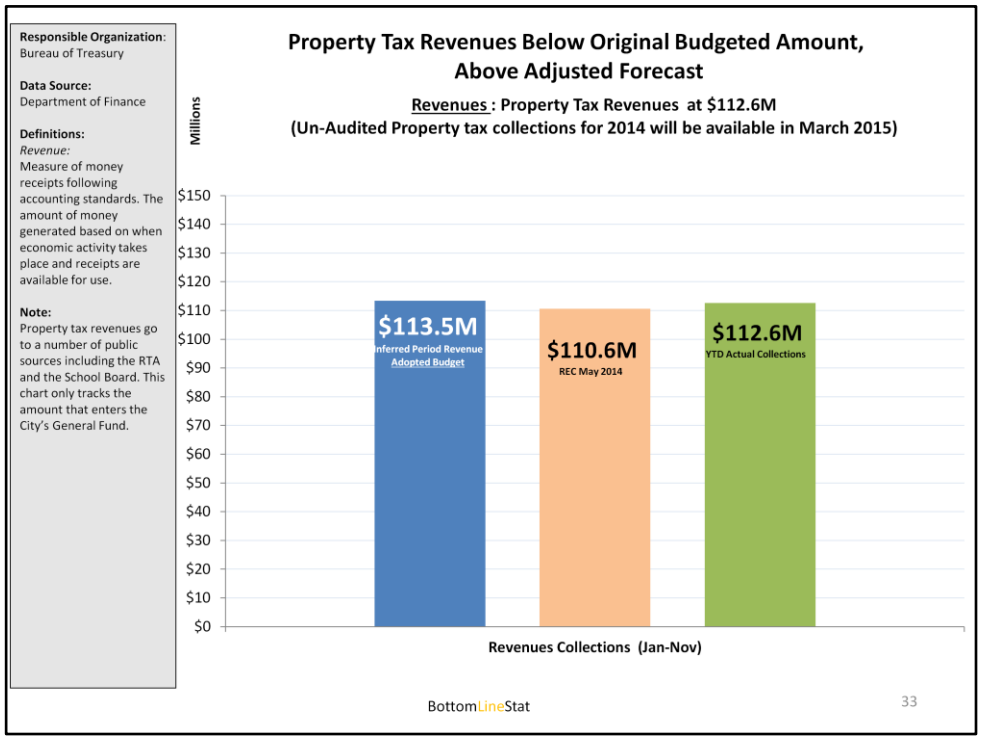
Property Tax Revenues

23% Adopted Budget GF Revenues for 2014



Source: Adopted Budget 2014

BottomLineStat



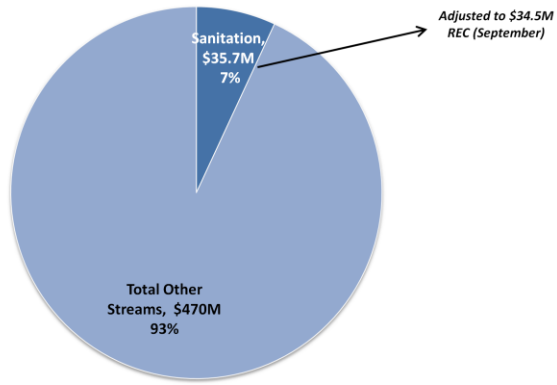
Property tax revenues have increased due to the City holding auctions of properties that are tax-delinquent in 2014, leading to property owners paying their taxes. This is a policy change from previous years when the City did not bring properties to auction until the year after they were tax delinquent.

The City is currently working to implement a simplified bill for property taxes.

The Department of Finance is projecting a 3% increase in property tax revenues in 2015.

Sanitation Revenues

7% Adopted Budget GF Revenues for 2014



Measure	2014 Actual	2014 Target
Percent of sanitation referrals collected	40%	50%

Source: Adopted Budget 2014

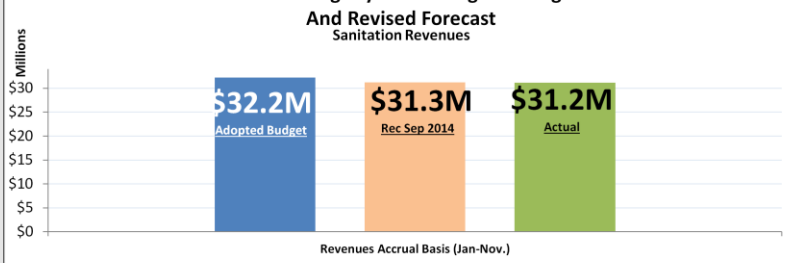
BottomLineStat

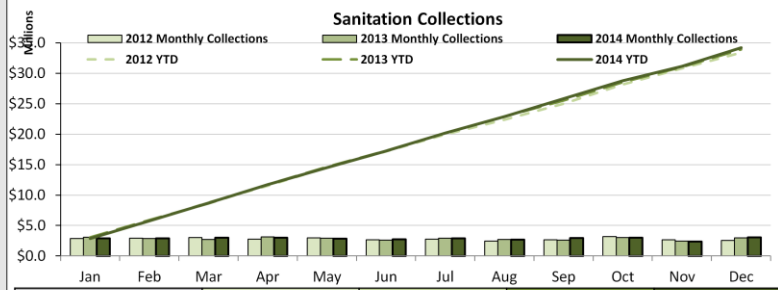
Responsible Organization: Sewerage and Water Board

Data Source: Sewerage & Water Board 1.20.2015

Definitions:
Revenue: Measure of money receipts following accounting standards. The amount of money generated based on when economic activity takes place and receipts are available for use.
Collections: The amount that is received during a period, regardless of when the revenue-generating or economic activities occurred.

Sanitation Revenues Slightly Below Original Budgeted Amount And Revised Forecast





Year	2011	2012	*Percent Change from Prior Year*	2013	*Percent Change from Prior Year*	2014	*Percent Change from Prior Year*
December Collections (Million $s)	$2.72	$2.54	*-6.4%*	$2.94	*15.8%*	$3.03	*2.9%*
YTD Collections (Million $s)	$31.41	$33.38	*6.3%*	$33.94	*1.7%*	$34.18	*0.7%*

BottomLineStat

35

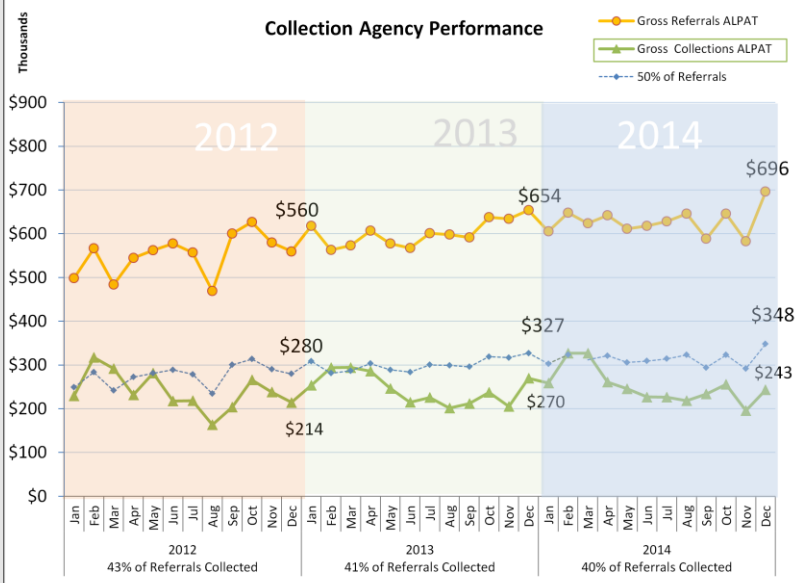
The monthly increase in sanitation collections from 2013 is due to an additional week of collections in 2014.

Responsible Organization: Sewerage and Water Board/ALPAT

Data Source:
ALPAT
1.20.2015

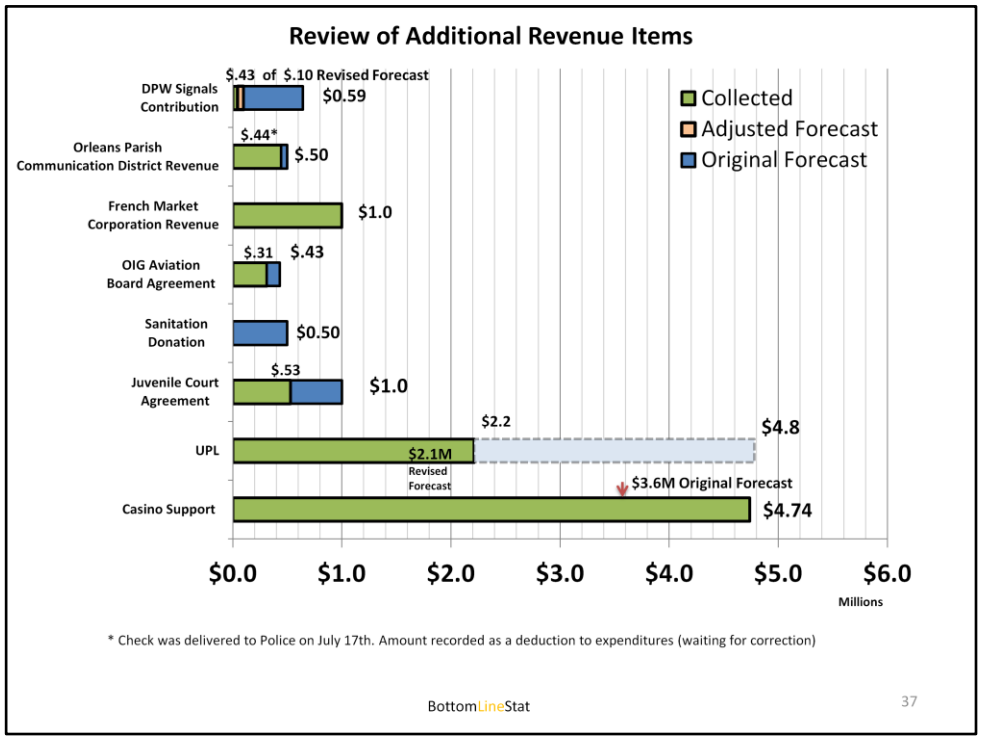
Definitions:
ALPAT:
The City's contracted collection agency for sanitation charges
Referrals:
The total sanitation billing amount referred to ALPAT for collection
Collections:
The total sanitation charges collected due to enforcement by ALPAT

40% of Referrals Collected in 2014



BottomLineStat

36


Review of Additional Revenue Items
$.43 of $.10 Revised Forecast
DPW Signals Contribution
$0.59
Orleans Parish Communication District Revenue
$.44*
$.50
French Market Corporation Revenue
$1.0
OIG Aviation Board Agreement
$.31
$.43
Sanitation Donation
$0.50
Juvenile Court Agreement
$.53
$1.0
UPL
$2.2
$4.8
$2.1M
Revised Forecast
$3.6M Original Forecast
Casino Support
$4.74
Collected
Adjusted Forecast
Original Forecast
$0.0
$1.0
$2.0
$3.0
$4.0
$5.0
$6.0
Millions
* Check was delivered to Police on July 17th. Amount recorded as a deduction to expenditures (waiting for correction)
BottomLineStat
37

Capital Fund

Responsible Organization: Real Estate and Records

Data Source: Capital Projects, Real Estate and Records

Definitions:
Surplus Properties: Properties that no longer serve a regular function to the City and are sent to sale

Surplus Properties Auction

Properties Slated for Next Auction
Poland Avenue Stables
Elysian Fields Fire House
New Orleans East Visitor's Center
Wilson Avenue Apartments
2019 Third St.

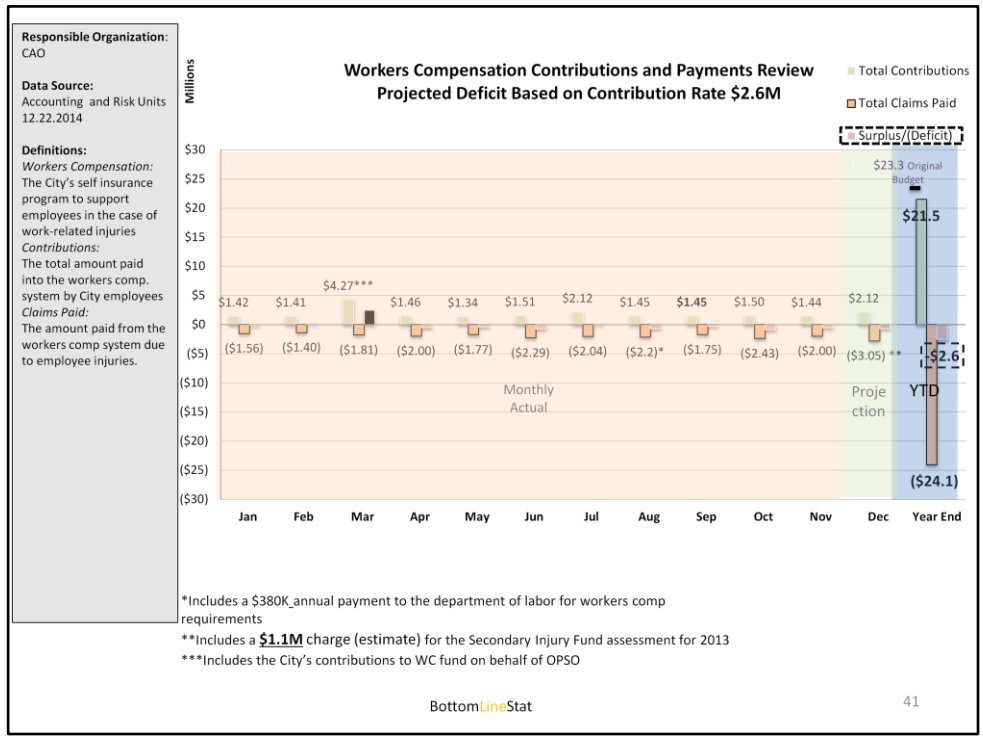
Estimated Income from Auction: $350,000

BottomLineStat

39

The surplus properties auction was originally scheduled for late December. However, the Department of Property Management may delay the auction to early January, when more people will be able to attend.

Expenditure Analysis



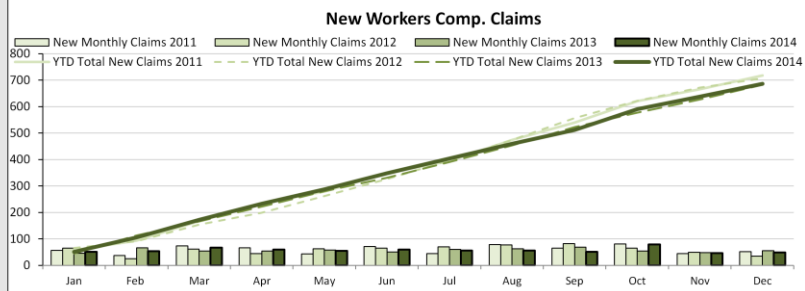
Contributions to the workers compensation fund are low due to personnel shortages, particularly in the Police Department.

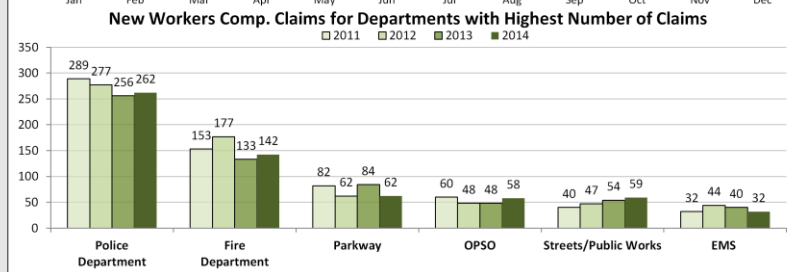
Responsible Organization: CAO

Data Source: Risk Unit 1.16.2015

Definitions:
Workers Compensation: The City's self insurance program to support employees in the case of work-related injuries
Claim: An on-the-job injury requiring payment from workers compensation

New Workers Comp Claims Up Slightly from 2013

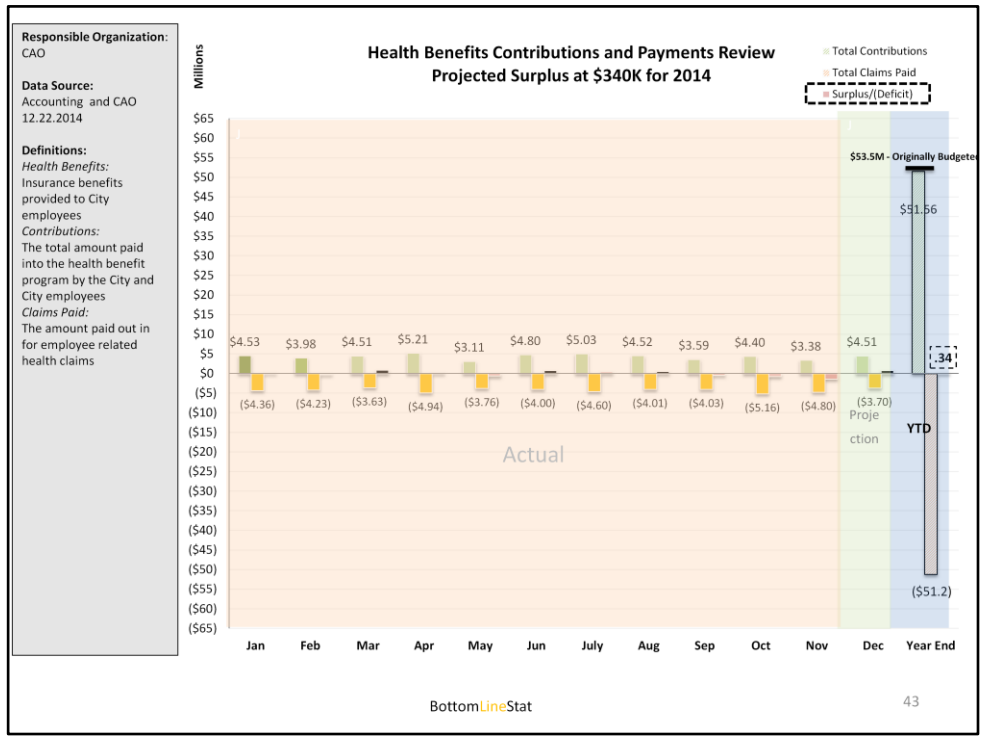




Year	2011	2012 *Percent Change from Prior Year*		2013 *Percent Change from Prior Year*		2014 *Percent Change from Prior Year*	
New December Claims	52	35	*-32.7%*	56	*60.0%*	49	*-12.5%*
New YTD Claims	718	707	*-1.5%*	683	*-3.4%*	687	*0.6%*

BottomLineStat

The shooting of a Police Officer was the largest source of Workers Comp spending in September.



The projected surplus in the healthcare benefits fund decreased slightly from August.

Fuel Usage (in Gallons)

Responsible Organization: Equipment Maintenance Division

Data Source: Equipment Maintenance Division 1.16.2015

Definitions: *Fuel Usage:* The amount of fuel used by various City organizations

	2011 Total Through December	2012 Total Through December	2013 Total Through December	2014 Total Through December	Change 2014/2013
POLICE	1,078,748	985,054	889,601	807,482	-9%
CRIMINAL SHERIFF	248,876	226,949	214,592	220,797	3%
EMERGENCY MEDICAL SERVICES	130,273	132,750	133,658	133,897	0%
PUBLIC WORKS	62,477	65,045	68,545	74,267	8%
FIRE	77,317	76,367	71,496	73,491	3%
PARKWAY & PARK COMMISSION	69,810	69,149	65,693	61,621	-6%
SANITATION	35,533	37,482	38,388	42,738	11%
DISTRICT ATTORNEY	34,298	34,411	34,170	33,852	-1%
RECREATION	30,449	33,064	26,724	29,909	12%
LA SPCA	13,079	14,396	13,552	15,102	11%
SAFETY & PERMITS	23,349	15,717	17,299	13,681	-21%
OFFICE OF HOUSING & URBAN DEV.	10,583	8,954	12,247	12,610	3%
COUNCIL	9,384	9,029	10,450	11,953	14%
N O MOSQUITO CONTROL BRD.	12,928	11,625	12,039	11,687	-3%
PROPERTY MANAGEMENT	13,938	15,352	14,206	10,218	-28%
CORONER'S OFFICE	8,742	7,378	6,968	6,245	-10%
CLERK OF CRIMINAL DIST COURT	2,183	2,863	5,106	5,238	3%
FIRST CITY COURT	5,077	4,839	5,624	4,188	-26%
LIBRARY	3,635	3,972	4,633	4,175	-10%
OFFICE OF EMERGENCY PREPAREDNESS	1,796	4,911	5,280	4,029	-24%
EQUIPMENT MAINTENANCE DIVISION	726	1,092	4,406	3,791	-14%
CRIMINAL DISTRICT COURT	12,605	6,568	4,202	3,633	-14%
LAW	3,028	3,082	3,121	3,323	6%
All Other Departments (Less than 3,000 Gallons)	20,580	18,265	15,497	12,736	-18%
Total (Not Including Police)	830,667	803,257	787,895	793,180	1%
Total	1,909,415	1,788,310	1,677,496	1,600,662	-5%

BottomLineStat

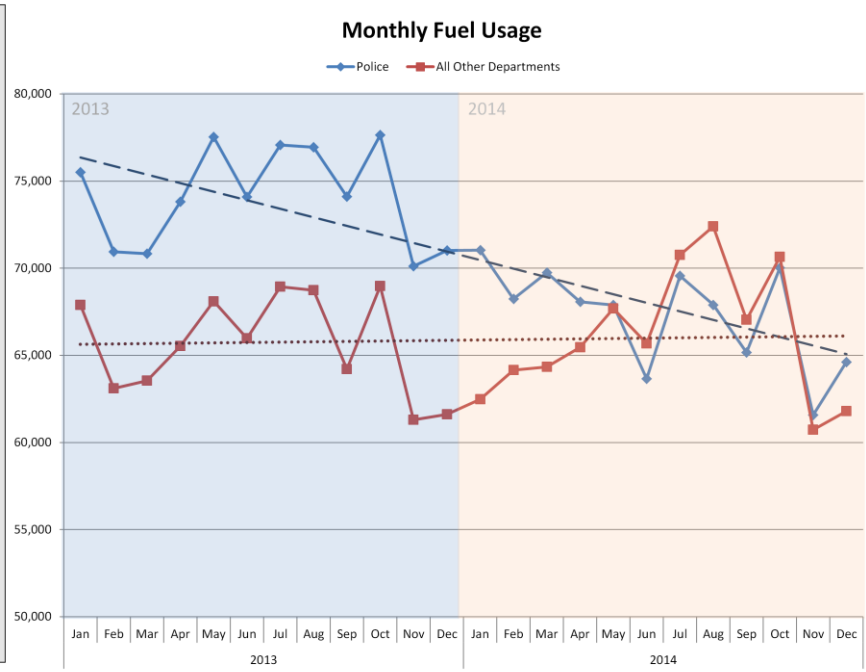
44

EMD reported that they are no longer providing fuel cards to the First City Court. Increased programming and equipment by NORDC and DPW have led to more fuel usage. EMD anticipates that these increases will continue in 2015.

Responsible Organization: Equipment Maintenance Division

Data Source: Equipment Maintenance Division 1.16.2015

Definitions:
Fuel Usage: The amount of fuel used by various City organizations



BottomLineStat

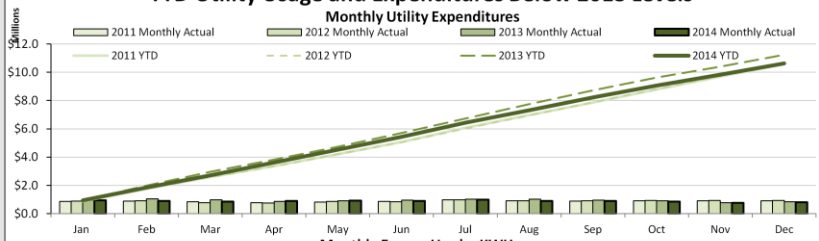
45

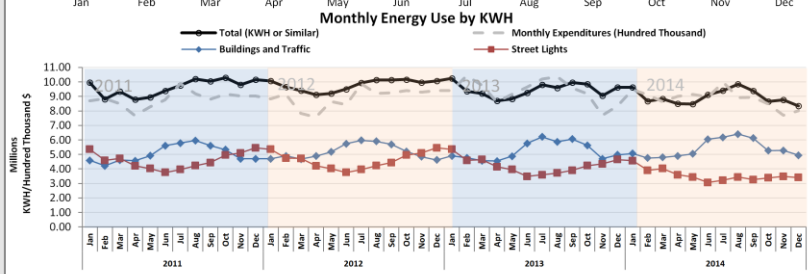
Responsible Organization:
CAO

Data Source:
CAO 1.20.2015

Definitions:
Utility Expenditures: Spending on electricity and gas to power City buildings

YTD Utility Usage and Expenditures Below 2013 Levels





Year	2011	2012 *Percent Change from Prior Year*		2013 *Percent Change from Prior Year*		2014 *Percent Change from Prior Year*	
December Utility Expenditures (Millions)	$0.90	$0.94	*4.0%*	$0.84	*-11.1%*	$0.80	*-4.0%*
YTD Utility Expenditures (Millions)	$10.59	$10.69	*0.9%*	$11.24	*5.2%*	$10.63	*-5.4%*
December Utility Usage (Million KWHs)	10.15	10.07	*-0.7%*	9.62	*-4.5%*	8.35	*-13.2%*
YTD Utility Usage (Million KWHs)	115.5	117.3	*1.6%*	113.5	*-3.3%*	107.6	*-5.2%*

BottomLineStat

Responsible Organization: CAO

Data Source: CAO 12.15.2014

Definitions: *Utility Usage:* The amount of electricity and gas (in KWH) used to power City buildings

Street Light Usage Decreased from 2013, NORDC, Police, and Library Increased

	2011 Total Through December (KWH)	2012 Total Through December (KWH)	2013 Total Through December (KWH)	2014 Total Through December (KWH)	Change 2014/2013
Street Lights	54,846,906	54,999,659	50,623,633	42,792,695	-15%
All Other Buildings	22,051,625	21,447,257	20,865,608	22,102,781	6%
1300 Perdido	9,117,782	9,688,385	9,727,565	9,403,217	-3%
NORDC	4,510,874	5,000,461	6,931,894	7,750,963	12%
Museum of Art	4,732,763	5,522,392	5,515,611	5,302,244	-4%
Criminal Sheriff	6,749,827	5,776,675	5,049,810	4,852,569	-4%
Police	4,140,156	4,377,171	4,318,934	4,688,911	9%
Library	2,246,710	3,281,852	3,630,876	3,987,585	10%
District Attorney	2,981,760	3,134,640	2,937,558	2,829,915	-4%
Fire Department	2,926,956	2,785,698	2,731,731	2,809,495	3%
Traffic Signals	1,070,164	1,082,598	1,115,102	1,107,204	-1%
Total (Not Including Street Lights)	60,528,617	62,097,129	62,824,689	64,834,884	3%
Total	115,375,523	117,096,788	113,448,322	107,627,578	-5%

BottomLineStat

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The decrease in fuel usage by street lights is driven by conversion to LEDs. DPW anticipates that they will have converted 17,000 streetlights by the end of 2014, giving the city a total of 33,000 LED streetlights.

The City is working pilot program for NORDC and the Library to obtain more efficient utility usage in new libraries and recreation facilities.